

NORTH LONDON WASTE AUTHORITY

REPORT TITLE: 2018/19 STATEMENT OF ACCOUNTS

REPORT OF: THE FINANCIAL ADVISER

FOR SUBMISSION TO: AUDIT COMMITTEE

DATE: 25 JULY 2019

SUMMARY OF REPORT:

The 2018/19 draft Statement of Accounts was signed by the Financial Adviser on 31 May 2019 in accordance with the Accounts and Audit Regulation requirements and submitted to Mazars LLP, the Authority's external auditor. The auditor is required to report to Members in advance of issuing a formal audit opinion on the Authority's accounts. The draft Audit Completion Report advises that the external auditor is nearing completion of the audit of the 2018/19 financial statements. Members are asked to consider the findings and to approve the Authority's 2018/19 letter of management representation so that she may issue her opinion on the Authority's 2018/19 accounts.

The accounts must be published by 31 July 2019. Mazars LLP will attend at the meeting.

This report summarises the auditor's findings and invites Members to authorise signature of the Authority's letter of management representation. The report presents the audited 2018/19 Statement of Accounts including the Authority's Annual Governance Statement for approval.

The report has the following Appendices:

Appendix A: Audit Completion Report - Draft;

Appendix B: Audited 2018/19 Statement of Accounts including the Authority's Annual Governance Statement.

RECOMMENDATIONS:

The Audit Committee is recommended to:

- A. Note the draft Report to those Charged with Governance (ISA 260 report)
- B. Authorise the Financial Adviser to sign the 2018/19 letter of management representation as drafted on pages 15-17 of Appendix A
- C. Approve the Authority's 2018/19 Statement of Accounts and Annual Governance Statement and authorise the Audit Committee Chair and Clerk to sign these documents.

SIGNED: Jon Rowney, Financial Adviser

DATE: 15 July 2019

1. INTRODUCTION

- 1.1. The 2018/19 outturn was reported to the June Authority meeting. The report concluded that the Authority ended the year with revenue balances of £8.221m at 31 March 2019. This was an improvement of £2.844m compared with the February forecast.
- 1.2. The Authority's final outturn and revenue balance position is unchanged from the position reported in June.
- 1.3. These statements are prepared in accordance with International Financial Reporting Standards and provide an important means by which the Authority accounts for its stewardship of public funds. The Accounts and Audit Regulations 2015 require the Financial Adviser, as the Authority's responsible financial officer, to sign the accounts before audit. The draft statement was duly signed on 31 May 2019 and passed to the external auditor the same day, in line with the regulations.
- 1.4. The audit has been undertaken by Mazars. This is their first year auditing NLWA. Mazars are also the external auditors for London Borough of Camden who provide the Authority with internal audit, financial systems, treasury management as well as accounts payable and receivable support.
- 1.5. The Statement of Accounts includes Group accounts for the Authority and LondonEnergy Ltd (LEL). It should be noted that the financial year for LEL ends on 31 December, whereas the Authority's year-end is 31 March.
- 1.6. As the responsible financial officer, the Financial Adviser is required to report to the Authority on any material amendments made as a result of the audit. Similarly, auditing standards placed on the auditor requires that he presents an Audit Completion Report at this time setting out the key issues that Members should consider before the audit is completed and before the auditor issues a formal opinion on the Authority's accounts. The draft Audit Completion Report is attached at Appendix A.

2. KEY MESSAGES

2.1. Key Issues and Recommendations

- 2.1.1. The Audit Completion report identifies one internal control recommendation. It is classified as a priority 2 (medium priority); a need to strengthen internal control or enhance business efficiency that should be actioned in the near future.
- 2.1.2. **Separate bank account (priority 2- medium)**
- 2.1.3. The auditor has identified that there is a risk of cash being misstated or incorrectly allocated between London Borough of Camden and the authority and considers that it will become more significant as the Authority borrows funds for future expenditure on the North London Heat and Power Project.

2.1.4. Although this issue has been raised as an audit recommendation in the past and has been considered to be impractical, in the light of the increased complexity of transactions in the coming years, Officers will discuss the implications of a separate bank account with counterparts at London Borough of Camden again.

2.2. Recommendations Outstanding from the 2017/18 Audit

2.2.1. The 2017/18 audit identified five actions and recommendations. One of these related to a separate bank account. Of the remaining four, all have been resolved.

3. AUDIT DIFFERENCES

3.1. Although final audit checks continue, at the time of report preparation, no audit differences have been identified.

4. VALUE FOR MONEY CONCLUSION

4.1. As part of their audit work, Mazars have considered whether the Authority has made proper arrangements for securing economy, efficiency and effectiveness in its use of resources. The auditor has concluded (on page 19 of Appendix A) "...we are satisfied that, in all significant respects, North London Waste Authority has put in place proper arrangement to secure economy, efficiency and effectiveness in its use of resources for the year ended 31 March 2019".

5. CERTIFICATE

5.1. Mazars anticipates issuing an unqualified audit opinion by 31 July 2019 once the Authority provides the letter of management representation and approves the Statement of Accounts. The Authority is recommended to authorise the Financial Adviser to sign the 2018/19 letter of management representation. The draft letter, as proposed by the Auditor, is included on pages 15-17 of Appendix A of this report.

5.2. The draft 2018/19 statement of accounts, including the Annual Governance Statement is included at Appendix B.

6. EQUALITIES IMPLICATIONS

7. This report does not give rise to any issues as regards the Equality Act 2010.

8. COMMENTS OF THE LEGAL ADVISER

8.1. The Legal Adviser has been consulted in the preparation of this report. The Accounts and Audit Regulations 2015 (234/2015) contain requirements as follows:

8.2. Regulation 6 requires the preparation of an annual governance statement, which must be approved in committee or by the Authority as a whole;

8.3. Regulation 9 requires that the responsible financial officer for the Authority must sign and date the statement of accounts prior to the period for the exercise of public rights, which this report confirms has been done;

- 8.4. The Authority, which may make this decision in a committee, must consider the statement of accounts, and approve them through a resolution of the committee. The statement of accounts must be signed and dated by the person presiding at the committee at which that approval is given.
- 8.5. Under regulation 10, the Authority must, following such approval, publish the accounts and the annual governance statement on the Authority's website no later than 31 July.

List of documents used:

Accounts and Audit Regulations 2015 (SI2015/234)

Mazars Audit Completion report - North London Waste Authority – Year ending 31 March 2019

Contact officer:

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Audit Completion Report - DRAFT

North London Waste Authority

Year ending 31 March 2019

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Appendix C – Independence

Our reports are prepared in the context of the 'Statement of responsibilities of auditors and audited bodies' and the 'Appointing Person Terms of Appointment' issued by Public Sector Audit Appointments Limited.

Reports and letters prepared by appointed auditors and addressed to the Authority are prepared for the sole use of the Authority and we take no responsibility to any member or officer in their individual capacity or to any third party.

Mazars LLP is the UK firm of Mazars, an international advisory and accountancy group. Mazars LLP is registered by the Institute of Chartered Accountants in England and Wales.

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North London Waste Authority Audit Committee
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N17 9LJ

25 July 2019

Dear Members

Audit Completion Report – Year ended 31 March 2019

We are pleased to present our Audit Completion Report for the year ended 31 March 2019. The purpose of this document is to summarise our audit conclusions.

The scope of our work, including identified significant audit risks and other areas of management judgement, was outlined in our Audit Strategy Memorandum which we presented on 7 February 2019. We have reviewed our Audit Strategy Memorandum and concluded that the original significant audit risks and other areas of management judgement remain appropriate.

We would like to express our thanks for the assistance of your team during our audit.

If you would like to discuss any matters in more detail then please do not hesitate to contact me on 020 7063 4634.

Yours faithfully

Lucy Nutley
Mazars LLP

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We are registered to carry on audit work in the UK and Ireland by the Institute of Chartered Accountants in England and Wales. Details about our audit registration can be viewed at www.auditregister.org.uk under reference number C001139861.
VAT number: 839 8356 73

1. EXECUTIVE SUMMARY

Purpose of this report and principal conclusions

The Audit Completion Report sets out the findings from our audit of the Authority for the year ended 31 March 2019, and forms the basis for discussion at the Authority Audit Committee meeting on 25 July 2019.

The detailed scope of our work as your appointed auditor for 2018/19 is set out in the National Audit Office's (NAO) Code of Audit Practice. Our responsibilities and powers are derived from the Local Audit and Accountability Act 2014 and, as outlined in our Audit Strategy Memorandum, our audit has been conducted in accordance with International Standards of Auditing (UK) and means we focus on audit risks that we have assessed as resulting in a higher risk of material misstatement.

Sections 2 and 5 of this report outline the detailed findings from our work on the financial statements and our conclusion on the Authority's arrangements to achieve economy, efficiency and effectiveness in its use of resources. Section 2 also includes our conclusions on the audit risks and areas of management judgement in our Audit Strategy Memorandum, which include:

- Management override of control
- Revenue recognition
- Property plant and equipment valuation

Status of our work

As we outline on the following page, our work is substantially complete. Subject to the satisfactory completion of the outstanding work, at the time of issuing this report we have the following conclusions:

Opinion on the financial statements

We anticipate issuing an unqualified opinion, without modification, on the financial statements. Our proposed audit opinion is included in the draft auditor's report in Appendix B.

Value for Money conclusion

We anticipate concluding that the Authority had proper arrangements in place to secure economy, efficiency and effectiveness in its use of resources. Our draft auditor's report, including proposed conclusion, is provided in Appendix B.

Whole of Government Accounts (WGA)

We anticipate completing our work on your WGA submission, in line with the group instructions issued by the NAO, by the deadline of 13 September 2019. Our work on your WGA submission is limited to 'partial procedures' for Local Government bodies below the audit threshold.

Wider powers

The 2014 Act requires us to give an elector, or any representative of the elector, the opportunity to question us about the accounting records of the Authority and to consider any objection made to the accounts.

1. EXECUTIVE SUMMARY (CONTINUED)

Misstatements and internal control recommendations

Section 3 sets out that we have raised one internal control recommendation relating to setting up a separate bank account for the Authority.

Section 4 outlines the misstatements noted as part of our audit as at the time of issuing this report. If any additional misstatements are noted on completion of the outstanding work, these will be reported to the Audit Committee in a follow-up letter.

Status of our audit work

We have substantially completed our work on the financial statements and Value for Money conclusion for the year ended 31 March 2019. At the time of preparing this report the following matters remain outstanding:

Audit area	Description of outstanding matters
Closure procedures and review	Our final reviews and completion work need to be performed, including consideration of post balance sheet events until the date of sign-off.
Whole of Government Accounts (WGA)	Our work on the WGA return – the deadline for completing this work is 13 September 2019.

We will provide the Audit Committee with an update in relation to these outstanding matters in a follow-up letter, prior to signing the auditor's report.

Our audit approach

We provided details of our intended audit approach in our Audit Strategy Memorandum in February 2019. We have not made any changes to our audit approach since we presented our Audit Strategy Memorandum .

Materiality

We set materiality at the planning stage of the audit at £856k using a benchmark of 1.5% of Gross Operating Expenditure. Our final assessment of materiality, based on the final financial statements and qualitative factors is £866k, using the same benchmark. We set our trivial threshold (the level under which individual errors are not communicated to the Audit Committee) at £26k based on 3% of overall materiality.



1. EXECUTIVE SUMMARY (CONTINUED)

Overview of our group audit approach

The table below sets out the approach we have taken to auditing the Authority's group financial statements.

Entity	Nature of entity audit	Auditor	Description of audit procedures undertaken on the component	Change to audit approach
North London Waste Authority (parent)	NAO Code audit	Mazars LLP	Full scope audit as described in this report	None
LondonEnergy Limited	Statutory audit	BDO LLP (following BDO LLP's merger with Moore Stephens LLP in February 2019)	<p>Identified as a significant component, the overall approach is:</p> <ul style="list-style-type: none"> • send group instructions to the component auditor setting out our audit requirements; • review the information provided by the component auditor; • review the component auditor's audit file; • review the consolidation process; and • review the consolidation adjustments and disclosures. 	None

Group materiality

We set group materiality at the planning stage of the audit at £1,133k using a benchmark of 1.5% of Gross Operating Expenditure. Our final assessment of materiality, based on the final financial statements and qualitative factors is £866k, using the same benchmark. We set our trivial threshold (the level under which individual errors are not communicated to the Audit Committee) at £37k based on 3% of overall materiality.



2. SIGNIFICANT FINDINGS

Set out below are the significant findings from our audit. These findings include:

- our audit conclusions regarding significant risks and key areas of management judgement outlined in the Audit Strategy Memorandum;
- our comments in respect of the accounting policies and disclosures that you have adopted in the financial statements. On page 8 we have concluded whether the financial statements have been prepared in accordance with the financial reporting framework and commented on any significant accounting policy changes that have been made during the year;
- any further significant matters discussed with management; and
- any significant difficulties we experienced during the audit.

Significant risks and key areas of management judgement

As part of our planning procedures we considered the risks of material misstatement in the Authority's financial statements that required special audit consideration. Although we report identified significant risks at the planning stage of the audit in our Audit Strategy Memorandum, our risk assessment is a continuous process and we regularly consider whether new significant risks have arisen and how we intend to respond to these risks. No new risks have been identified since we issued our Audit Strategy Memorandum.

Significant risk

Management override of controls

Description of the risk

Management at various levels within an organisation are in a unique position to perpetrate fraud because of their ability to manipulate accounting records and prepare fraudulent financial statements by overriding controls that otherwise appear to be operating effectively. Due to the unpredictable way in which such override could occur there is a risk of material misstatement due to fraud on all audits.

Our audit methodology incorporates this risk as a standard significant risk at all audits. We do not consider this risk at the Authority to be unusually high or requiring enhanced audit procedures.

How we addressed this risk

We addressed the risk through performing audit procedures, covering a range of areas including (but not limited to):

- accounting estimates included in the financial statements for evidence of management bias;
- journals and other adjustments recorded in the general ledger in preparing the financial statements; and
- any significant transactions outside the normal course of business.

Audit conclusion

There were no significant findings arising from our review of areas of potential management override of controls.

2. SIGNIFICANT FINDINGS (CONTINUED)

Significant risk	Description of the risk
Revenue recognition	<p>Our audit methodology incorporates revenue recognition as a significant risk at all audits, although based on the circumstances of each audit, it is rebuttable.</p> <p>Based on our initial knowledge and planning discussions we have concluded that we can rebut the presumption of a revenue recognition risk for the majority of the Authority's revenue income. In particular we can rebut the revenue recognition risk for income derived from the annual levy for each London Borough.</p> <p>The area where we are not rebutting the income risk relating to all other material classifications of income, such as fees, charges and sales derived from the Authority's operations, as this carries a higher level of inherent risk.</p>
	<hr/> <p>How we addressed this risk</p> <p>We addressed this risk by obtaining a detailed understanding of the Authority's processes which assure it that revenue and expenditure materially recognised in the correct accounting year. We carried out:</p> <ul style="list-style-type: none">• detailed testing of non-levy income transactions within the 2018/19 financial statements to confirm they are accounted for in the correct year; and• testing receipts of non-levy income around the year-end to provide assurance that there are no material unrecorded items of income in the 2018/19 accounts.
	<hr/> <p>Audit conclusion</p> <p>There were no significant findings arising from our review of revenue recognition.</p>

2. SIGNIFICANT FINDINGS (CONTINUED)

Significant risk	Description of the risk
Property, plant and equipment valuation	<p>The Authority's accounts as at 31 March 2018 contained material balances relating to land and buildings totalling £31.6m. The equivalent value in the Group accounts, which includes the EcoPark was £126m. At 31 March 2019 the values were £30.8m and £124m respectively.</p> <p>Due to the high degree of estimation uncertainty associated with the revaluations of land and buildings held by the Authority and LondonEnergy Limited (LEL), we have determined there is a significant risk in this area.</p>

How we addressed this risk

We addressed this risk by reviewing the approach adopted by the Authority for the assets which have been revalued during the year, as follows:

- assessing the Authority valuer's qualifications, objectivity and independence, and reviewed the valuation methodology used, including reviewing the underlying data and assumptions;
- comparing the valuation output with market intelligence to obtain assurance that the valuations are in line with market expectations; and
- reviewing the consolidation valuation adjustment for the EcoPark, required by accounting standards, as disclosed in the Group financial statements.

Audit conclusion

There were no significant findings arising from our review of property, plant and equipment valuation.

2. SIGNIFICANT FINDINGS (CONTINUED)

Qualitative aspects of the Authority's accounting practices

We have reviewed the Authority's accounting policies and disclosures and concluded they comply with the requirements of the Code of Practice on Local Authority Accounting (the Code), appropriately tailored to the Authority's circumstances.

Draft accounts were received from the Authority on 31 May 2019 and were of a good quality. We also received good quality working papers to support the financial statements on the first day of the audit.

Significant matters discussed with management

We discussed the following significant matters with management:

- North London Heat and Power Project – as this is a significant project, we will need to review the accounting treatment to be taken by the Authority regarding the costs associated with the replacement of the existing facilities and construction of the new facility. We have considered transactions to date and are satisfied that the accounts are not materially misstated as a result of management's judgement. In the coming years the Authority will need to ensure it regularly reviews this assessment and updates it for any significant changes.
- New financial information systems – the Authority makes use of the financial systems provided by the London Borough of Camden. During the year the Council implemented a new general ledger system as part of a wider integrated financial systems package, replacing the existing CeDR system with Oracle Fusion. Whilst our audit has not identified any material misstatements, we are aware that the functionality of the new system does not fully meet the Authority's needs.
- Group accounts – the Authority has made judgements around the consolidation of the transactions and balances of its wholly-owned subsidiary, LondonEnergy Limited, into the Group financial statements. We have reviewed the Authority's judgements relating to the consolidation into the Group financial statements and are satisfied that the Group financial statements are not materially misstated.

Significant difficulties during the audit

During the course of the audit we did not encounter any significant difficulties and we have had the full co-operation of management. We would like to express our thanks to management and officers for their co-operation throughout the audit.

Wider responsibilities

Our powers and responsibilities under the 2014 Act are broad and include the ability to:

- issue a report in the public interest;
- make statutory recommendations that must be considered and responded to publicly;
- apply to the court for a declaration that an item of account is contrary to law; and
- issue an advisory notice under schedule 8 of the 2014 Act.

We have not exercised any of these powers as part of our 2018/19 audit.

The 2014 Act also gives rights to local electors and other parties, such as the right to ask questions of the auditor and the right to make an objection to an item of account. We have received no questions or objections.



3. INTERNAL CONTROL RECOMMENDATIONS

The purpose of our audit is to express an opinion on the financial statements. As part of our audit we have considered the internal controls in place relevant to the preparation of the financial statements. We do this in order to design audit procedures to allow us to express an opinion on the financial statement and not for the purpose of expressing an opinion on the effectiveness of internal control, nor to identify any significant deficiencies in their design or operation.

The matters reported are limited to those deficiencies and other control recommendations that we have identified during our normal audit procedures and that we consider to be of sufficient importance to merit being reported. If we had performed more extensive procedures on internal control we might have identified more deficiencies to be reported or concluded that some of the reported deficiencies need not in fact have been reported. Our comments should not be regarded as a comprehensive record of all deficiencies that may exist or improvements that could be made.

Our findings and recommendations are set out below. We have assigned priority rankings to each of them to reflect the importance that we consider each poses to your organisation and, hence, our recommendation in terms of the urgency of required action. In summary, the matters arising fall into the following categories:

Priority ranking	Description	Number of issues
1 (high)	In our view, there is potential for financial loss, damage to reputation or loss of information. This may have implications for the achievement of business strategic objectives. The recommendation should be taken into consideration by management immediately.	0
2 (medium)	In our view, there is a need to strengthen internal control or enhance business efficiency. The recommendations should be actioned in the near future.	1
3 (low)	In our view, internal control should be strengthened in these additional areas when practicable.	0

3. INTERNAL CONTROL RECOMMENDATIONS (CONTINUED)

Other deficiencies in internal control – Level 2

Separate bank account

The Authority does not have its own bank account. Cash is held by London Borough of Camden acting as agent for the Authority. As a consequence, the Authority does not have formal processes in place to undertake reconciliations to ensure that their cash holdings are complete and accurate. The Authority instead monitors cash through its budget monitoring activities.

Potential effect

The lack of a separate bank account increases the risk of cash being misstated or incorrectly allocated between London Borough of Camden and the Authority.

This matter will become more significant as the Authority borrows funds for expenditure to be incurred on the North London Heat and Power Project.

Recommendation

The Authority should set up its own bank account and establish its own processes to undertake regular bank reconciliations.



4. SUMMARY OF MISSTATEMENTS

We set out below the misstatements identified for adjustment during the course of the audit, above the level of trivial threshold of £245k.

There were no unadjusted or adjusted misstatements.

Disclosure amendments

The following amendments were made:

Annual Governance Statement: A statement has been added setting out how the new clerk has the assurances to sign as they were not in post during 2018/19.

General: A number of other changes have been made to the financial statements not requiring individual analysis.



5. VALUE FOR MONEY CONCLUSION

Our approach to Value for Money

We are required to form a conclusion as to whether the Authority has made proper arrangements for securing economy, efficiency and effectiveness in its use of resources. The NAO issues guidance to auditors that underpins the work we are required to carry out in order to form our conclusion, and sets out the criterion and sub-criteria that we are required to consider.

The overall criterion is that, 'in all significant respects, the Authority had proper arrangements to ensure it took properly informed decisions and deployed resources to achieve planned and sustainable outcomes for taxpayers and local people.' To assist auditors in reaching a conclusion on this overall criterion, the following sub-criteria are set out by the NAO:

- Informed decision making
- Sustainable resource deployment
- Working with partners and other third parties

Commentary against each of the sub-criteria, and an indication of whether arrangements are in place, is provided below.

Sub-criteria	Commentary	Arrangements in place?
Informed decision making	<p>The Authority has standing orders that set out in detail how the Authority operates, how decisions are made and the procedures to be followed to ensure efficiency, transparency and accountability.</p> <p>The Authority also has in place a risk management regime. Risk registers are reviewed by the Authority's management team and the Members Finance Working Group.</p> <p>The Authority produces an annual budget which is used to determine the levy for the next financial year. The Authority also produces a Medium Term Financial Forecast.</p>	Yes
Sustainable resource deployment	<p>The Authority produces an annual budget which is used to determine the levy for the next financial year. The Authority also produces a Medium Term Financial Forecast.</p> <p>The Authority has set a levy of £64.1m for 2019/20 to be funded by constituent Councils. The Medium Term Forecast assumes that the net expenditure requirement will increase to £70.3m in 2020/21, £72.9m in 2021/22 and £93.7m in 2022/23. These amounts will be funded by levies from the constituent Councils.</p> <p>The Authority's Capital Programme 2019/20 to 2021/22 include £151m for works associated with the North London Heat and Power Project , to be funded from borrowings.</p>	Yes

5. VALUE FOR MONEY CONCLUSION (CONTINUED)

Sub-criteria	Commentary	Arrangements in place?
Working with partners and other third parties	<p>The Authority works with a range of third parties. The principal responsibility of the Authority is to receive, treat and/or dispose of waste collected from its seven constituent North London Boroughs.</p> <p>The Authority also has a good working relationship with LondonEnergy Limited.</p>	Yes

Significant Value for Money risk

The NAO's guidance requires us to carry out work to identify whether or not a risk to the Value for Money conclusion exists. Risk, in the context of our Value for Money work, is the risk that we come to an incorrect conclusion rather than the risk of the arrangements in place at the Authority being inadequate. We have not identified any significant Value for Money risks.

Our overall Value for Money conclusion

Our draft auditor's report included in Appendix B states that we intend to issue an unqualified Value for Money conclusion for the 2018/19 financial year.



APPENDIX A

DRAFT MANAGEMENT REPRESENTATION LETTER

[To be provided to us on client headed note paper]

Mazars LLP
Tower Bridge House
St Katharine's Way
London
E1W 1DD

[Date]

Dear Lucy

North London Waste Authority - audit for year ended 31 March 2019

This representation letter is provided in connection with your audit of the financial statements of North London Waste Authority ('the Authority') for the year ended 31 March 2019 for the purpose of expressing an opinion as to whether the financial statements give a true and fair view in accordance with the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2018/19 (the Code) and applicable law.

I confirm that the following representations are made on the basis of enquiries of management and staff with relevant knowledge and experience (and, where appropriate, inspection of supporting documentation) sufficient to satisfy ourselves that I can properly make each of the following representations to you.

My responsibility for the financial statements and accounting information

I believe that I have fulfilled my responsibilities for the true and fair presentation and preparation of the financial statements in accordance with the Code and applicable law.

My responsibility to provide and disclose relevant information

I have provided you with:

- access to all information of which we are aware that is relevant to the preparation of the financial statements such as records, documentation and other material;
- additional information that you have requested from us for the purpose of the audit; and
- unrestricted access to individuals within the Authority you determined it was necessary to contact in order to obtain audit evidence.

I confirm as Financial Advisor that I have taken all the necessary steps to make me aware of any relevant audit information and to establish that you, as auditors, are aware of this information.

As far as I am aware there is no relevant audit information of which you, as auditors, are unaware.

Accounting records

I confirm that all transactions that have a material effect on the financial statements have been recorded in the accounting records and are reflected in the financial statements. All other records and related information, including minutes of all Authority committee meetings, have been made available to you.

Accounting policies

I confirm that I have reviewed the accounting policies applied during the year in accordance with Code and International Accounting Standard 8 and consider these policies to faithfully represent the effects of transactions, other events or conditions on the Authority's financial position, financial performance and cash flows.

Accounting estimates, including those measured at fair value

I confirm that any significant assumptions used by the Authority in making accounting estimates, including those measured at current or fair value, are reasonable.

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APPENDIX A

DRAFT MANAGEMENT REPRESENTATION LETTER (CONTINUED)

Contingencies

There are no material contingent losses including pending or potential litigation that should be accrued where:

- information presently available indicates that it is probable that an asset has been impaired or a liability had been incurred at the balance sheet date; and
- the amount of the loss can be reasonably estimated.

There are no material contingent losses that should be disclosed where, although either or both the conditions specified above are not met, there is a reasonable possibility that a loss, or a loss greater than that accrued, may have been incurred at the balance sheet date.

There are no contingent gains which should be disclosed.

All material matters, including unasserted claims, that may result in litigation against the Authority have been brought to your attention. All known actual or possible litigation and claims whose effects should be considered when preparing the financial statements have been disclosed to you and accounted for and disclosed in accordance with the Code and applicable law.

Laws and regulations

I confirm that I have disclosed to you all those events of which I am aware which involve known or suspected non-compliance with laws and regulations, together with the actual or contingent consequences which may arise therefrom.

The Authority has complied with all aspects of contractual agreements that would have a material effect on the accounts in the event of non-compliance.

Fraud and error

I acknowledge my responsibility as Financial Advisor for the design, implementation and maintenance of internal control to prevent and detect fraud and error.

I have disclosed to you:

- all the results of my assessment of the risk that the financial statements may be materially misstated as a result of fraud;
- all knowledge of fraud or suspected fraud affecting the Authority involving:
 - management and those charged with governance;
 - employees who have significant roles in internal control; and
 - others where fraud could have a material effect on the financial statements.

I have disclosed to you all information in relation to any allegations of fraud, or suspected fraud, affecting the Authority's financial statements communicated by employees, former employees, analysts, regulators or others.

Related party transactions

I confirm that all related party relationships, transactions and balances, have been appropriately accounted for and disclosed in accordance with the requirements of the Code and applicable law.

I have disclosed to you the identity of the Authority's related parties and all related party relationships and transactions of which I am aware.

Impairment review

To the best of my knowledge, there is nothing to indicate that there is a permanent reduction in the recoverable amount of the property, plant and equipment below their carrying value at the balance sheet date. An impairment review is therefore not considered necessary.

Future commitments

I am not aware of any plans, intentions or commitments that may materially affect the carrying value or classification of assets and liabilities or give rise to additional liabilities.

APPENDIX A

DRAFT MANAGEMENT REPRESENTATION LETTER (CONTINUED)

Subsequent events

I confirm all events subsequent to the date of the financial statements and for which the Code and applicable law, require adjustment or disclosure have been adjusted or disclosed.

Should further material events occur after the date of this letter which may necessitate revision of the figures included in the financial statements or inclusion of a note thereto, I will advise you accordingly.

Going concern

To the best of my knowledge there is nothing to indicate that the Authority will not continue as a going concern in the foreseeable future. The period to which I have paid particular attention in assessing the appropriateness of the going concern basis is not less than twelve months from the date of approval of the accounts.

Yours sincerely

Jon Rowney, Financial Advisor

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APPENDIX B

DRAFT AUDITOR'S REPORT

Independent auditor's report to the Members of North London Waste Authority Report on the financial statements

Opinion on the financial statements of North London Waste Authority

We have audited the financial statements of North London Waste Authority ('the Authority') for the year ended 31 March 2019, which comprise the Authority and Group Comprehensive Income and Expenditure Statements, the Authority and Group Balance Sheets, the Authority and Group Movement in Reserves Statements, the Authority and Group Cash Flow Statements and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2018/19.

In our opinion, the financial statements:

- give a true and fair view of the financial position of the Authority and the Group as at 31 March 2019 and of the Authority's and Group's expenditure and income for the year then ended; and
- have been properly prepared in accordance with the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2018/19.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities section of our report. We are independent of the Authority in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard as applicable to public interest entities, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusion relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the Financial Advisor's use of the going concern basis of accounting in the preparation of the Authority's financial statements is not appropriate; or
- the Financial Advisor has not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the Authority's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The Financial Advisor is responsible for the other information. The other information comprises the information included in the statement of accounts, other than the financial statements and our auditor's report thereon. Our opinions on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

APPENDIX B

DRAFT AUDITOR'S REPORT (CONTINUED)

Responsibilities of the Financial Advisor for the financial statements

As explained more fully in the Statement of the Financial Advisor's Responsibilities, the Financial Advisor is responsible for the preparation of the Statement of Accounts, which includes the Authority's financial statements, in accordance with proper practices as set out in the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2018/19, and for being satisfied that they give a true and fair view. The Financial Advisor is also responsible for such internal control as the Financial Advisor determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

The Financial Advisor is required to comply with the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2018/19 and prepare the financial statements on a going concern basis, unless the Authority is informed of the intention for dissolution without transfer of services or function to another entity. The Financial Advisor is responsible for assessing each year whether or not it is appropriate for the Authority to prepare the accounts on the going concern basis and disclosing, as applicable, matters related to going concern.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the Authority's financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Matters on which we are required to report by exception under the Code of Audit Practice

We are required by the Code of Audit Practice to report to you if:

- we issue a report in the public interest under section 24 of the Local Audit and Accountability Act 2014;
- we make a recommendation under section 24 of the Local Audit and Accountability Act 2014; or
- we exercise any other special powers of the auditor under sections 28, 29 or 31 of the Local Audit and Accountability Act 2014.

We have nothing to report in these respects.

Conclusion on North London Waste Authority's arrangements for securing economy, efficiency and effectiveness in the use of resources

Conclusion

On the basis of our work, having regard to the guidance on the specified criterion issued by the Comptroller and Auditor General in November 2017, we are satisfied that, in all significant respects, North London Waste Authority has put in place proper arrangements to secure economy, efficiency and effectiveness in its use of resources for the year ended 31 March 2019.

Basis for conclusion

We have undertaken our review in accordance with the Code of Audit Practice issued by the Comptroller and Auditor General, having regard to the guidance on the specified criterion issued in November 2017, as to whether the Authority had proper arrangements to ensure it took properly informed decisions and deployed resources to achieve planned and sustainable outcomes for taxpayers and local people. The Comptroller and Auditor General determined this criterion as that necessary for us to consider in satisfying ourselves whether the Authority put in place proper arrangements for securing economy, efficiency and effectiveness in its use of resources for the year ended 31 March 2019.

We planned our work in accordance with the Code of Audit Practice. Based on our risk assessment, we undertook such work as we considered necessary to form a view on whether, in all significant respects, the Authority had put in place proper arrangements to secure economy, efficiency and effectiveness in its use of resources.

Responsibilities of the Authority

The Authority is responsible for putting in place proper arrangements to secure economy, efficiency and effectiveness in its use of resources, to ensure proper stewardship and governance, and to review regularly the adequacy and effectiveness of these arrangements.

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DRAFT AUDITOR'S REPORT (CONTINUED)

Auditor's responsibilities for the review of arrangements for securing economy, efficiency and effectiveness in the use of resources

We are required under section 20(1)(c) of the Local Audit and Accountability Act 2014 to satisfy ourselves that the Authority has made proper arrangements for securing economy, efficiency and effectiveness in its use of resources. The Code of Audit Practice requires us to report to you our conclusion relating to proper arrangements. We are not required to consider, nor have we considered, whether all aspects of the Authority's arrangements for securing economy, efficiency and effectiveness in its use of resources are operating effectively.

Use of the audit report

This report is made solely to the members of North London Waste Authority, as a body, in accordance with part 5 of the Local Audit and Accountability Act 2014 and as set out in paragraph 44 of the Statement of Responsibilities of Auditors and Audited Bodies published by Public Sector Audit Appointments Limited. Our audit work has been undertaken so that we might state to the members of the Authority those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the members of the Authority, as a body, for our audit work, for this report, or for the opinions we have formed.

Certificate

Delay in certification of completion of the audit

We cannot formally conclude the audit and issue an audit certificate until we have completed the work necessary to issue our assurance statement in respect of the Authority's Whole of Government Accounts consolidation pack. We are satisfied that these matters do not have a material effect on the financial statements or on our conclusion on the Authority's arrangements for securing economy, efficiency and effectiveness in its use of resources.

Lucy Nutley
For and on behalf of Mazars LLP
Tower Bridge House
St Katharine's Way
London
E1W 1DD

[Date]

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APPENDIX C INDEPENDENCE

As part of our ongoing risk assessment we monitor our relationships with you to identify any new actual or perceived threats to our independence within the regulatory or professional requirements governing us as your auditors.

We can confirm that no new threats to independence have been identified since issuing the Audit Strategy Memorandum and therefore we remain independent.



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North London Waste Authority

Statement of Accounts for the year ended

31 March 2019

North London Waste Authority

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North London Waste Authority

Statement of Accounts for the year ended 31 March 2019

STATEMENT OF RESPONSIBILITIES FOR THE STATEMENT OF ACCOUNTS

THE AUTHORITY'S RESPONSIBILITIES

The Authority is required to:

- Make arrangements for the proper administration of its financial affairs and to secure that one of its officers has the responsibility for the administration of those affairs as the Chief Finance Officer. For the North London Waste Authority that officer is the Financial Adviser.
- Manage its affairs to secure economic, efficient and effective use of resources and safeguard its assets.
- Approve the Statement of Accounts.

THE FINANCIAL ADVISER'S RESPONSIBILITIES

The Financial Adviser is responsible for the preparation of the Authority's Statement of Accounts in accordance with proper practices as set out in the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom (the Code of Practice). In preparing this Statement of Accounts, the Financial Adviser has:

- selected suitable accounting policies and then applied them consistently;
- made judgements and estimates that were reasonable and prudent;
- complied with the Code of Practice.
- kept proper accounting records which were up to date;
- taken reasonable steps for the prevention and detection of fraud and other irregularities;
- assessed the Authority's and the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern;
- used the going concern basis of accounting on the assumption that the functions of the Authority and the Group will continue in operational existence for the foreseeable future; and
- maintained such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error

CERTIFICATION BY THE FINANCIAL ADVISER

The accounts which follow have been prepared in accordance with the requirements of Regulation 9 of the Accounts and Audit Regulations 2015 issued under the Local Audit and Accountability Act 2014 and, except where specifically stated, in accordance with all recognised statutory requirements and codes of practice applicable to local authorities.

I certify that the statement of accounts gives a true and fair view of the financial position of the Authority and of the Group as at 31 March 2019 and the income and expenditure of the Authority and of the Group for the year then ended.

Jon Rowney

Financial Adviser 25 July 2019

North London Waste Authority

Statement of Accounts for the year ended 31 March 2019

**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF NORTH LONDON
WASTE AUTHORITY**

TO BE INSERTED FOLOWING COMPLETION OF THE AUDIT

North London Waste Authority

Statement of Accounts for the year ended 31 March 2019

TO BE INSERTED FOLLOWING COMPLETION OF THE AUDIT

North London Waste Authority

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TO BE INSERTED FOLLOWING COMPLETION OF THE AUDIT

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Statement of Accounts for the year ended 31 March 2019

NARRATIVE REPORT

INTRODUCTION

The purpose of this foreword is to provide an easily understandable guide to the most significant matters reported in the Authority's accounts which have been prepared in accordance with the *Code of Practice on Local Authority Accounting in the United Kingdom 2018/19* (The Code) and the *Guidance Notes for Practitioners* (both published by the Chartered Institute of Public Finance and Accountancy). The Code requires that five key statements are provided; they comprise:

Expenditure and Funding Analysis: This statement shows how annual expenditure is used and funded from resources (principally the levy) in comparison with those resources consumed in accordance with generally accepted accounting practices. Income and expenditure accounted for under generally accepted accounting practices is presented more fully in the Comprehensive Income and Expenditure Statement and supporting notes.

Movement in Reserves Statement: This shows the movement in the year on the different reserves held by the Authority, analysed into 'usable reserves' (i.e. those that can be applied to fund expenditure) and other reserves. The Surplus or (Deficit) on the Provision of Services line shows the true economic cost of providing the Authority's services, more details of which are shown in the Comprehensive Income and Expenditure Statement.

Comprehensive Income and Expenditure Statement: This summarises the Authority's income and expenditure for the year in accordance with generally accepted accounting practices. Adjustments required to show the extent to which revenue balances have increased or decreased are shown in the Movement in Reserves Statement.

Balance Sheet: This shows the value at the balance sheet date of the assets and liabilities recognised by the Authority. The net assets of the Authority (assets less liabilities) are matched by the reserves held by the Authority. Reserves are reported in two categories. The first category of reserves is usable reserves, i.e. those reserves that the Authority may use to provide services, subject to the need to maintain a prudent level of reserves and any statutory limitations on their use (for example the Capital Receipts Reserve that may only be used to fund capital expenditure or repay debt). The second category of reserves is those that the Authority is not able to use to provide services. This category of reserves includes reserves that hold unrealised gains and losses (for example the Revaluation Reserve), where amounts would only become available to provide services if the assets are sold; and reserves that hold timing differences shown in the Movement in Reserves Statement line 'Adjustments between accounting basis and funding basis under regulations'.

Cash Flow Statement: This summarises the changes in cash and cash equivalents of the Authority during the reporting period. The statement shows how the Authority generates and uses cash and cash equivalents by classifying cash flows as operating, investing and financing activities. The amount of net cash flows arising from operating activities is a key indicator of the extent to which the operations of the Authority are funded by the levy on the NLWA constituent boroughs, charges for non-household waste and other miscellaneous income receipts. Investing activities represent the extent to which cash outflows have been made for resources which are intended to contribute to the Authority's future service delivery. Cash flows arising from financing activities are useful in predicting claims on future cash flows by providers of capital (i.e. borrowing) to the Authority.

GROUP ACCOUNTS

The summarised group accounts show in aggregate the income and expenditure and assets, liabilities and reserves of the group comprising the Authority and the Authority's interest in LondonEnergy Ltd.

North London Waste Authority

Statement of Accounts for the year ended 31 March 2019

OPERATING PERFORMANCE

The principal statutory responsibility for the Authority is to receive, treat and/or dispose of waste collected by the seven constituent boroughs, namely the London Boroughs of Barnet, Camden, Enfield, Hackney, Haringey, Islington and Waltham Forest. The amount of residual (non-recyclable) waste entering the waste stream in 2018/19 decreased by 537 tonnes (0.09%) compared with 2017/18 i.e. from 583,316 tonnes to 582,779 tonnes.

Residual Waste by Borough	2017/18* Tonnes	2018/19 Tonnes	Variance Tonnes	Variance %
Barnet	101,144	102,616	1,472	1.46
Camden	77,878	76,617	(1,261)	(1.62)
Enfield	87,279	90,239	2,960	3.39
Hackney	91,156	89,608	(1,548)	(1.70)
Haringey	73,443	73,266	(177)	(0.24)
Islington	80,737	79,020	(1,717)	(2.13)
Waltham Forest	71,679	71,413	(266)	(0.37)
	<u>583,316</u>	<u>582,779</u>	<u>(537)</u>	<u>(0.09)</u>

* 2017/18 Residual waste tonnages have been restated up from 582,797 in the 2017/18 statements

The Authority continued to provide key recyclable waste treatment services to six of its constituent boroughs. 46,067 tonnes of compostable waste were sent to the Authority for treatment in 2018/19 (50,101 tonnes in 2017/18), a year on year decrease of 4,034 tonnes (8.05%).

Compostable Waste by Borough	2017/18 Tonnes	2018/19 Tonnes	Variance Tonnes	Variance %
Barnet	19,374	16,279	(3,095)	(15.98)
Camden	3,943	4,118	175	4.44
Enfield	-	-	-	-
Hackney	6,869	6,848	(21)	(0.31)
Haringey	6,820	5,274	(1,546)	(22.67)
Islington	4,091	4,567	476	11.64
Waltham Forest	9,004	8,981	(23)	(0.26)
	<u>50,101</u>	<u>46,067</u>	<u>(4,034)</u>	<u>(8.05)</u>

Mixed dry recyclable waste processed by the Authority amounted to 110,096 tonnes in 2018/19 compared with 110,996 in 2017/18, a reduction of 900 tonnes (0.81%). Income from the sale of mixed dry recyclables reduces the levy payable by each borough by offsetting the cost of processing. Sale prices of dry recyclable materials was lower than in 2017/18 due to Chinese restrictions on certain imported materials as well as more stringent contamination limits. This has created oversupply of materials in the marketplace. The average price received for the year was £13.14 per tonne compared with £23.85 in 2017/18. Income in 2018/19 was £1.390m. In 2017/18, income was £2.647m.

North London Waste Authority

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Mixed Dry Recyclable Waste by Borough	2017/18 Tonnes	2018/19 Tonnes	Variance Tonnes	Variance %
Barnet	27,096	26,940	(156)	(0.58)
Camden	18,753	18,707	(46)	(0.25)
Enfield	-	-	-	-
Hackney	17,310	17,481	171	0.99
Haringey	16,581	15,964	(617)	(3.72)
Islington	14,070	15,171	1,101	7.83
Waltham Forest	17,186	15,833	(1,353)	(7.87)
	<u>110,996</u>	<u>110,096</u>	<u>(900)</u>	<u>(0.81)</u>

Landfill tax continued to rise in line with the Government's stated intention to raise the standard rate of tax in line with inflation. It was £88.95 per tonne in 2018/19, will rise by £2.40 to £91.35 per tonne in 2019/20. The Government has said that it remains committed to ensuring rates are not eroded in real terms. The Authority's Landfill Tax liability was £1.496m in 2018/19 compared to £1.526m in 2017/18.

Work continued to support the development of North London Heat & Power Project, the aim of which is to construct a replacement Energy Recovery Facility at the EcoPark in Edmonton. During the year work to design and prepare for works on-site increased. In December 2018, the Authority paid £0.608m to lease land at Lower Hall Lane in Edmonton to be used as a laydown area for the project. The following month, a contract valued at £3.158m was let with Buckingham Group to begin constructing the Laydown area.

The Authority continued to invest in waste prevention to reduce waste in north London. Work in 2018/19 focussed on food waste reduction, furniture and textile re-use, mending and upcycling initiatives. Food waste reduction work was delivered through face to face engagement with residents, through information stands and workshops in a range of settings including festivals and fairs, libraries, community and leisure centres, universities and offices. In the year 189 food waste events led to direct engagement with 20,658 residents and commuters.

Furniture reuse was promoted with an Upcycling Show and Upcycling competition. In addition to upcycling, seven Give and Take days, where residents bring items they no longer need and take something they need, for free, were held in early 2018. In addition, the Authority trialled a series of 21 repair cafes where residents brought old or damaged items that could potentially be repaired, for free. The specialists would explain the repair process, one-on-one, to the owners so that they can repair it themselves in future. The repair cafes were attended by 240 residents and 235 items were fully or partly repaired, diverting 1.4 tonnes from disposal.

Textile reuse was promoted by delivering 'swish and style' (clothing exchange) events across North London. The project was attended by 423 residents and diverted in excess of one tonne of textiles from disposal.

The Waste Prevention Community Fund provided support for seven projects delivered by community groups and charities across the constituent boroughs. This helped to develop new approaches and extend the reach and impact of our waste prevention work.

Communications activity included an increased use of social media in the year, primarily through the Authority's 'Wise Up To Waste' brand. The Twitter account gained 315 new followers (2,415 in total) This was despite the Authority reducing the number of posts issued. The Authority also seeks to engage with residents through Facebook and Instagram.

The Authority continued its household recycling communications campaign which is targeted at 18-34 year olds in north London. The final year of a three-year programme was delivered through social media, display advertising and television/on-demand advertising. The advert directed viewers to the saveourstuff.co.uk website. The advert was viewed 2.6m times.

North London Waste Authority

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North London's reuse shop, 'Second Time Around' is located within the Kings Road RRC in Chingford and sells items that have been donated by local residents or rescued from RRCs across North London. The shop diverted over 67 tonnes from disposal.

To support efforts to divert waste from disposal, the Authority operates a third-party reuse and recycling credit scheme. This rewards registered charities that repair or recycle donated goods within the constituent boroughs. In 2018/19, eighteen organisations were registered under the scheme and it was estimated to have diverted 2,469 tonnes from disposal.

FINANCIAL PERFORMANCE

The Authority agreed its 2018/19 budget at a level that needed to be sufficiently robust to meet the costs of its day-to-day statutory waste obligations but also sufficient to fund the costs of the North London Heat and Power Project. In doing so, the Authority was aware, as in past years, that if favourable circumstances arose during the year some revenue balances might become available to help fund future budgets.

In February 2019, the Authority was advised that revenue balances at 31 March 2019 were forecast to be £5.377m. Since then, lower volumes of mixed dry recycling have been received although the saving from this had been partially offset by reduced income and reduction in the sale prices of these materials. There have been further savings in corporate support service costs, replanning of North London Heat and Power project costs into 2019/20, an improvement in interest received and no call on the contingency. This has resulted in revenue balances at 31 March 2019 of £8.221m.

Compared to 2017/18, the net cost of services increased by £4.937m (8.6%). This can largely be attributed to several key areas: higher costs of residual waste disposal and processing dry recyclates, lower income achieved for recyclates and increased costs to support feasibility and development costs for the North London Heat & power project in advance of construction

North London Waste Authority

Statement of Accounts for the year ended 31 March 2019

ANNUAL GOVERNANCE STATEMENT FOR NORTH LONDON WASTE AUTHORITY

1. Scope of Responsibility

North London Waste Authority is responsible for ensuring that its business is conducted in accordance with the law and proper standards, and that public money is safeguarded and properly accounted for, and used economically, efficiently and effectively. The Authority also has a duty under the Local Government Act 1999 to make arrangements to secure continuous improvement in the way in which its functions are exercised, having regard to a combination of economy, efficiency and effectiveness.

In discharging this overall responsibility, The Authority is also responsible for putting in place proper arrangements for governance of its affairs, facilitating the effective exercise of its functions, including arrangements for the management of risk.

2. The Purpose of the System of Internal Control

The governance framework comprises the systems and processes, culture and values, by which the Authority is directed and controlled. It enables the Authority to monitor the achievement of its strategic objectives and to consider whether those objectives have led to the delivery of appropriate, cost-effective services.

The system of internal control is a significant part of the framework and is designed to manage risk to a reasonable level. It cannot eliminate all risk of failure to achieve policies, aims and objectives and can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an ongoing process designed to identify and prioritise the risks to the achievement of the Authority's policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically.

The governance framework has been in place within the North London Waste Authority for the year ended 31 March 2019 and up to the date of approval of the annual report and statement of accounts.

3. The Governance Framework

The key elements of the governance framework in which the Authority functions can be summarised as follows:

- The Authority has a clearly defined set of objectives in terms of service delivery and these are reflected in its contract with LondonEnergy Ltd. and other contracts.
- Policy and decision-making are managed and controlled within a strong well-established framework. The Authority's standing orders set out in detail how the Authority operates, how decisions are made and the procedures to be followed to ensure efficiency, transparency and accountability. Political and management control is exercised through Authority Members and Advisers, whose roles are defined in Standing Orders and who work to defined and established processes.
- Compliance with policies, laws and regulations is dealt with through a range of written rules and procedures which are regularly reviewed and updated. These include Standing Orders relating to the Authority, Standing Orders relating to Committees, delegations to Officers, Financial Standing Orders, and Contract Standing Orders.
- Central to the Authority's achievement of its objectives is an effective risk management regime. In addition to regular reviews of detailed risk registers by the Authority's management team, the registers are considered annually by the Members' Finance Working Group. Informed by the annual review, a report is presented to the Authority outlining developments in the Authority's key corporate risks. The report also includes an up to date high level risk register.
- The Authority is also able to benefit from the rules and procedures set in place by its Lead Borough. Officer responsibilities and actions are controlled through Schemes of Officer Delegation.

North London Waste Authority

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- The effective and efficient use of resources and the securing of continuous improvement are achieved through a range of review processes and are integral to both the short-term implementation of the Joint Waste Strategy and the development of the next generation of waste infrastructure and services for north London.
- The financial management of the Authority is organised through a wide range of well-established processes and procedures which deliver strong financial control arrangements. The Authority has in place a detailed strategic budget planning process which is supported by comprehensive Financial Standing Orders. Members receive and consider detailed financial information on a regular basis and this facilitates the political decision making process. The process is further supported by the work of the Members' Finance Working Group.
- Other features of the financial control environment include the production and review of a medium term financial forecast. The Authority also benefits from the Internal Audit Shared Service of the London Boroughs of Camden and Islington which provides assurances to management that the London Borough of Camden's – and therefore the NLWA's – control systems are adequate, effective and operating as intended and investigates identified or suspected cases of fraud/irregularity.
- Performance management within the Authority is considered through a range of review arrangements including external/internal audit reviews and annual reports.

4. Review of Effectiveness

North London Waste Authority has responsibility for conducting, at least annually, a review of the effectiveness of its governance framework including the system of internal control. The review of the effectiveness of the system of internal control is a significant part of the framework and is informed by the work of the internal auditors and the executive managers within the Authority who have responsibility for the development, maintenance and ongoing assurance in respect of the internal control environment covering their individual areas of responsibility. This is also supported by reviews conducted by the external auditors and other review agencies. In addition, Authority meetings receive reports on key aspects of the day-to-day work of the Authority and the Authority's financial health.

The Public Sector Internal Audit Standards require that the Head of Internal Audit provide an annual audit opinion that can be used by the organisation to inform its governance statement. The wider content of this annual governance statement indicates an adequate level of assurance from the Authority's governance framework. With regard to the annual opinion of the Head of Internal Audit (HIA), the HIA is satisfied that the work undertaken by the audit function during 2018/19 has enabled the HIA to form a reasonable conclusion that Camden's – and therefore NLWA's control framework, specifically with regard to key financial systems, is adequate.

The Members' Finance Working Group provides an effective means of enabling detailed review and examination by Members of the Authority's financial and risk management issues.

The Authority was further supported by the work of the Members' Recycling Working Group and a Member Project Steering Group. Governance arrangements, including decision making, have been strengthened by the decision to replace the Member Project Steering Group with a dedicated Programme Committee, which will commence its operation the municipal year 2019/20. The Authority continues to have in place strong and effective working arrangements with its constituent boroughs.

As services are provided through both the Lead Borough Camden and also Haringey, the Authority has also benefited from reviews undertaken by those authorities in providing corporate and service-based assurance on the overall system of internal control in operation.

The review process has been successful in maintaining awareness of governance and control issues

5. Significant Governance Issues

No significant governance issues have been identified during the year. Work has been undertaken however to ensure that the Authority's governance arrangements continue to follow best practice:

North London Waste Authority

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- The Members' Finance Working Group reviewed the Authority's risk register and the conclusions were reported to the Authority in February 2019. A high level risk register for LondonEnergy Ltd. was included so that the risks for the company could be taken into account by the Authority as shareholder.
- At its meeting on 21 June 2018, the Authority agreed to amendments to Standing Orders to include delegations to the Programme Director and create an Audit committee. The terms of reference for the Audit Committee are the approval of the Statement of Accounts. In addition, contract standing orders were amended to reflect the requirements relating to payments in construction contracts.
- The Authority prepared policies, procedures, process notes and other measures to comply with the General Data Protection Regulations (GDPR) which came into force in May 2018. The Authority has worked with the London Boroughs of Haringey (as the provider of IT) and the London Borough of Camden (as the provider of HR services) regarding the policies that the Authority needs to follow to meet the requirements of GDPR.
- The Authority, at its meeting on 7 February 2019, the Authority confirmed that it would seek to establish the role of Employment and Skills Adviser. The role would advise Authority officers on diversity an inclusion issues as well as how to develop schemes that promote apprenticeships, skills training and local employment opportunities.
- Governance arrangements, including decision making, have been strengthened by the decision to replace the Member Project Steering Group with a dedicated Programme Committee, which will commence its operation the municipal year 2019/20.
- Mike Cook stood down as Clerk to the Authority on 31 March 2019 and was replaced by Jenny Rowlands on 1 April. There was a handover period between the old and new Clerk and Officers have been able to provide assurance through briefings.

6. Matters for Future Action

There is a continuing need to keep the Authority's governance and control arrangements under review and to take action where appropriate. This will include:

- Training, where appropriate, to members and officers, and an ongoing review of the over-arching and supporting risk registers so that the Authority will be able to track and accurately manage the identified risks associated with all aspects of its work.
- Implementation of any recommendations proposed by the internal audit reviews and the development and completion of a further internal work programme in 2019/20.
- Keeping under review the governance arrangements for LondonEnergy Ltd.

7. Signed Agreement

We have been advised of the arrangements that are in place to ensure that an effective system of governance exists in the Authority and of the plan to further review and enhance our governance arrangements in the coming year. We are satisfied with these steps and will monitor their implementation and operation as part of our next review.

Councillor Andy Hull
Chair of the NLWA
Audit Committee

Jenny Rowlands
Clerk to the NLWA

North London Waste Authority

Statement of Accounts for the year ended 31 March 2019

EXPENDITURE AND FUNDING ANALYSIS

2017/18			2018/19		
RESTATED					
Net Expenditure Chargeable to Balances	Adjustments between the Funding and Accounting Basis	Net Expenditure in the Comprehensive Income and Expenditure Statement	Net Expenditure Chargeable to Balances	Adjustments between the Funding and Accounting Basis	Net Expenditure in the Comprehensive Income and Expenditure Statement
£000	£000	£000	£000	£000	£000
32,354	-	32,354	34,818	-	34,818
1,369	-	1,369	1,362	-	1,362
2,128	-	2,128	1,682	-	1,682
6,270	-	6,270	6,754	-	6,754
1,474	1,698	3,172	1,438	803	2,241
4,804	-	4,804	4,661	-	4,661
2,133	(33)	2,100	2,135	(34)	2,101
419	-	419	526	-	526
444	-	444	458	-	458
294	-	294	306	-	306
175	-	175	174	-	174
1,622	-	1,622	2,675	-	2,675
6,749	(4,873)	1,876	6,789	(4,913)	1,876

North London Waste Authority

Statement of Accounts for the year ended 31 March 2019

Net Expenditure Chargeable to Balances	Adjustments between the Funding and Accounting Basis	Net Expenditure in the Comprehensive Income and Expenditure Statement		Net Expenditure Chargeable to Balances	Adjustments between the Funding and Accounting Basis	Net Expenditure in the Comprehensive Income and Expenditure Statement
£000	£000	£000		£000	£000	£000
(7,654)	-	(7,654)	Non-Household Waste	(8,217)	-	(8,217)
(1,524)	-	(1,524)	Household Waste	(1,707)	-	(1,707)
(2,647)	-	(2,647)	Sale of Recyclable Material	(1,351)	-	(1,351)
(111)	-	(111)	Rent Receivable	(115)	-	(115)
(70)	-	(70)	Interest Received	(136)	-	(136)
(169)	-	(169)	Other Income	-	-	-
-	6	6	Pension Interest	-	7	7
-	(12)	(12)	Pension Asset – Actuarial (Gain)/Loss	-	3	3
48,060	(3,214)	44,846	Net Cost of Services	52,252	(4,134)	48,118
(47,948)	-	(47,948)	Levy	(48,511)	-	(48,511)
(47,948)	-	(47,948)	Other Income and Expenditure	(48,511)	-	(48,511)
112	(3,214)	(3,102)	(Surplus) or Deficit	3,741	(4,134)	(393)
12,074			Opening Balance	11,962		
(112)			Less (Deficit) in Year	(3,741)		
11,962			Closing Balance at 31 March	8,221		

Restatement Note

The Authority has reviewed and revised how it reports its expenditure. The 2017/18 CIES is restated to ensure consistency with the revised format. The changes affect only the analysis of Cost of Services. The total Cost of Services and all items below this line are unchanged

North London Waste Authority

Statement of Accounts for the year ended 31 March 2019

MOVEMENT IN RESERVES STATEMENT

	General Balance	Capital Receipts Reserve	Total Usable Reserves	Unusable Reserves	Total Authority Reserves
2018/19	£000	£000	£000	£000	£000
Balance at 31 March 2018 brought forward	11,962	1,439	13,401	82,793	96,194
Movement in reserves during 2018/19					
Total Comprehensive Income and Expenditure	393	-	393	-	393
Adjustments between accounting basis & funding basis under regulations	(4,134)	-	(4,134)	4,134	-
Increase/(Decrease) in 2018/19	(3,741)	-	(3,741)	4,134	393
Balance at 31 March 2019 carried forward	8,221	1,439	9,660	86,927	96,587
2017/18					
Balance at 31 March 2017 brought forward	12,074	1,439	13,513	70,812	84,325
Movement in reserves during 2017/18					
Total Comprehensive Income and Expenditure	3,102	-	3,102	8,767	11,869
Adjustments between accounting basis & funding basis under regulations	(3,214)	-	(3,214)	3,214	-
Increase/(Decrease) in 2017/18	(112)	-	(112)	11,981	11,869
Balance at 31 March 2018 carried forward	11,962	1,439	13,401	82,793	96,194

North London Waste Authority

Statement of Accounts for the year ended 31 March 2019

COMPREHENSIVE INCOME AND EXPENDITURE STATEMENT

RESTATED				2018/19		
2017/18				2018/19		
Gross Expenditure	Gross Income	Net Expenditure		Gross Expenditure	Gross Income	Net Expenditure
£000	£000	£000		£000	£000	£000
32,354	-	32,354	Main Waste Disposal Contract	34,818	-	34,818
1,369	-	1,369	Landfill Tax (non RRC)	1,362	-	1,362
2,128	-	2,128	Composting Services	1,682	-	1,682
6,270	-	6,270	Materials Recovery Facility Services	6,754	-	6,754
3,172	-	3,172	Transfer Stations and Other Sites	2,241	-	2,241
4,804	-	4,804	Reuse and Recycling Centres (incl. Landfill Tax)	4,661	-	4,661
2,100	-	2,100	Corporate and Other Support Service Costs	2,101	-	2,101
419	-	419	Operations Team	526	-	526
444	-	444	Waste Prevention Programme – New Initiatives	458	-	458
294	-	294	Communications Campaign – Household Recycling	306	-	306
175	-	175	Other Recycling Initiatives	174	-	174
1,622	-	1,622	North London Heat & Power Project	2,675	-	2,675
-	(7,654)	(7,654)	Non-Household Waste	-	(8,217)	(8,217)
-	(1,524)	(1,524)	Household Waste	-	(1,707)	(1,707)
-	(2,647)	(2,647)	Sale of Recyclable Material	-	(1,351)	(1,351)
-	(111)	(111)	Rent Receivable	-	(115)	(115)
-	(169)	(169)	Other Income	-	-	-
55,151	(12,105)	43,046	Cost of Services	57,758	(11,390)	46,368

North London Waste Authority

Statement of Accounts for the year ended 31 March 2019

Gross Expenditure £000	Gross Income £000	Net Expenditure £000		Gross Expenditure £000	Gross Income £000	Net Expenditure £000
-	(47,948)	(47,948)	Levy	-	(48,511)	(48,511)
-	(47,948)	(47,948)	Other Operating Income	-	(48,511)	(48,511)
-	(70)	(70)	Interest Receivable	-	(136)	(136)
6	-	6	Pension Interest Cost	7	-	7
1,876	-	1,876	Revenue Funding of Capital – Interest	1,876	-	1,876
1,882	(70)	1,812	Financing and Investment (Income) and Expenditure	1,883	(136)	1,747
		(3,090)	(Surplus)/Deficit on Provision of Services			(396)
		(12)	Actuarial Loss/(Gain) on Pension Assets			3
		(12)	Other Comprehensive Income and Expenditure			3
		(3,102)	Total Comprehensive Income and Expenditure			(393)

Restatement Note

The Authority has reviewed and revised how it reports its expenditure. The 2017/18 CIES is restated to ensure consistency with the revised format. The changes affect only the analysis of Cost of Services. The total Cost of Services and all items below this line are unchanged.

North London Waste Authority

Statement of Accounts for the year ended 31 March 2019

BALANCE SHEET

	Note	31 March 2018 £'000	31 March 2019 £'000
Property, Plant and Equipment	5	31,856	36,814
Long Term Investments	7	119,392	119,392
LONG TERM ASSETS		151,248	156,206
<u>Short Term Debtors</u>			
Cash and Cash Equivalents	15	11,296	10,301
LondonEnergy Ltd		1,330	968
HM Revenue and Customs		1,673	1,857
Other debtors		1,229	910
CURRENT ASSETS		15,528	14,036
<u>Short Term Creditors</u>			
Short Term Borrowings	8	(731)	(731)
LondonEnergy Ltd		(6,470)	(7,373)
Other Local Authorities		(1,200)	(607)
Other Entities and Individuals		(1,855)	(4,642)
CURRENT LIABILITIES		(10,256)	(13,353)
Long Term Borrowings	8	(60,000)	(60,000)
Other Long Term Liabilities	16	(326)	(302)
LONG TERM LIABILITIES		(60,326)	(60,302)
NET ASSETS		96,194	96,587
<u>Usable Reserves</u>			
General Fund Balance		11,962	8,221
Capital Receipts Reserve	12	1,439	1,439
<u>Unusable Reserves</u>			
Capital Adjustment Account	9	51,775	55,885
Revaluation Account	10	9,638	9,638
Capital Revaluation Account	11	21,706	21,706
Pension Reserve	16	(326)	(302)
TOTAL RESERVES		96,194	96,587

Jon Rowney

Financial Adviser 25 July 2019

North London Waste Authority

Statement of Accounts for the year ended 31 March 2019

CASH FLOW STATEMENT

	Note	2017/18 £'000	2018/19 £'000
Net surplus on the provision of services		(3,090)	(396)
Adjustments to net surplus on the provision of services for non-cash movements	14	(3,401)	(4,370)
		<hr/>	<hr/>
Net cash (inflow)/outflow from operating activities		(6,491)	(4,766)
Investing activities		1,821	5,761
		<hr/>	<hr/>
Net decrease in cash and cash equivalents	15	(4,670)	995
Cash and cash equivalents at the beginning of the reporting period		<hr/> (6,626) <hr/>	<hr/> (11,296) <hr/>
Cash and cash equivalents at the end of the reporting period		<hr/> <u>(11,296)</u> <hr/>	<hr/> <u>(10,301)</u> <hr/>

The Authority's cash balances are held and managed on its behalf by the London Borough of Camden.

North London Waste Authority

Statement of Accounts for the year ended 31 March 2019

ACCOUNTING POLICIES

The accounts have been prepared in accordance with the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2018/19, which has been developed under the oversight of the Financial Reporting Advisory Board.

Accruals

In general, the accounts have been prepared on a basis that accrues and accounts for income and expenditure in the period to which they relate. At year-end, allowance is made in the accounts for expenditure and income not paid or received by 31 March, either, on the basis of invoices received, or, a best estimate of the income or expenditure which should be accrued in that year's accounts.

Cash and cash equivalents

The Authority's cash and treasury management requirements are undertaken on its behalf by the London Borough of Camden; it therefore has no cash or cash equivalents on its own account. Instead, the Authority maintains an inter-authority account with Camden on which Camden pays interest equivalent to the average return achieved on its own investment activity for the year.

Capital receipts

Capital receipts are credited to the Usable Capital Receipts Reserve when received. They are only available to fund future capital expenditure or to repay debt.

Leases

Expenditure on operating leases is charged to the income and expenditure account in the period to which it relates.

Employee Benefits

Benefits payable during employment

Short-term employee benefits are those due to be settled within 12 months of the year-end. They include such benefits as wages and salaries, paid annual leave and paid sick leave, bonuses and non-monetary benefits for current employees and are recognised as an expense for services in the year in which employees render service to the Authority. IFRS requires the Authority to consider accruing for the cost of the leave entitlement earned by employees but not taken before the year-end which employees can carry forward into the next financial year. The Authority has assessed the value of carried forward leave and has concluded that it is not significant and therefore no accrual has been made. However, non-consolidated performance related pay paid to staff in 2019/20 in respect of their work in 2018/19 has been accrued.

Post-employment benefits

In December 1994 all operational staff of the Authority transferred to London Energy Ltd. However, the Authority continues to be responsible for the payment of employer borne pension costs (annual compensation) of former retired employees. The Authority has previously decided that this should continue to be paid on a pay-as-you-go basis. However, in accordance with International Accounting Standard 19 – Employee Benefits (IAS 19), the liability has been reflected in the Authority's Balance Sheet.

Employer-borne pension costs attributable to staff employed by the London Borough of Camden for work performed on behalf of the Authority are included in the support service recharges to the Authority.

Non Current Assets

Land and buildings shown in the balance sheet represent the residual non-operational assets held by the Authority. Depreciation is not charged on non-operational assets. Fixed assets are valued at five-yearly intervals in accordance with the Statements of Asset Valuation Practice and Guidance Notes issued by the Royal Institution of Chartered Surveyors, although material changes to asset valuations are adjusted in the interim period, as and when they occur.

North London Waste Authority

Statement of Accounts for the year ended 31 March 2019

Investments and Property

The Authority's investment in LondonEnergy Ltd is held at cost. The land at Pinkham Way was valued at 31 March 2018. The Hornsey Street property was valued at 31 March 2018.

Charges to Revenue in respect of Capital Assets

The comprehensive Income and Expenditure Statement is charged with a capital charge for capital assets used in the provision of services. The charge consists of the annual provision for:

- Depreciation attributable to the assets used
- Impairment

The Authority is not required to include depreciation or impairment when setting its levy for the year but is required to make an annual provision from revenue to contribute towards the reduction in its overall borrowing requirement equal to an amount calculated on a prudent basis determined in accordance with statutory guidance known as the Minimum Revenue Provision. The Minimum Revenue Provision is a proper charge to the Authority but does not appear in the Comprehensive Income and Expenditure Statement. Such amounts shall be transferred from the Capital Adjustment Account and reported in the Movement in Reserves Statement. The amounts of Minimum Revenue Provision to be charged for the year are set out in regulations and guidance.

Depreciation and impairment are therefore replaced by revenue provision in the Movement in Reserves Statement by way of an adjusting transaction with the Capital Adjustment Account for the difference between the two.

Capital charges have a neutral impact on the amount to be raised by the levy as they are reversed out in the Movement in Reserves Statement and replaced by the Statutory Provision for Debt repayment.

Prior Year Adjustments

There are no prior year adjustments in the Authority's own 2018/19 financial statements or in the Group accounts.

Reserves

The Authority may set aside specific amounts as reserves for future policy purposes or to cover contingencies. Reserves are created by appropriating amounts out of the General Fund Balance in the Movement in Reserves Statement. When expenditure to be financed from a reserve is incurred, it is charged to the appropriate service in that year to score against the surplus or deficit on the provision of services in the Comprehensive Income and Expenditure Statement. The reserve is then appropriated back into the General Fund Balance in the Movement in Reserves Statement so that there is no net cost to the Authority for that year.

Certain reserves are kept to manage the accounting processes for non-current assets, and do not represent usable resources for the Authority.

Group accounts

The Authority has prepared group accounts to provide greater transparency and understanding of the Authority's shareholding in LondonEnergy Ltd. These are presented as supplementary information to the primary financial statements in accordance with the Code. More details are given in the introduction to the group accounts.

Members' allowances

Members of the Authority receive allowances from the borough that they represent. No allowances are paid by the Authority.

North London Waste Authority

Statement of Accounts for the year ended 31 March 2019

Value Added Tax

VAT payable is included as an expense only to the extent that it is not recoverable from Her Majesty's Revenue and Customs. VAT receivable is excluded from income.

Financial Instruments

Financial Liabilities

Financial Liabilities are recognised on the Balance Sheet when the Authority becomes a party to the contractual provisions of a financial instrument and are initially measured at fair value and carried at their amortised cost. Annual charges to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement for the interest payable are based on the carrying amount of the liability, multiplied by the effective rate of interest for the instrument. The effective interest rate is the rate that exactly discounts estimated future cash payments over the life of the instrument to the amount at which it was initially recognised.

All of the Authority's borrowing is with the Public Works Loan Board. The amount presented in the balance sheet is the outstanding principal payable (plus accrued interest); and interest charged to the Comprehensive Income and Expenditure Statement is the amount payable for the year according to the loan agreement.

Financial Assets

The Authority's financial assets comprises of cash balances held with the London Borough of Camden and interest receivable. Annual credits to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement for interest receivable are based on the carrying amount of the asset multiplied by the effective rate of interest for the instrument. This means that the amount presented in the Balance Sheet is the cash balance (plus accrued interest) and interest credited to the Comprehensive Income and Expenditure Statement is the amount receivable for the year.

Financial Instrument Risk

The Authority has reviewed the nature and extent of the risks associated with its financial instruments and has concluded that:

In respect of its long term borrowings from the Public Works Loans Board it is not exposed to market risk since the interest rates are fixed for the duration of the loans. Liquidity risk in that the Authority may not have the funds to meet its commitments to make future payments is considered to be very low since the Authority has access to borrow from the PWLB. Additionally, the Authority is required to achieve a balanced budget which ensures that sufficient monies are raised to cover annual expenditure. There is no significant risk that the Authority will be unable to raise finance to meet its commitments.

The Authority's cash balances are managed through the treasury management arrangements operated by the London Borough of Camden. Camden's Treasury Management policy requires it to place deposits only with a limited number of high quality institutions whose credit ratings are independently assessed.

Its main sources of income are its constituent boroughs which are required to pay a levy and charges for the management of non-household and some types of household waste. Accordingly, the risk of non-payment is considered to be extremely low and no provision for bad or doubtful debts is required.

Small amounts of income come from other, commercial sources. The risk to the Authority of non-payment of this income is considered to be low. Accordingly, the Authority does not make a provision for bad or doubtful debts in respect of this income stream.

North London Waste Authority

Statement of Accounts for the year ended 31 March 2019

Contingent Liabilities

Contingent liabilities are possible obligations that may require a payment or a transfer of economic benefit but for which there is no certainty regarding amount or date of settlement. They are disclosed in the notes to the accounts and accruals are not made for contingent liabilities and no adjustments are included within the accounting statements.

CRITICAL JUDGEMENTS IN APPLYING ACCOUNTING POLICIES

In applying the accounting policies set out above, the Authority has to make certain judgements about complex transactions or those involving uncertainty about future events.

Although none of the Authority's expenditure is funded directly by central government, almost all of its income is derived from its constituent boroughs for whom central government funding is a significant element of their income. Although mindful of the uncertainty about future levels of funding to the boroughs from central government, the Authority has determined that this uncertainty is not sufficient to indicate that the Authority's assets might be impaired or facilities closed to reduce levels of service provision. The nature of the Authority's statutory responsibilities for waste disposal and its demand led nature of its services provide very limited scope to reduce service levels.

ASSUMPTIONS MADE ABOUT THE FUTURE AND OTHER MAJOR SOURCES OF ESTIMATION UNCERTAINTY

The Statement of Accounts contains estimated figures based on assumptions made by the Authority about the future, or that are otherwise uncertain. Estimates are made by taking into account historical experience, current trends and other relevant factors. The Authority has assessed the risk that items in its Balance Sheet being materially different from the assumptions and estimates as being low but recognises that uncertainty cannot be entirely eliminated. Areas of risk are as follows:

The Authority's makes monthly on account payments to LondonEnergy Limited for Landfill Tax and Electricity Income Claim liabilities based on best available estimates. The Authority makes an assessment at 31 March of the extent to which it has under or overpaid during the year and the balance owed to or by the Authority is reflected in the Balance Sheet. Settlement of these sums is subject to formal agreement with LondonEnergy Ltd. The agreed sum may differ from that included in the Balance Sheet but this difference is likely not to be significant.

All staff currently undertaking work for the Authority are employed by the London Borough of Camden and all related pension assets and liabilities are reflected LB Camden's Balance Sheet. The Authority does however have a liability in respect of pensions for 5 formerly directly employed but now retired staff. Payment of pensions to these individuals is made on the Authority's behalf by the London Pension Fund Authority. An assessment of the assets and liabilities is undertaken annually by Barnett Waddingham who in their calculations must make assumptions about inflation, mortality and returns on pension fund assets.

NOTES TO THE ACCOUNTS

1. EVENTS AFTER THE BALANCE SHEET DATE

This draft Statement of Accounts was authorised by the Financial Adviser on 31 May 2019. Events taking place after this date are not reflected in the financial statements or notes. Where events taking place before this date provided information about conditions existing at 31 March 2019, the figures in the financial statements and notes have been adjusted in all material respects to reflect the impact of this information.

2. ADDITIONAL INFORMATION SUPPORTING THE EXPENDITURE AND FUNDING ANALYSIS

The Expenditure and Funding Analysis shows how the income and expenditure reported to the Authority at meetings for decision making purposes translates to the Comprehensive Income and Expenditure Statement in the final accounts for generally accepted accounting practices. To achieve this, a number of adjustments are made and these are identified below:

Adjustments between accounting basis and funding basis under regulations	2017/18	2018/19
	£'000	£'000
Statutory provision for the financing of capital investment – Minimum Revenue Provision	(4,873)	(4,913)
Property, plant and equipment - Depreciation	1,698	803
Pension asset – Actuarial (gain)/loss	(12)	3
Net interest on defined benefit liability	6	7
Employer’s pension contributions paid in year	(33)	(34)
	<hr/>	<hr/>
Total Funding Basis Adjustments	(3,214)	(4,134)
	<hr/> <hr/>	<hr/> <hr/>

3. NON-HOUSEHOLD AND CHARGEABLE HOUSEHOLD WASTE

The Authority operates separate charging arrangements for non-household waste and certain categories of household waste in accordance with s52 (9) of the Environmental Protection Act 1990.

As a consequence, only the cost of treating non chargeable household waste is funded from the levy.

Constituent councils make monthly payments on account to the Authority based on estimated levels of non-household and chargeable household waste. Following completion of the audit of accounts an additional amount is charged or overpayment repaid based on actual tonnage levels and the actual cost of treatment.

North London Waste Authority

Statement of Accounts for the year ended 31 March 2019

Non household waste	2017/18		2018/19	
	Borough	Tonnes	£	Tonnes
Barnet	11,101	829,337	11,142	895,465
Camden	28,814	2,023,496	27,392	2,099,037
Enfield	9,339	698,300	9,609	774,106
Hackney	22,540	1,583,849	22,664	1,719,572
Haringey	3,820	274,516	3,337	258,405
Islington	29,800	2,143,443	30,217	2,369,859
Waltham Forest	1,356	101,424	1,250	100,679
	<u>106,770</u>	<u>7,654,365</u>	<u>105,611</u>	<u>8,217,123</u>

Chargeable household waste	2017/18		2018/19	
	Borough	Tonnes	£	Tonnes
Barnet	2,280	170,487	2,279	183,674
Camden	5,028	358,771	5,731	445,073
Enfield	1,431	107,003	1,431	115,281
Hackney	6,590	455,395	6,662	491,840
Haringey	2,878	194,994	2,881	218,653
Islington	3,495	237,303	3,466	252,311
Waltham Forest	-	-	-	-
	<u>21,702</u>	<u>1,523,953</u>	<u>22,450</u>	<u>1,706,832</u>

4. LEVY

The levy on constituent boroughs of £48.511m was agreed at the Authority Meeting on 8 February 2018 and represents, after allowance for the use of revenue balances, the net cost of meeting the Authority's statutory responsibility for the disposal of household waste and operating Re-use and Recycling Centres that have been transferred to the Authority. The levy was apportioned in accordance with the menu price based arrangements agreed by constituent councils in January 2016.

Borough	2017/18	2018/19	2017/18	2018/19
	%	%	£'000	£'000
Barnet	19.23	22.76	9,220	11,039
Camden	10.86	10.64	5,208	5,162
Enfield	11.85	13.43	5,680	6,517
Hackney	14.29	13.95	6,854	6,765
Haringey	16.42	11.86	7,875	5,755
Islington	11.06	11.94	5,301	5,794
Waltham Forest	16.29	15.42	7,810	7,479
	<u>100.00</u>	<u>100.00</u>	<u>47,948</u>	<u>48,511</u>

North London Waste Authority

Statement of Accounts for the year ended 31 March 2019

5. PROPERTY, PLANT AND EQUIPMENT

	Land and Buildings £'000	Assets Under Construction £'000	Total £'000
Movement on balances in 2018/19			
Cost or Valuation			
At 1 April 2018	31,648	217	31,865
Additions,	-	5,761	5,761
Disposals	-	-	-
Impairment	-	-	-
Revaluation	-	-	-
At 31 March 2019	31,648	5,978	37,626
Depreciation and Impairment			
At 1 April 2018	9	-	9
Depreciation charge	803	-	803
Revaluation	-	-	-
At 31 March 2019	812	-	812
Net Book Value at 31 March 2019	30,836	5,978	36,814
Net Book Value at 31 March 2018	31,639	217	31,856
Comparative movement on balances in 2017/18			
Cost or Valuation			
At 1 April 2017	26,300	44	26,344
Additions	1,648	173	1,821
Disposals	-	-	-
Impairment	-	-	-
Revaluation	3,700	-	3,700
At 31 March 2018	31,648	217	31,865
Depreciation and Impairment			
At 1 April 2017	3,378	-	3,378
Depreciation Charge	1,698	-	1,698
Revaluation	(5,067)	-	(5,067)
At 31 March 2018	9	-	9
Net Book Value at 31 March 2018	31,639	217	31,856
Net Book Value at 31 March 2017	22,922	44	22,966

Depreciation is provided for on property plant and equipment by the allocation of depreciable amounts over their useful lives. Exceptions to this are land which does not have a determinable useful life and assets under construction which are not yet available for use.

North London Waste Authority

Statement of Accounts for the year ended 31 March 2019

It is the Authority's policy to revalue assets every five years on the basis of open market value in accordance with the Statements of Asset Valuation Practice and Guidance Notes issued by the Royal Institution of Chartered Surveyors.

For the years that formal valuations are not undertaken, the Authority conducts a review to determine whether its assets useful lives have changed and that values have been impaired as a result. The review also considers market values where appropriate. The review was undertaken in April 2019; no factors to indicate that asset values have been impaired were identified.

The Authority revalued Hornsey Street Waste Transfer station and land at Pinkham Way on 31 March 2018. Hornsey Street was valued at £15.9m, an increase of £0.7m and Pinkham Way was valued at £14.1m, an increase of £3.0m. As a result of the re-valuation, the plant and Buildings at Hornsey Street is being depreciated over 20 years (from 1 April 2018) and all historic depreciation at 31 March 2018 has been removed, matched by a corresponding charge to the Capital Adjustment Account (note 9).

6. CAPITAL COMMITMENTS

In January 2019 the Authority entered into a contract with Buckingham Group to Construct the Laydown area (east). The contract value is £3.158m and the work is anticipated to last until the Summer of 2019.

7. INVESTMENTS – LONDONENERGY LTD

	2018 £'000	2019 £'000
Balance at 31 March	119,392	119,392

Until 22 December 2009 LondonEnergy Ltd (formerly LondonWaste Ltd) operated as a joint venture company with Sita UK Ltd and the Authority each holding 50% of the share capital. On 22 December 2009 the Authority purchased the shares held by Sita UK Ltd at a gross cost of £97.686m (including stamp duty) under a deferred payment arrangement. Payment took place on 12 April 2010.

Details of the net assets and results of the company are given in Note 3 to the group accounts.

8. BORROWING

Details of borrowings at 31 March 2019, all of which is borrowed from the Public Works Loan Board, are set out below:

Sum Borrowed	Repayment Date
Long Term – Long Term Creditor	
£20,000,000	12 April 2020
£10,000,000	16 July 2022
£10,000,000	16 July 2024
£10,000,000	12 April 2026
£10,000,000	12 April 2028

North London Waste Authority

Statement of Accounts for the year ended 31 March 2019

The fair value of each loan is determined by calculating the Net Present Value of future cash flows, which provides an estimate of the value of payments in the future in today's terms. The discount rate used was the new borrowing rate at 31 March 2019. Since the carrying value included in the balance sheet includes accrued interest, this is also included in the fair value calculations, which are as follows:

	31 March 2018		31 March 2019	
	Carrying Amount	Fair Value	Carrying Amount	Fair Value
	£'000	£'000	£'000	£'000
Sum Borrowed - £60,000,000 (2017/18: £60,000,000)	60,731	62,928	60,731	63,230

The fair value is higher than the carrying amount as all five loans are at a fixed rate and the interest rate payable is higher than rates available for similar loans at the balance sheet date.

9. CAPITAL ADJUSTMENT ACCOUNT

The Capital Adjustment Account shows the resources used to finance capital expenditure and the historic cost of acquiring and enhancing non-current assets.

	2018	2019
	£'000	£'000
Balance brought forward	43,533	51,775
Minimum Revenue Provision (MRP)	4,873	4,913
Depreciation	(1,698)	(803)
Revaluation	5,067	-
Balance at 31 March	<u>51,775</u>	<u>55,885</u>

10. REVALUATION ACCOUNT

The Revaluation Account records gains and losses arising from the revaluation of non-current assets.

	2018	2019
	£'000	£'000
Balance brought forward	5,938	9,638
Revaluation	3,700	-
Balance at 31 March	<u>9,638</u>	<u>9,638</u>

North London Waste Authority

Statement of Accounts for the year ended 31 March 2019

11. CAPITAL REVALUATION ACCOUNT

This balance represents the original cost on vesting date (15 December 1994) of the Authority's investment in LondonEnergy Ltd.

	2018	2019
	£'000	£'000
Balance at 31 March	21,706	21,706

12. USABLE CAPITAL RECEIPTS RESERVE

This reserve represents unspent receipts from disposals of capital assets and can be used only to fund capital expenditure or repay debt.

	2018	2019
	£'000	£'000
Balance at 31 March	1,439	1,439

13. RELATED PARTIES

The Authority is required to disclose material transactions with related parties – bodies or individuals that have the potential to control or influence the Authority or to be controlled or influenced by the Authority. Disclosure of these transactions allows readers to assess the extent to which the Authority might have been constrained in its ability to operate independently or might have secured the ability to limit another party's ability to bargain freely.

Central Government

Central government has effective control over the general operations of the Authority in that it is responsible for providing the statutory framework within which the Authority operates.

Members

Each of the seven constituent boroughs of the Authority appoints two of their Members to the Authority. Transactions between the Authority and its constituent boroughs, principally the Levy and charges for the treatment of non-household waste, are detailed elsewhere in the accounts. Apart from this dual role, no Member of the Authority has reported that he/she or members of their families and households exercised any control or influence on any of the companies or other bodies with which the Authority transacted in 2018/19.

Officers

No officer or member of their family or household, whether working wholly for the Authority or in an advisory role has indicated that they or members of their families and households exercised any control or influence on any of the companies or other bodies with which the Authority transacted in 2018/19.

Other Public Bodies

A number of transactions with related parties are disclosed elsewhere in the accounts. Details of each constituent borough's levy and charges for the treatment of non household and chargeable household waste are shown in notes 3 and 4.

The Authority operates through a lead borough arrangement with its constituent boroughs. Charges are made by the constituent boroughs in providing the following services.

North London Waste Authority

Statement of Accounts for the year ended 31 March 2019

Camden

Managing Director
Clerk and committee services
External relations
Financial Adviser and financial services
Internal Audit
Legal Adviser and legal and governance services
Operations (waste strategy, contracts management)
Personnel services
Planning and technical solutions

Haringey

Operational support services

Enfield

Technical Adviser (until 24 May 2017)

In 2018/19 the Authority paid Camden £2.082m (2017/18: £1.890m) for the provision of lead borough services. On 31 March 2019 Camden held cash and cash equivalents of £10.301m (31 March 2018: £11.296m) on behalf of the Authority.

The London Borough of Haringey provides Operational support services to the Authority. In 2018/19 The Authority paid Haringey £0.111m for these services (2017/18: £0.114m).

In 2018/19 the Authority paid London Borough of Enfield £0.000m (2017/18: £0.002m) for the honoraria paid to the Authority's Technical Adviser. On 24 May 2017 the Technical Adviser stepped down from this role upon his appointment to the post of Chief Executive at London Borough of Enfield. The role has remained vacant since that date.

To the extent that monies paid to boroughs for services are paid on by those boroughs to their senior officers, these sums are reflected in Note 18.

Entities Controlled by the Authority

At 31 March 2019 the Authority owned 100% (31 March 2018: 100%) of the shares in LondonEnergy Ltd. In 2018/19 the Authority paid LondonEnergy Ltd £39.330m (2017/18: £40.021m for waste disposal and transport services. The Company paid no dividend to the Authority in 2018/19 (2017/18: £nil). The Authority's accounts include a creditor of £7.373m (2017/18 £6.470m) in respect of the services provided to the Authority by the Company and a debtor of £0.968m (2017/18 £1.330m) in respect of income due to the Authority from the Company.

Amounts Written Off

No related party debts were written off in 2018/19 (2017/18: £nil) and no provisions for doubtful debts were raised (2017/18: £nil).

North London Waste Authority

Statement of Accounts for the year ended 31 March 2019

14. ADJUSTMENT TO NET SURPLUS FOR NON-CASH MOVEMENTS

The surplus or deficit on the provision of services in the cash flow statement has been adjusted for the following non-cash movements

	2017/18 £'000	2018/19 £'000
Cash flows from operating activities include:		
Depreciation	(1,698)	(803)
Movement in pension liability	27	27
(Increase)/decrease in creditors	(3,353)	(3,097)
Increase/(decrease) in debtors	1,623	(497)
	<u>(3,401)</u>	<u>(4,370)</u>

15 ANALYSIS OF CHANGE IN CASH AND CASH EQUIVALENTS

	At 31 March 2018 £'000	Cash flows £'000	At 31 March 2019 £'000
Cash and cash equivalents held at 31 March	<u>11,296</u>	<u>(995)</u>	<u>10,301</u>

16. DEFINED BENEFIT PENSION SCHEME

The Authority does not have any directly employed staff. The payroll and pension arrangements for staff wholly employed on authority business are administered by the London Borough of Camden and all transactions, assets and liabilities relating to these staff are included in the accounts of Camden's pension scheme. Similarly, the pension arrangements of the advisers to the Authority are managed by the respective adviser's own authority.

The Authority does however have obligations and liabilities in respect of the added years' element of pensions paid to retired former employees who were directly employed by the Authority prior to the transfer of staff to LondonEnergy Ltd (formerly LondonWaste Ltd) in December 1994. In 2018/19 the Authority paid £33,735 to the London Pension Fund Authority (£32,765 in 2017/18) in respect of these employees. The Authority's future liability as at 31 March 2019 has been calculated by Barnett Waddingham, the actuaries for the LPFA as being £0.302m (£0.326m at 31 March 2018).

The figure is based on the following assumptions:

	2017/18	2018/19
Return on assets discount rate	2.40%	2.2%
Pension increases	2.35%	2.5%
Inflation (RPI)	3.35%	3.5%
Inflation (CPI)	2.35%	2.5%

For 2018/19 the actuary adopted a set of demographic assumptions consistent with those used for the formal funding valuation of the LPFA as at 31 March 2016 (2016/17: valuation as at 31 March 2016). The Authority has recognised this liability in the balance sheet and established a pension reserve of an equal amount which is defrayed by the value of the payments made to the LPFA during the year, i.e. by means of a transfer to the pension reserve.

North London Waste Authority

Statement of Accounts for the year ended 31 March 2019

17. NON-MONETARY CAPITAL RECEIPTS

In October 2003, the Authority signed a relocation agreement with Ashburton Properties Ltd (the company set up by the Arsenal Football Club for the purpose of this relocation) and also the corresponding relocation agreement with LondonEnergy Ltd for relocation of the Authority's waste transfer station from Ashburton Grove to Hornsey Street. Subsequently, in July 2004, following the issue of an independent Engineer's Certificate of Practical Completion, the Authority entered into two 999-year leases for the new facility at Hornsey Street.

Ashburton Properties Ltd therefore provided the new waste facility at Hornsey Street in exchange for the Authority's land at Ashburton Grove. There has been no capital outlay for the Authority in this respect, however, for the purpose of recognising the new asset in the Authority's accounts, the asset, which was originally valued at £12.440m at completion, is deemed to have been funded by a non-monetary capital receipt. As at 31 March 2019 the property is carried on the balance sheet at £15.105m (£15.900m at 31 March 2018).

18. OFFICERS' REMUNERATION

The Authority does not have any directly employed staff. Instead, its staff are employed by the London Borough of Camden. The Statement of Arrangements between the Authority and the London Borough of Camden sets out the services that will be provided to the Authority including the provision of the Clerk and other key Adviser roles. The cost of these services is recovered from the Authority by Camden. Details of staff employed wholly on NLWA business receiving annual remuneration in excess of £50,000 are shown below.

Senior Officers with Remuneration over £150,000

		Salary	Variable Pay (Note 1)	Employers Pension Contribution	Total
		£	£	£	£
Managing Director (Martin Capstick)	2018/19	144,011	8,568	54,012	206,591
	2017/18	43,574	-	13,421	56,995

Martin Capstick took up his duties on 6 December 2017.

North London Waste Authority

Statement of Accounts for the year ended 31 March 2019

Senior Officers with remuneration between £50,000 and £150,000 per year

		Salary	Variable Pay (Note 1)	Employers Pension Contribution	Total
		£	£	£	£
Programme Director (Note 2)	2017/18	-	-	-	-
	2018/19	48,667	-	17,285	65,952
Head of Operations (Notes 3 & 5)	2018/19	8,682	-	3,056	11,738
	2017/18	103,897	-	32,000	135,897
Head of Strategy & Services (Note 4)	2017/18	-	-	-	-
	2018/19	38,500	-	13,678	52,178
Head of Legal & Governance (Note 5)	2018/19	80,554	1,611	24,421	106,586
	2017/18	100,244	1,556	30,875	132,675
Head of Finance	2018/19	80,553	-	28,800	109,353
	2017/18	78,972	790	24,324	104,086

Note 1 – Variable pay is a non-consolidated payment based on performance.

Note 2 – The Programme Director is a new post in 2018/19. The post holder took up his duties on 5 November 2018.

Note 3 – The Head of Operations resigned on 4 May 2018. The post has been deleted.

Note 4 – The Head of Strategy and Services is a new post in 2018/19. The post holder took up his duties on 1 October 2018.

Note 5 – Until the appointment of the Managing Director the Heads of Operations and Legal and Governance undertook the duties of this post.

The Authority's other employees receiving more than £50,000 remuneration for the year (excluding employers pension contribution) were paid in the following bands:

Salary range	2017/18	2018/19
£50,000 to £54,999	1	1
£55,000 to £59,999	2	-
£60,000 to £65,000	1	3
£75,000 to £79,999	1	-
£80,000 to £85,000	-	1
Total	5	5

North London Waste Authority

Statement of Accounts for the year ended 31 March 2019

Advisers

The Statement of Arrangements also provides for various Adviser roles. These roles are undertaken by specific posts within each Lead Borough. Advisers receive an honorarium the cost of which is recharged to the Authority as follows:

		Honorarium	Employers pension contributions	Total
		£	£	£
Clerk – Chief Executive (Camden)	2018/19	8,922	2,774	11,696
	2017/18	8,747	2,263	11,010
Financial Adviser – Executive Director of Corporate Services (Camden) (Note 1)	2018/19	6,308	1,957	8,265
	2017/18	8,246	2,499	10,745
Financial Adviser – Executive Director of Corporate Services (Camden) (Note 1)	2018/19	2,103	658	2,761
	2017/18	-	-	-
Legal Adviser – Borough Solicitor (Camden)	2018/19	7,224	946	8,170
	2017/18	7,083	1,519	8,602
Technical Adviser – Director of Environment (Enfield)# (Note 2)	2018/19	-	-	-
	2017/18	1,034	-	1,034

This appointment is outside the Lead Borough arrangement.

Note 1 Two Camden Executive Directors of Corporate Services undertook this role in 2018/19. The first for the period to 31 December 2018 and the second from 1 January 2019.

Note 2 Upon appointment to the post of Chief Executive at the London Borough of Enfield, the Technical Adviser stepped down from this role on 24 May 2017; the post has remained vacant since this date.

19. EXTERNAL AUDIT COSTS

Mazars LLP were appointed auditors to the Authority for 2018/19. For 2017/18 the Authority's auditors were KPMG LLP. The Authority has incurred the following costs in relation to the audit of the statutory accounts. Neither Mazars LLP nor KPMG LLP provided any additional services to the authority in either 2018/19 or 2017/18. No other audit fees were incurred in 2018/19 or 2017/18

	2017/18 £	2018/19 £
Audit of the statutory accounts	18,270	14,068

North London Waste Authority

Statement of Accounts for the year ended 31 March 2019

INTRODUCTION TO THE GROUP ACCOUNTS

Until 22 December 2009 the Authority held a 50% interest in the shares of LondonEnergy Ltd (formerly LondonWaste Ltd). The interest arose as a result of the Acquisition and Collaboration Agreement between the Authority and Sita UK Ltd. The company was established as a means of complying with the requirements of the Environmental Protection Act 1990. However, on 22 December 2009 the Authority purchased the shares held by its joint venture partner and LondonEnergy Ltd became wholly owned by the Authority but continues to operate at arm-length with its own board of directors and management team.

ABOUT LONDONENERGY LTD

LondonEnergy Ltd is a company limited by shares incorporated in England and Wales. The company's origins date back to the late 1960's when the Greater London Council (GLC) built the Edmonton Energy from Waste plant. The plant was operated by the GLC until 1986, when the body was abolished. Between 1986 and 1994 the Edmonton plant was owned and operated by the Authority. In 1994 the plant was transferred to a unique public/private partnership between the Authority and SITA, resulting in the formation of the company. Today LondonEnergy Ltd has returned to NLWA ownership and handled approximately 770,000 tonnes of waste in 2018. The company employs approximately 340 staff offering a wide range of services. The company is committed to providing economic, efficient, and environmentally responsible solutions for disposal and treatment of waste, and ultimately, to help preserve and protect the environment. On 5 September 2017, the company changed its registered name from LondonWaste Ltd to LondonEnergy Ltd.

ABOUT THE GROUP ACCOUNTS

The CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom requires the primary statements of the Authority to be prepared on a stand-alone basis to enable the reader to understand how the Authority has accounted for its stewardship of the funds supplied by local taxpayers through the charges made to and levies raised from the constituent boroughs.

Where an Authority has a significant interest in the operation of a company the Code of Practice recognises that a full understanding of the overall picture of the Authority's operations and resources can only be gained from summarised group accounts. Accordingly, the accounts of the Authority contain summarised group accounts which present the consolidated financial position of the Authority and its interest in LondonEnergy Ltd.

The Authority's accounting year ends on 31 March and LondonEnergy Ltd has an accounting year end of 31 December. The Code permits the consolidation of accounting statements of different dates so long as the two dates are not more than three months apart and that accounting statements of a date that isn't 31 March are adjusted for the effects of significant transactions and events that occurred between the two dates. No adjustments were found to be necessary to the financial statements of LondonEnergy Ltd at 31 December 2018.

In accordance with IFRS 3 *Business Combinations* and the Code of Practice, LondonEnergy has been included on a line by line basis. Accordingly, these group accounts consist of:

- this introduction, explaining the basis on which the group accounts have been prepared;
- a group expenditure and funding analysis;
- a group movement in reserves statement;
- a group comprehensive income and expenditure statement;
- a group balance sheet;
- a group cash flow statement.

North London Waste Authority

Statement of Accounts for the year ended 31 March 2019

GROUP EXPENDITURE AND FUNDING ANALYSIS

2017/18			2018/19			
Net Expenditure Chargeable to Balances	Adjustments between the Funding and Accounting Basis	Net Expenditure in the Comprehensive Income and Expenditure Statement		Net Expenditure Chargeable to Balances	Adjustments between the Funding and Accounting Basis	Net Expenditure in the Comprehensive Income and Expenditure Statement
£000	£000	£000		£000	£000	£000
47,794	(4,651)	43,143	Environmental and Regulatory Services	50,494	(5,239)	45,255
47,794	(4,651)	43,143	Net Cost of Services	50,494	(5,239)	45,255
(47,952)	-	(47,952)	Other Income and Expenditure	(47,774)	-	(47,774)
(158)	(4,651)	(4,809)	(Surplus) or Deficit	2,720	(5,239)	(2,519)
26,217			Opening Balance	26,375		
158			Add Surplus in Year	(2,720)		
26,375			Closing Balance at 31 March	23,655		

North London Waste Authority

Statement of Accounts for the year ended 31 March 2019

GROUP MOVEMENT IN RESERVES STATEMENT

	General Balance	Capital Receipts Reserve	Total Usable Reserves	Unusable Reserves	Total Authority Reserves
2018/19	£000	£000	£000	£000	£000
Balance at 31 March 2018 brought forward	26,375	1,439	27,814	113,546	141,360
Movement in reserves during 2018/19					
Total Comprehensive Income and Expenditure	2,519	-	2,519	-	2,519
Adjustments between accounting basis & funding basis under regulations	(5,239)	-	(5,239)	5,239	-
Increase/(Decrease) in 2018/19	(2,720)	-	(2,720)	5,239	2,519
Balance at 31 March 2019 carried forward	23,655	1,439	25,094	118,785	143,879
2017/18	£000	£000	£000	£000	£000
Balance at 31 March 2017 brought forward	26,217	1,439	27,656	100,128	127,784
Movement in reserves during 2017/18					
Total Comprehensive Income and Expenditure	4,809	-	4,809	8,767	13,576
Adjustments between accounting basis & funding basis under regulations	(4,651)	-	(4,651)	4,651	-
Increase/(Decrease) in 2017/18	158	-	158	13,418	13,576
Balance at 31 March 2018 carried forward	26,375	1,439	27,814	113,546	141,360

North London Waste Authority

Statement of Accounts for the year ended 31 March 2019

GROUP COMPREHENSIVE INCOME AND EXPENDITURE STATEMENT

2017/18				2018/19		
Gross Expenditure £000	Gross Income £000	Net Expenditure £000		Gross Expenditure £000	Gross Income £000	Net Expenditure £000
75,525	(32,382)	43,143	Environmental and regulatory services	81,558	(36,303)	45,255
75,525	(32,382)	43,143	Cost of Services	81,558	(36,303)	45,255
		(47,948)	Other Operating (Income) and Expenditure			(48,511)
		1,760	Financing and Investment (Income) and Expenditure			1,610
		(359)	Taxation and Non-Specific Grant Income			386
		(3,404)	Surplus on Provision of Services			(1,260)
		(1,550)	(Surplus)/Deficit on revaluation of Property, Plant and Equipment Assets			(1,218)
		145	Actuarial (Gain)/Loss on Pension Assets			(41)
		(1,405)	Other Comprehensive Income and Expenditure			(1,259)
		(4,809)	Total Comprehensive Income and Expenditure			(2,519)

North London Waste Authority

Statement of Accounts for the year ended 31 March 2019

GROUP BALANCE SHEET

	Note	31 March 2018	31 March 2019
		£'000	£'000
Property, Plant and Equipment	5.6, 5.8	128,157	134,399
Intangible Assets – Goodwill	5.6, 5.8	50,213	50,213
LONG TERM ASSETS		178,370	184,612
CURRENT ASSETS	5.9	42,824	41,497
CURRENT LIABILITIES	5.7, 5.10	(16,783)	(20,152)
Long Term Borrowings		(60,000)	(60,000)
Long Term Liabilities - Pension		(326)	(302)
Deferred Taxation		(1,975)	(1,776)
Other Long Term Liabilities		(750)	-
LONG TERM LIABILITIES		(63,051)	(62,078)
NET ASSETS		141,360	143,879
<u>Usable Reserves</u>			
General Fund Balance		26,375	23,655
Usable Capital Receipts Reserve		1,439	1,439
<u>Unusable Reserves</u>			
Capital Adjustment Account	5.7	52,088	56,085
Revaluation Account		9,639	9,639
Capital Revaluation Account		21,706	21,706
Acquisition Revaluation Reserve		30,439	31,657
Pension Reserve		(326)	(302)
TOTAL RESERVES		141,360	143,879

Jon Rowney

Financial Adviser 25 July 2019

North London Waste Authority

Statement of Accounts for the year ended 31 March 2019

GROUP CASHFLOW STATEMENT

	2017/18	2018/19
	£'000	£'000
Net surplus on the provision of services	(3,404)	(1,260)
Adjustments to net surplus on the provision of services for non-cash movements	(6,118)	(4,677)
Net cash inflow from operating activities	<u>(9,522)</u>	<u>(5,937)</u>
Investing activities	9,070	10,622
Financing activities	-	-
Net (increase)/decrease in cash and cash equivalents	<u>(452)</u>	<u>4,685</u>
Cash and cash equivalents at the beginning of the reporting period	<u>(33,478)</u>	<u>(33,930)</u>
Cash and cash equivalents at the end of the reporting period	<u><u>(33,930)</u></u>	<u><u>(29,245)</u></u>

NOTES TO THE GROUP ACCOUNTS

1. ACCOUNTS OF LONDONENERGY LTD

The 2018 accounts were approved by the Board of LondonEnergy Ltd on 3 April 2019 and received an unqualified audit opinion by BDO LLP (the Company's statutory auditor) on 8 May 2019. LondonEnergy Ltd is not required to comply with the Code of Practice on Local Authority Accounting in the United Kingdom 2018/19 but with effect from 2015 it is required to prepare financial statements in accordance with Financial Reporting Standard 102.

The accounts of LondonEnergy Ltd can be obtained from the Company Secretary, LondonEnergy Ltd, Energy from Waste Plant EcoPark, Advent Way, Edmonton, London N18 3AG.

2. CONSOLIDATION ADJUSTMENT

The consolidated balance sheet has been adjusted for items of income and expenditure that are in dispute between the North London Waste Authority and LondonEnergy Ltd. Both parties are working to resolve these items but discussions were ongoing when the accounts were approved.

These balances relate to both income and expenditure from prior years for Reuse and Recycling Centres. The Amount for Debtors in the Authority's balance sheet includes £875,416 and Creditors falling due within 1 year includes £663,007. These amounts are not included in the LondonEnergy Ltd. financial statements.

North London Waste Authority

Statement of Accounts for the year ended 31 March 2019

3. INVESTMENT IN LONDONENERGY LTD

Summarised balance sheet of LondonEnergy Ltd

	Note	31 December 2017 £'000	31 December 2018 £'000
LONG TERM ASSETS			
Tangible assets	5.6	41,737	41,803
		<hr/>	<hr/>
		41,737	41,803
CURRENT ASSETS			
Stocks		1,931	2,390
Debtors		8,993	12,930
Cash at bank and in hand		22,634	18,944
		<hr/>	<hr/>
		33,558	34,264
CREDITORS: amounts falling due within one year		(13,103)	(13,803)
		<hr/>	<hr/>
NET CURRENT ASSETS		20,455	20,461
		<hr/>	<hr/>
TOTAL ASSETS LESS CURRENT LIABILITIES		62,192	62,264
PROVISIONS FOR LIABILITIES -			
Deferred tax		(1,975)	(1,776)
Provision		(750)	-
		<hr/>	<hr/>
TOTAL PROVISIONS		(2,725)	(1,776)
		<hr/>	<hr/>
NET ASSETS		59,467	60,488
		<hr/> <hr/>	<hr/> <hr/>
CAPITAL AND RESERVES			
Called up share capital		31,196	31,196
Share premium		1,648	1,648
Profit and loss account		26,623	27,644
		<hr/>	<hr/>
TOTAL EQUITY SHAREHOLDERS' FUNDS		59,467	60,488
		<hr/> <hr/>	<hr/> <hr/>

4. SHARE PREMIUM RESERVE

The share premium reserve represented the Authority's 50% share of LondonEnergy Limited's share premium account.

5. NOTES TO THE GROUP ACCOUNTS

In addition to the notes and accounting policies to the Authority single-entity accounts, the following disclosures are made in respect of LondonEnergy Ltd.

Accounting Policies

5.1 Basis of consolidation

The consolidated financial statements include the financial statements of the Company and its subsidiary undertakings made up to 31 March 2019. The acquisition method of accounting has been adopted. Under this method, the results of subsidiary undertakings acquired or disposed of in the year are included in the comprehensive income and expenditure statement from the date of acquisition or up to the date of disposal.

North London Waste Authority

Statement of Accounts for the year ended 31 March 2019

5.2 Goodwill

Purchased goodwill (representing the excess of the fair value of the consideration given over the fair value of the separable net assets acquired) arising on consolidation in respect of acquisitions has been capitalised.

5.3 Inventories

Inventories are valued at the lower of cost and net realisable value after making due allowance for obsolete and slow moving stocks.

5.4 Deferred Taxation

Full provision is made for deferred tax assets and liabilities arising from all timing differences between recognition of gains and losses in the financial statements and recognition in the tax computation.

A net deferred tax asset is recognised only if it can be regarded as likely that there will be suitable taxable profits from which the future reversal of the underlying timing difference can be deducted.

Deferred tax assets and liabilities are calculated at the tax rates expected to be effective at the time the timing differences are expected to reverse.

5.5 Pensions

LondonEnergy Ltd operates a defined benefits pension scheme and the pension charge represents the amounts payable by the company to the fund in respect of the year.

The pension charge is based on the latest actuarial valuation.

For the defined benefit scheme, the company recognises the net assets or liabilities of the scheme in the balance sheet, net of any related deferred tax liability or asset. The changes in scheme assets and liabilities, based on actuarial advice are as follows:

- a. The current service cost based on the most recent actuarial valuation is deducted in arriving at operating profit.
- b. The interest cost, based on the present value of the scheme liabilities and the discount rate at the beginning of the year and amended for changes in scheme liabilities during the year, is included as interest.
- c. The expected return on scheme assets, based on the fair value of scheme assets and expected rates of return at the beginning of the year and amended for changes in the scheme assets during the year, is included as interest.
- d. Actuarial gains and losses, representing differences between the expected return and actual return on scheme assets, differences between the actuarial assumptions underlying the scheme liabilities and actual experience during the year, and changes in actuarial assumptions, are recognised in the movement in reserves statement.
- e. Past service costs are spread evenly over the period in which the increases in benefit vest and are deducted in arriving at operating profit. If an increase in benefits vests immediately, the cost is recognised immediately.
- f. Gains and losses arising from settlements or curtailments not covered by actuarial assumptions, are included in operating profit.

5.6 Non Current Assets and Depreciation

The non-current assets of LondonEnergy Ltd are included in its financial statements at depreciated historical cost. This is not in accordance with The Code which permits this method of depreciation only for small value assets with short lives and where no other approach is practicable. Moreover, the Company values its freehold land at historic cost. Accordingly, the Authority commissioned Savills chartered surveyors to value the Company's land, buildings, plant and machinery at 31 March on an existing use value basis. The conclusions from Savills' investigations are reflected in the Group financial statements and in the table below. Vehicles and office equipment were outside the

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scope of Savills' work and are included at depreciated historical cost. The depreciation rates used for these assets are within the range 12.5% and 25%.

The non-current assets of the North London Waste Authority are as set out in Authority's statements and notes. The Authority has one depreciable asset – a waste transfer station and yard at Hornsey Street in the London Borough of Islington. For this asset depreciation is calculated on a straight line basis over 20 years. This is in accordance with advice sought from the valuer in 2018. The Authority also has a land holding at Pinkham Way in the London Borough of Haringey. Land is not depreciated. Both assets are valued on a five-year cycle and impairment reviews are undertaken in the interim years.

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PROPERTY, PLANT AND EQUIPMENT

	Land and Buildings £'000	Vehicles & Equipment £'000	Assets Under Construction £'000	Total £'000
Movement on balances in 2018/19				
Cost or Valuation				
At 1 April 2018	137,798	9,719	1,145	148,662
Additions,	-	414	10,208	10,622
Disposals	(4,931)	(5,948)	-	(10,879)
Transfer between classes	1,762	512	(2,274)	-
Revaluation	1,218	-	-	1,218
At 31 March 2019	135,847	4,697	9,079	149,623
Depreciation and Impairment				
At 1 April 2018	11,759	8,746	-	20,505
Depreciation Charge	5,174	415	-	5,589
Disposals	(4,922)	(5,948)	-	(10,870)
At 31 March 2019	12,011	3,213	-	15,224
Net Book Value at 31 March 2019	123,836	1,484	9,079	134,399
Net Book Value at 31 March 2018	126,039	973	1,145	128,157
Comparative movement on balances in 2017/18				
Cost or Valuation				
At 1 April 2018	122,960	9,365	2,039	134,364
Additions,	1,648	267	7,155	9,070
Disposals	-	(22)	-	(22)
Transfer between classes	7,940	109	(8,049)	-
Revaluation	5,250	-	-	5,250
At 31 March 2018	137,798	9,719	1,145	148,662
Depreciation and Impairment				
At 1 April 2017	10,738	8,313	-	19,051
Depreciation Charge	6,088	455	-	6,543
Disposals	-	(22)	-	(22)
Write back to CIES	(5,067)	-	-	(5,067)
At 31 March 2018	11,759	8,746	-	20,505
Net Book Value at 31 March 2018	126,039	973	1,145	128,157
Net Book Value at 31 March 2017	112,222	1,052	2,039	115,313

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5.7 Accounting for Capital Grants

In 2005 the Authority was successful in securing a capital grant from the London Recycling Fund to assist with the funding of a new In-vessel Composting Facility (IVC) at LondonEnergy Ltd.'s Eco-Park. £1.7m was paid over to LondonEnergy Ltd in March 2005 which was offset by the receipt of a grant from the London Recycling Fund. LondonEnergy Ltd constructed the IVC facility at the Eco-Park and has been using it to process compostable waste delivered by the Authority since 2005.

Under The Code of Practice, where there were no conditions attached or where the recipient has complied with any conditions, the grant must be recognised immediately in the Comprehensive Income and Expenditure Statement. If the expenditure that the grant was intended to fund has been incurred the income must be reversed out of General Fund balances via the Movement in reserves Statement.

The policy of LondonEnergy Ltd with regard to this grant has been to amortise the grant over the 15 year expected life of the IVC facility. Accordingly, each year, the Company credits its Profit and Loss Account with £0.113m; with the un-amortised balance being retained as a creditor. This accounting treatment is not compliant with the Code.

The Authority therefore, as part of the group accounts consolidation process, has changed the accounting treatment of the grant to reflect the provisions of the Code.

5.8 Acquisition Note

On 22 December 2009, the Authority acquired the remaining 50% of its joint venture, LondonEnergy Limited. LondonEnergy Limited is fully consolidated in these financial statements. The acquisition has been accounted for using acquisition accounting. The goodwill arising at acquisition of £50.213m was capitalised.

The 2009 accounts for LondonEnergy Ltd showed that the Company's net assets were valued at £46.327m at 31 December 2009. The Code of Practice requires the Authority to take into account the estimated fair value of LondonEnergy Ltd at the balance sheet date and therefore in preparing its 2009/10 accounts the Authority determined this to be £94.577m after a positive adjustment of £48.250m to the Company's non-current assets.

For the purposes of ensuring that the 2018/19 group accounts were prepared in accordance with International Financial Reporting Standards (IFRS), the Authority commissioned chartered surveyors Savills to value the company's land, buildings and plant and machinery at 31 March 2019. Savills concluded that the fair value of these assets at that date was £93.000m, i.e. an increase of £55.782m over the figure of £37.218m included in the company's balance sheet as at 31 December 2018. These adjustments have been reflected in the group balance sheet.

The increase in the net assets on acquisition of LondonEnergy Ltd gave rise to an increase in value which is recorded in an Acquisition Revaluation Reserve in the sum of £24.125m and included in the 2009/10 group accounts. Annual valuations undertaken since then to March 2018 increased this reserve by £6.314m to £30.439m. A further valuation at March 2018 has increased this reserve by £1.218m bringing the balance to £31.657m.

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5.9 Analysis of Current Assets

	31 March 2018 £'000	31 March 2019 £'000
HM Revenue and Customs	1,673	1,857
Other debtors	5,290	8,005
Inventories	1,931	2,390
Cash and cash equivalents	33,930	29,245
	<hr/>	<hr/>
	42,824	41,497
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5.10 Analysis of Current Liabilities

	31 March 2018 £'000	31 March 2019 £'000
Short Term Borrowings	(731)	(731)
Other creditors	(15,799)	(18,395)
Central Government	(253)	(1026)
	<hr/>	<hr/>
	(16,783)	(20,152)
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