

# NORTH LONDON WASTE AUTHORITY PROGRAMME COMMITTEE

MONDAY, 22 JULY 2019 AT 10.00 AM  
COMMITTEE ROOM 2, CROWDALE CENTRE, 218 EVERSOLT STREET,  
LONDON, NW1 1BD

**Enquiries to:** Cheryl Hardman, Committee Services  
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## MEMBERS

Councillor Charles Adje	London Borough of Haringey	L
Councillor Guney Dogan	London Borough of Enfield	L
Councillor Andy Hull	London Borough of Islington	L
Councillor Clyde Loakes	London Borough of Waltham Forest	L
Councillor Richard Olszewski	London Borough of Camden	L
Councillor Rebecca Rennison	London Borough of Hackney	L
Councillor Peter Zinkin	London Borough of Barnet	C

L = Labour, C = Conservative

Issued on: 12 July 2019

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## **MEETINGS OF THE NORTH LONDON WASTE AUTHORITY**

Everyone is welcome to come to the public meetings of the Authority to see decisions being made. Agendas for these meetings are available in advance at <http://www.nlwa.gov.uk/governance/authority-meetings>

If you are interested in a particular item being considered at a meeting and you wish to speak (called making a deputation), you must make your request in writing to Cheryl Hardman by e-mailing [cheryl.hardman@camden.gov.uk](mailto:cheryl.hardman@camden.gov.uk) or by sending a letter to Cheryl Hardman, Committee Services, Crowndale Centre, 218 Eversholt Street, London, NW1 1BD. If you wish to discuss your deputation request or have any other queries please call 020 7974 1619.

Written deputation requests for the meeting must be received by **9am on 18 July 2019**. The request will be considered in line with NLWA Standing Order A.17 regarding deputations. You can view the standing orders at: <http://www.nlwa.gov.uk/governance/standing-orders>.

If you require special assistance to enable you to address a meeting, please contact Cheryl Hardman using the details on the front of the agenda as soon as possible and they will make arrangements to assist you. Please note that if insufficient notice is provided it may not be possible to help you.

The Authority consists of fourteen councillors, with each of the seven constituent councils (Barnet, Camden, Enfield, Hackney, Haringey, Islington and Waltham Forest) appointing two of their own councillors to serve on the Authority. Officers of the Authority attend the meeting to present reports and give advice but only the councillors make decisions at the meeting.

The Chair of the meeting controls the debate. Those present discuss the business by addressing the Chair; this helps to keep the debate in an orderly manner. The Chair takes each item in turn and when s/he considers there has been sufficient debate, s/he will call for a decision on the item. At this stage, a vote may be taken on the recommendations, which are either found at the front of each report or put forward by Councillors. The reports are usually taken in the order on the agenda. Please note that it is not possible for you to take part in the discussion (unless you are invited to make representations.)

The Local Government (Access to Information) Act allows the Authority to discuss certain items in private. Such items are discussed at the end of the meeting and you will be asked to leave at this point. Due to the nature of the business under consideration, there are normally confidential items at every meeting of the Authority.

# **NORTH LONDON WASTE AUTHORITY PROGRAMME COMMITTEE**

## **22 JULY 2019**

### **AGENDA**

#### **Agenda Part I**

#### **1. ELECTION OF CHAIR**

To elect a Chair and Vice-Chair of the Committee for the municipal year 2019/20.

#### **2. TERMS OF REFERENCE**

To note the Committee's terms of reference, which are as follows:

- 1) To receive regular reports on the progress of the North London Heat and Power Project ("the Project").
- 2) To consider and agree policies and strategies relating to the implementation of the Project and to receive updates relating to such policies and strategies in accordance with a programme to be agreed (indicative programme in Schedule).
- 3) To take any decisions relating to the implementation of the Project (save for matters that may not be delegated to a Committee pursuant to B.2 above), including delegation of the implementation of such decisions to the Managing Director or Programme Director.
- 4) To consider and advise if decisions relating to the Project should be taken at full Authority meetings and advise the Programme Director accordingly, taking account of the required timing of decisions.

#### **3. APOLOGIES**

#### **4. DECLARATIONS BY MEMBERS OF PECUNIARY, NON-PECUNIARY AND ANY OTHER INTERESTS IN RESPECT OF ITEMS ON THIS AGENDA**

#### **5. ANNOUNCEMENTS (IF ANY)**

**6. DEPUTATIONS (IF ANY)**

**7. MINUTES**

(Pages 9 -  
12)

To approve and sign the public minutes of the meeting held on 3 June 2019.

**8. NORTH LONDON HEAT AND POWER PROJECT UPDATE AND REPORTS**

(Pages 13 -  
34)

Report of the Programme Director

This report provides Members with an update on progress of the North London Heat and Power Project (NLHPP) as at the 28 June 2019.

**9. WORKFORCE STANDARDS (EMPLOYMENT RELATIONS) CODE OF PRACTICE AND POLICY**

(Pages 35 -  
48)

Report of the Programme Director

This report contains the Project's proposed Workforce Standards (Employment Relations) Code of Practice and Policy. It builds on the recommendations made in the North London Heat and Power Project Update paper discussed at the April 2019 Authority Meeting. The considerations that have been made in the development of the Code of Practice and Policy are outlined in this paper.

**10. TRANSPORT YARD CONSTRUCTION CONTRACT**

(Pages 49 -  
60)

Report of the Programme Director

To enable the North London Heat and Power Project to construct the new waste management facilities it is necessary to temporarily relocate LondonEnergy Ltd's (LEL) current transport yard off the EcoPark. Members have approved taking the lease of a site on Hawley Road, London N18 3QU which can meet the operational requirements once some upgrade works have been carried out. This paper seeks the authority to progress with the procurement and commissioning of these works to maintain the Project's timescales.

## 11. FORWARD PROGRAMME

(Pages 61 -  
64)

Report of the Programme Director

This report provides a forward programme of planned reports, decisions and briefings which will be brought to Authority and Programme Committee meetings.

## 12. LOCAL GOVERNMENT ACT 1972 - ACCESS TO INFORMATION

It is drawn to the attention of members of the public and press that the reports relating to the items listed below are considered to be exempt within the meaning of Schedule 12A to the Local Government Act 1972, as amended. The Authority will be asked to pass a resolution, the effect of which is to exclude members of the public and press from the remaining part of the proceedings.

Information contained in the agenda items below is exempt because it falls within Category 3 of Schedule 12A Local Government Act 1972 (as amended). The Proper Officer has considered all the circumstances of the reports and is of the view that on balance the public interest in maintaining the exemption outweighs the public interest in disclosing the information.

Proposed resolution:-

“THAT the press and public be excluded from the proceedings of the Programme Committee on 22<sup>nd</sup> July 2019 during consideration of the following items on Part II of the agenda, on the basis that, were members of the public to be present, there would be disclosure of exempt information as defined in Schedule 12A to the Local Government Act 1972, as amended.

Specifically:

Exempt Information Category 3 – Information relating to the financial or business affairs of any particular person, including the authority holding that information, and not required to be registered under various statutes: the reasons why the public interest favours withholding the information are that the release of such information would prejudice the Authority’s conduct of a commercial operation OR because the disclosure of the information is likely to prejudice the commercial interests of the Authority and organisations engaged in commercial activities as the information related to commercial activities that are conducted in a competitive environment”.

## Agenda Part II

- 13. MINUTES** (Pages 65 - 72)
- To approve and sign the private minutes of the meeting held on 3 June 2019.
- 14. NORTH LONDON HEAT AND POWER PROJECT PROGRAMME UPDATE** (Pages 73 - 84)
- Report of the Programme Director
- The report provides a status update on the North London Heat and Power Project (NLHPP) as at 28 June 2019.
- 15. BASELINE COST UPDATE** (Pages 85 - 188)
- Report of the Programme Director
- The report presents the conclusions of the work undertaken by the Project Team since the presentation in the Programme Committee on 3 June 2019 of the forecast cost estimate for the North London Heat and Power Project (NLHPP).
- 16. FINANCING STRATEGY** (Pages 189 - 198)
- Report of the Financial Adviser.
- This report provides an update on work that officers and borough Finance directors have undertaken to identify a financing strategy to support the North London Heat and Power Project. In addition, it identifies funding risks and identifies mitigation strategies that could be applied.
- 17. NORTH LONDON HEAT AND POWER PROJECT - ECOPARK SOUTH CONSTRUCTION PROCUREMENT UPDATE** (Pages 199 - 208)
- Report of the Programme Director
- This report provides Members with an update on the progress made on preparations for procuring the construction of NLHPP works across the south of EcoPark, including the Resource Recovery Facility (RRF) and the remaining work to commence its procurement.

**18. ANY OTHER ITEMS THE CHAIR DECIDES TO TAKE AS URGENT**

**AGENDA ENDS**

The date of the next meeting will be Friday, 6 September 2019 at 11.30 am in Committee Room 2, Crowndale Centre, 218 Eversholt Street, London, NW1 1BD.