

NORTH LONDON WASTE AUTHORITY PROGRAMME COMMITTEE

MONDAY, 13 JANUARY 2020 AT 2.00 PM
COMMITTEE ROOM 2, CROWDALE CENTRE, 218 EVERSOLT STREET,
LONDON, NW1 1BD

Enquiries to: Cheryl Hardman, Committee Services
E-Mail: cheryl.hardman@camden.gov.uk
Telephone: 020 7974 1619 (Text phone prefix 18001)
Fax No: 020 7974 5921

MEMBERS

Councillor Clyde Loakes (Chair)	London Borough of Waltham Forest	L
Councillor Rebecca Rennison (Vice-Chair)	London Borough of Hackney	L
Councillor Charles Adje	London Borough of Haringey	L
Councillor Guney Dogan	London Borough of Enfield	L
Councillor Andy Hull	London Borough of Islington	L
Councillor Richard Olszewski	London Borough of Camden	L
Councillor Peter Zinkin	London Borough of Barnet	C

SUBSTITUTE MEMBERS

Councillor Chris Bond	London Borough of Enfield	L
Councillor Jon Burke	London Borough of Hackney	L
Councillor Seema Chandwani	London Borough of Haringey	L
Councillor Dean Cohen	London Borough of Barnet	C
Councillor Rosalind Doré	London Borough of Waltham Forest	L
Councillor Adam Harrison	London Borough of Camden	L
Councillor Claudia Webbe	London Borough of Islington	L

L = Labour, C = Conservative

Issued on: 31 December 2019

CROWDALE CENTRE FIRE/EMERGENCY EVACUATION PROCEDURE

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MEETINGS OF THE NORTH LONDON WASTE AUTHORITY

Everyone is welcome to come to the public meetings of the Authority to see decisions being made. Agendas for these meetings are available in advance at <http://www.nlwa.gov.uk/governance/authority-meetings>

If you are interested in a particular item being considered at a meeting and you wish to speak (called making a deputation), you must make your request in writing to Cheryl Hardman by e-mailing cheryl.hardman@camden.gov.uk or by sending a letter to Cheryl Hardman, Committee Services, Crowndale Centre, 218 Eversholt Street, London, NW1 1BD. If you wish to discuss your deputation request or have any other queries please call 020 7974 1619.

Written deputation requests for the meeting must be received by **9am on 9th January 2020**. The request will be considered in line with NLWA Standing Order A.17 regarding deputations. You can view the standing orders at: <http://www.nlwa.gov.uk/governance/standing-orders>.

If you require special assistance to enable you to address a meeting, please contact Cheryl Hardman using the details on the front of the agenda as soon as possible and they will make arrangements to assist you. Please note that if insufficient notice is provided it may not be possible to help you.

The Authority consists of fourteen councillors, with each of the seven constituent councils (Barnet, Camden, Enfield, Hackney, Haringey, Islington and Waltham Forest) appointing two of their own councillors to serve on the Authority. Officers of the Authority attend the meeting to present reports and give advice but only the councillors make decisions at the meeting.

The Chair of the meeting controls the debate. Those present discuss the business by addressing the Chair; this helps to keep the debate in an orderly manner. The Chair takes each item in turn and when s/he considers there has been sufficient debate, s/he will call for a decision on the item. At this stage, a vote may be taken on the recommendations, which are either found at the front of each report or put forward by Councillors. The reports are usually taken in the order on the agenda. Please note that it is not possible for you to take part in the discussion (unless you are invited to make representations.)

The Local Government (Access to Information) Act allows the Authority to discuss certain items in private. Such items are discussed at the end of the meeting and you will be asked to leave at this point. Due to the nature of the business under consideration, there are normally confidential items at every meeting of the Authority.

**NORTH LONDON WASTE AUTHORITY PROGRAMME COMMITTEE
13 JANUARY 2020**

AGENDA

Agenda Part I

1. **APOLOGIES**

2. **DECLARATIONS BY MEMBERS OF PECUNIARY, NON-PECUNIARY AND ANY OTHER INTERESTS IN RESPECT OF ITEMS ON THIS AGENDA**

3. **ANNOUNCEMENTS (IF ANY)**

4. **DEPUTATIONS (IF ANY)**

5. **MINUTES** (Pages 7 - 12)

To approve and sign the public minutes of the meeting held on 29th October 2019.

6. **NORTH LONDON HEAT AND POWER PROJECT UPDATE AND REPORTS** (Pages 13 - 34)

Report of the Programme Director

This report provides the Committee with an update on progress of the North London Heat and Power Project (NLHPP) current at the end of the November reporting period.

7. **NORTH LONDON HEAT AND POWER PROJECT - RISK MANAGEMENT STRATEGY** (Pages 35 - 50)

Report of the Programme Director

This report covers the proposed strategy for risk management on the North London Heat and Power Project. The report describes the approach to the identification, analysis and management of programme-level risk.

8. NORTH LONDON HEAT AND POWER PROJECT - RESOURCE MANAGEMENT STRATEGY (Pages 51 - 66)

Report of the Programme Director

This report covers the proposed strategy for resource management on the North London Heat and Power Project.

9. FORWARD PLAN (Pages 67 - 72)

Report of the Programme Director

This report provides a forward programme of planned reports, decisions and briefings which will be brought to Authority and Programme Committee meetings.

10. LOCAL GOVERNMENT ACT 1972 - ACCESS TO INFORMATION

It is drawn to the attention of members of the public and press that the reports relating to the items listed below are considered to be exempt within the meaning of Schedule 12A to the Local Government Act 1972, as amended. The Authority will be asked to pass a resolution, the effect of which is to exclude members of the public and press from the remaining part of the proceedings.

Information contained in the agenda items below is exempt because it falls within: Categories 3 and 5 of Schedule 12A Local Government Act 1972 (as amended). The Proper Officer has considered all the circumstances of the reports and is of the view that on balance the public interest in maintaining the exemption outweighs the public interest in disclosing the information.

Proposed resolution:-

“THAT the press and public be excluded from the proceedings of the Programme Committee on 13th January 2020 during consideration of the following items on Part II of the agenda, on the basis that, were Members of the public to be present, there would be disclosure of exempt information as defined in Schedule 12A to the Local Government Act 1972, as amended.

Specifically:

Exempt Information Category 3 – Information relating to the financial or business affairs of any particular person, including the authority holding that information, and not required to be registered under

various statutes: the reasons why the public interest favours withholding the information are that the release of such information would prejudice the Authority's conduct of a commercial operation OR because the disclosure of the information is likely to prejudice the commercial interests of the Authority and organisations engaged in commercial activities as the information related to commercial activities that are conducted in a competitive environment.

Exempt Information Category 5 – Information in respect of which there is a claim to legal professional privilege: the reasons why the public interest favours withholding the information are that the release of such information could prejudice the safeguarding of openness in all communications between client and lawyer and the Authority's ability to ensure access to full and frank legal advice”.

Agenda Part II

- 11. MINUTES** (Pages 73 - 76)
- To approve and sign the private minutes of the meeting held on 29th October 2019.
- 12. NORTH LONDON HEAT AND POWER PROJECT PROGRAMME UPDATE** (Pages 77 - 86)
- Report of the Programme Director
- The report provides a status update on the North London Heat and Power Project (NLHPP) concerning cost and key project performance issues at the end of the November reporting period.
- 13. ECOPARK SOUTH PROCUREMENT UPDATE** (Pages 87 - 92)
- Report of the Programme Director
- This report provides an update on the initial procurement stage of EcoPark South Construction Works.
- 14. ANY OTHER ITEMS THE CHAIR DECIDES TO TAKE AS URGENT**

AGENDA ENDS

The date of the next meeting will be Monday, 2 March 2020 at 2.00 pm in Committee Room 2, Crowndale Centre, 218 Eversholt Street, London, NW1 1BD.