

# NORTH LONDON WASTE AUTHORITY

THURSDAY, 13 FEBRUARY 2020 AT 2.30 PM  
COMMITTEE ROOM 2, CROWNDALE CENTRE, 218 EVERSOLT STREET,  
LONDON, NW1 1BD

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**E-Mail:** [cheryl.hardman@camden.gov.uk](mailto:cheryl.hardman@camden.gov.uk)  
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## MEMBERS

|  |                                  |   |
|--|----------------------------------|---|
| Councillor Clyde Loakes (Chair)          | London Borough of Waltham Forest | L |
| Councillor Dean Cohen (Vice-Chair)       | London Borough of Barnet         | C |
| Councillor Rebecca Rennison (Vice-Chair) | London Borough of Hackney        | L |
| Councillor Charles Adje                  | London Borough of Haringey       | L |
| Councillor Chris Bond                    | London Borough of Enfield        | L |
| Councillor Jon Burke                     | London Borough of Hackney        | L |
| Councillor Seema Chandwani               | London Borough of Haringey       | L |
| Councillor Rosalind Doré                 | London Borough of Waltham Forest | L |
| Councillor Ergin Erbil                   | London Borough of Enfield        | L |
| Councillor Adam Harrison                 | London Borough of Camden         | L |
| Councillor Andy Hull                     | London Borough of Islington      | L |
| Councillor Richard Olszewski             | London Borough of Camden         | L |
| Councillor Claudia Webbe                 | London Borough of Islington      | L |
| Councillor Peter Zinkin                  | London Borough of Barnet         | C |

L = Labour, C = Conservative

Issued on: Wednesday, 5 February 2020

## **CROWDALE CENTRE FIRE/EMERGENCY EVACUATION PROCEDURE**

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## **MEETINGS OF THE NORTH LONDON WASTE AUTHORITY**

Everyone is welcome to come to the public meetings of the Authority to see decisions being made. Agendas for these meetings are available in advance at <http://www.nlwa.gov.uk/governance/authority-meetings>

If you are interested in a particular item being considered at a meeting and you wish to speak (called making a deputation), you must make your request in writing to Cheryl Hardman by e-mailing [cheryl.hardman@camden.gov.uk](mailto:cheryl.hardman@camden.gov.uk) or by sending a letter to Cheryl Hardman, Committee Services, Crowdale Centre, 218 Eversholt Street, London, NW1 1BD. If you wish to discuss your deputation request or have any other queries please call 020 7974 1619.

Written deputation requests for the meeting must be received by **9am on Tuesday, 11 February 2020**. The request will be considered in line with NLWA Standing Order A.17 regarding deputations. You can view the standing orders at: <http://www.nlwa.gov.uk/governance/standing-orders>.

If you require special assistance to enable you to address a meeting, please contact Cheryl Hardman using the details on the front of the agenda as soon as possible and they will make arrangements to assist you. Please note that if insufficient notice is provided it may not be possible to help you.

The Authority consists of fourteen councillors, with each of the seven constituent councils (Barnet, Camden, Enfield, Hackney, Haringey, Islington and Waltham Forest) appointing two of their own councillors to serve on the Authority. Officers of the Authority attend the meeting to present reports and give advice but only the councillors make decisions at the meeting.

The Chair of the meeting controls the debate. Those present discuss the business by addressing the Chair; this helps to keep the debate in an orderly manner. The Chair takes each item in turn and when s/he considers there has been sufficient debate, s/he will call for a decision on the item. At this stage, a vote may be taken on the recommendations, which are either found at the front of each report or put forward by Councillors. The reports are usually taken in the order on the agenda. Please note that it is not possible for you to take part in the discussion (unless you are invited to make representations.)

The Local Government (Access to Information) Act allows the Authority to discuss certain items in private. Such items are discussed at the end of the meeting and you will be asked to leave at this point. Due to the nature of the business under consideration, there are normally confidential items at every meeting of the Authority.

# **NORTH LONDON WASTE AUTHORITY**

## **13 FEBRUARY 2020**

The following rooms are available for party group meetings from 2pm:

Conservative Group:       Committee Room 3  
Labour Group:             Committee Room 5

### **AGENDA**

#### **Agenda Part I**

**1. APOLOGIES**

**2. DECLARATIONS BY MEMBERS OF PECUNIARY, NON-PECUNIARY AND ANY OTHER INTERESTS IN RESPECT OF ITEMS ON THIS AGENDA**

**3. ANNOUNCEMENTS**

**4. DEPUTATIONS (IF ANY)**

**5. MINUTES**

(Pages 9 -  
20)

To approve and sign the public minutes of the meeting held on 2 December 2019.

To note the public minutes of the Programme Committee meeting held on 13 January 2020.

**6. MEMBERSHIP OF THE AUTHORITY AND COMMITTEES: UPDATE**

(Pages 21 -  
24)

Report of the Managing Director

This report updates Members on changes to the membership of the Authority, and requests that appointments to Committees and working groups be amended to reflect these changes.

## **7. BUDGET AND LEVY 2020/21**

(Pages 25 -  
54)

Report of the Financial Adviser

This report provides an update on the Authority's finances in the current year. It concludes that the Authority is forecast to have a revenue balance of £5.540m at 31 March 2020, i.e. an increase of £0.290m compared with the update to the Authority in December 2019.

A detailed assessment of the budget and resource requirements for 2020/21 indicates that including some financing costs relating to the North London Heat and Power Project, the net budget requirement is £71.789m. This is an increase of £2.286m (3.29%) compared with the 2019/20 budget.

After use of the forecast revenue balance of £5.540m the Authority's 2020/21 budget will require funding of £66.248m by constituent councils. This report recommends that £9.105m is funded through the non-household waste charging arrangement and £1.915m through the household waste charging arrangement, leaving £55.229m to be funded through the levy. The total levy for 2020/21 consists of a base element of £50.345m and a Re-use and Recycling Centres (RRC) element of £4.884m. The overall levy represents an increase of 3.85% compared to 2019/20.

The Members' Finance Working Group met on 23 January to examine the assumptions that underpin the current budget forecast and the levy and to consider an early draft of the budget calculations in this report. Comments made by Members in these meetings as well as comments made by Borough Directors of Finance in a meeting on 17 January are reflected in this report.

The report also contains proposals for Prudential indicators and the basis for calculating the Minimum Revenue Provision in the coming year.

## **8. SERVICES UPDATE**

(Pages 55 -  
64)

Report of the Head of Strategy and Services

This report informs Members about the latest operational activities and associated issues dealt with by the Strategy & Services team of the Authority.

**9. RESIDUAL WASTE REDUCTION PLAN 2020-22**

(Pages 65 - 106)

Report of the Managing Director

This report provides, in Appendix 1, a draft Plan for the Authority to reduce residual waste and help north London residents to reduce their consumption-based emissions in the face of the Climate Emergency. The Plan covers a period of two years, with the possibility of extending it by a further year, and includes waste prevention activity and communications work delivered by North London Waste Authority (NLWA) to reduce the level of recycling contamination and thus increase recycling, supporting on-the-ground activity delivered by the constituent boroughs. The Plan delivers some of the activities included within borough Reduction and Recycling Plans (RRPs) required by the Mayor of the London.

**10. NORTH LONDON HEAT AND POWER PROJECT UPDATE AND REPORTS**

(Pages 107 - 128)

Report of the Programme Director

This report provides the Authority with an update on progress of the North London Heat and Power Project (NLHPP) current at the end of the December reporting period.

**11. FORWARD PLAN**

(Pages 129 - 136)

Report of the Managing Director

This report provides a forward plan of reports for the Authority.

**12. LOCAL GOVERNMENT ACT 1972 - ACCESS TO INFORMATION**

It is drawn to the attention of members of the public and press that the reports relating to the items listed below are considered to be exempt within the meaning of Schedule 12A to the Local Government Act 1972, as amended. The Authority will be asked to pass a resolution, the effect of which is to exclude members of the public and press from the remaining part of the proceedings.

Information contained in the agenda items below is exempt because it falls within: Categories 3 and 5 of Schedule 12A Local Government Act 1972 (as amended). The Proper Officer has considered all the circumstances of the reports and is of the view that on balance the public interest in maintaining the exemption outweighs the public

interest in disclosing the information.

Proposed resolution:-

“THAT the press and public be excluded from the proceedings of the North London Waste Authority on **13 February 2020** during consideration of the following items on Part II of the agenda, on the basis that, were Members of the public to be present, there would be disclosure of exempt information as defined in Schedule 12A to the Local Government Act 1972, as amended.

Specifically:

Exempt Information Category 3 – Information relating to the financial or business affairs of any particular person, including the authority holding that information, and not required to be registered under various statutes: the reasons why the public interest favours withholding the information are that the release of such information would prejudice the Authority’s conduct of a commercial operation OR because the disclosure of the information is likely to prejudice the commercial interests of the Authority and organisations engaged in commercial activities as the information related to commercial activities that are conducted in a competitive environment.

Exempt Information Category 5 - Information in respect of which there is a claim to legal professional privilege: the reasons why the public interest favours withholding the information are that the release of such information could prejudice the safeguarding of openness in all communications between client and lawyer and the Authority’s ability to ensure access to full and frank legal advice.

## **Agenda Part II**

### **13. MINUTES**

(Pages 137 -  
140)

To approve and sign the private minutes of the meeting held on 2 December 2019.

To note the private minutes of the Programme Committee meeting held on 13 January 2020.

### **14. GOVERNANCE OF LONDONENERGY LTD**

(Pages 141 -  
168)

Report of the Managing Director

This provides a regular report on the Governance of LondonEnergy Ltd.

- 15. PARENT PROTECTION FOR LONDONENERGY LTD** (Pages 169 - 174)
- Report of the Managing Director
- This report outlines mechanisms which could be used to provide financial protection for LondonEnergy Ltd (LEL) if any future events affected the company's going concern status.
- 16. NORTH LONDON HEAT AND POWER PROJECT PROGRAMME UPDATE** (Pages 175 - 188)
- Report of the Programme Director
- The report provides a status update on the North London Heat and Power Project (NLHPP) concerning cost and key project performance issues at the end of the December reporting period.
- 17. ENERGY RECOVERY FACILITY PROCUREMENT STRATEGY** (Pages 189 - 236)
- Report of the Programme Director
- This report presents the preferred Energy Recovery Facility Procurement Strategy for consideration and approval by the Authority.
- 18. ANY OTHER ITEMS THE CHAIR DECIDES TO TAKE AS URGENT**

**AGENDA ENDS**

The date of the next meeting will be Thursday, 2 April 2020 at 2.30 pm in Committee Room 2, Crowndale Centre, 218 Eversholt Street, London, NW1 1BD.