

NORTH LONDON WASTE AUTHORITY PROGRAMME COMMITTEE

MONDAY, 2 NOVEMBER 2020 AT 2.30 PM

REMOTE MEETING VIA MICROSOFT TEAMS. THE MEETING CAN BE
WATCHED LIVE VIA [HTTPS://COUNCILMEETINGS.CAMDEN.GOV.UK](https://councilmeetings.camden.gov.uk)

Enquiries to: Cheryl Hardman, Committee Services
E-Mail: cheryl.hardman@camden.gov.uk
Telephone: 020 7974 1619 (Text phone prefix 18001)
Fax No: 020 7974 5921

MEMBERS

Councillor Charles Adje	London Borough of Haringey	L
Councillor Satnam Gill	London Borough of Islington	L
Councillor Clyde Loakes	London Borough of Waltham Forest	L
Councillor Richard Olszewski	London Borough of Camden	L
Councillor Rebecca Rennison	London Borough of Hackney	L
Councillor Hass Yusuf	London Borough of Enfield	L
Councillor Peter Zinkin	London Borough of Barnet	C

L = Labour, C = Conservative

Issued on: 23 October 2020

Jenny Rowlands
Clerk
North London Waste Authority
Camden Town Hall
Judd Street
London, WC1H 9JE

www.nlwa.gov.uk

AGENDA

REMOTE MEETINGS OF THE NORTH LONDON WASTE AUTHORITY

Everyone is welcome to watch public meetings of the Authority to see decisions being made. Agendas for these meetings are available in advance at: <https://www.nlwa.gov.uk/ourauthority/our-meetings>.

If you are interested in a particular item being considered at a meeting and you wish to speak (called making a deputation), you must make your request in writing to Cheryl Hardman by e-mailing cheryl.hardman@camden.gov.uk or by sending a letter to Cheryl Hardman, Committee Services, Crowndale Centre, 218 Eversholt Street, London, NW1 1BD. If you wish to discuss your deputation request or have any other queries please call 020 7974 1619.

Written deputation requests for the meeting must be received by **9am on 29 October 2020**. The request will be considered in line with NLWA Standing Order A.17 regarding deputations. You can view the standing orders at: <https://www.nlwa.gov.uk/ourauthority/governance>.

If you require special assistance to enable you to address a meeting, please contact the committee clerk using the details on the front of the agenda as soon as possible and they will make arrangements to assist you. Please note that if insufficient notice is provided it may not be possible to help you.

The Authority consists of fourteen councillors, with each of the seven constituent councils (Barnet, Camden, Enfield, Hackney, Haringey, Islington and Waltham Forest) appointing two of their own councillors to serve on the Authority. Officers of the Authority attend the meeting to present reports and give advice but only the councillors make decisions at the meeting.

The Chair of the meeting controls the debate. Those present discuss the business by addressing the Chair; this helps to keep the debate in an orderly manner. The Chair takes each item in turn and when s/he considers there has been sufficient debate, s/he will call for a decision on the item. At this stage, a vote may be taken on the recommendations, which are either found at the front of each report or put forward by Councillors. The reports are usually taken in the order on the agenda. Please note that it is not possible for you to take part in the discussion (unless you are invited to make representations.)

The Local Government (Access to Information) Act allows the Authority to discuss certain items in private. Due to the nature of the business under consideration, there are normally confidential items at every meeting of the Authority. Such items are discussed at the end of the meeting. The live meeting stream will be paused and public speakers will be asked to leave the remote meeting.

Members of the public have a right to take their own recordings of public meetings for reporting purposes. This does not apply to any of the Authority's meetings which are private or not open to the public. Laws on public order offences and defamation still apply, and you should exercise your rights with responsibility. Please respect the views of others when reporting a meeting.

You may be asked to stop filming, photographing or recording a meeting if this in some way becomes disruptive to the meeting.

This meeting will be broadcast live via <https://councilmeetings.camden.gov.uk>.

Remote meeting etiquette

Participants¹ in remote meetings are asked to adhere to the following guidelines:

Preparing for the meeting

- If you are planning to attend, make sure you have informed the committee officer named on the agenda front sheet, so that a full list of those expected at the meeting can be prepared.
- Ensure you have read the report(s) before the meeting.
- Ensure that you are located in an area where you are unlikely to be disturbed.
- Ensure that your broadband connection is sufficiently stable to join the meeting. If your connection has low bandwidth, you might need to ask others using your broadband connection to disconnect their devices from the broadband for the duration of the meeting. If this does not help, you may wish to try connecting your device to your router using an Ethernet cable.
- Ensure that your background is neutral (a blank wall is best) and that you are dressed appropriately for a meeting held in public.
- Ensure that the camera on the device that you are using is positioned to provide a clear, front-on view of your face. This may involve thinking about lighting in the room you are in (for example, sitting in front of a window may plunge your face into shadow) or putting your webcam, laptop or tablet on top of a couple of books so that you can look into the camera face on.
- Ensure that you are familiar with the functions of the software you are using. The committee officer will be online 15 minutes before the meeting start time to give everyone time to join and deal with any technical challenges, so try to join the meeting at least 5 minutes before the meeting start time to make sure that everything is working.
- Ideally, you should use earphones or a headset to participate in meetings as it reduces the risk of feedback from using your device's external speaker and reduces background noise from your surroundings.

At the meeting

- Join the meeting promptly to avoid unnecessary interruptions.
- Mute your microphone when you are not talking. If you are an officer or a deputy, please turn off your video when not speaking in order to reduce bandwidth.
- Only speak when invited to do so by the Chair.
- When speaking for the first time, please state your name.
- Keep comments, questions and other contributions brief and to the point.
- If referring to a specific page on the agenda, mention the page number.
- The 'chat' function must only be used by Authority members to indicate a wish to speak, to indicate that they are having a connection issue or to make a request for a formal vote. It is not to be used for conversations and should be used in an appropriate and professional manner at all times.
- Once you no longer need to participate in the meeting, please leave the call; you can still watch via the public video stream if you wish. Once the Chair closes the meeting, all remaining participants should leave the call promptly.

¹ Participants are defined as members of the Authority/Committee; other councillors who seek to address the Authority; officers advising the Authority or presenting reports; any external partners / third-parties invited to address or advise the Authority; and deputies.

Exempt or confidential items

The Authority may need to go into closed session to consider information that is confidential or exempt from publication. If this happens, the Authority will pass a resolution to that effect, the public feed will be cut and any participant who is not a member of the Authority will be asked to leave the meeting. If you are asked to leave the meeting, please end your connection promptly. Any connections that are not ended promptly will be terminated by the committee officer.

WEBCASTING NOTICE

This meeting will be broadcast live via <https://councilmeetings.camden.gov.uk>. The whole of the meeting will be filmed and recorded, except where there are confidential or exempt items, and the footage will be on the Internet for at least 6 months. A copy of it will also be retained in accordance with Camden Council's and the NLWA's data retention policies.

If you make a representation to the meeting you will be deemed by the Authority to have consented to being filmed and to the possible use of those images and sound recordings for webcasting and/or training purposes.

The Authority is obliged by law to allow members of the public to take their own recordings and images of this remote meeting. The Authority will only seek to prevent this should it be undertaken in a disruptive or otherwise inappropriate manner.

The privacy notice that explains Camden Council's use of webcasting data can be seen at: <https://camden.public-i.tv>. The NLWA's privacy notice can be accessed by contacting the Authority.

If you have any queries regarding webcasting or the recording of meetings by the public, please contact the committee clerk.

NORTH LONDON WASTE AUTHORITY PROGRAMME COMMITTEE
2 NOVEMBER 2020

AGENDA

Agenda Part I

1. GUIDANCE ON REMOTE MEETINGS HELD DURING THE CORONAVIRUS NATIONAL EMERGENCY (Pages 13 - 18)

To agree the North London Waste Authority's procedure rules for remote meetings.

2. ELECTION OF CHAIR

To elect a Chair of the Committee for the municipal year 2020/21.

3. ELECTION OF VICE-CHAIR

To elect a Vice-Chair of the Committee for the municipal year 2020/21.

4. TERMS OF REFERENCE

To note the Committee's terms of reference, which are as follows:

- 1) To receive regular reports on the progress of the North London Heat and Power Project ("the Project").
- 2) To consider and agree policies and strategies relating to the implementation of the Project and to receive updates relating to such policies and strategies in accordance with a programme to be agreed (indicative programme in Schedule).
- 3) To take any decisions relating to the implementation of the Project (save for matters that may not be delegated to a Committee pursuant to B.2 above), including delegation of the implementation of such decisions to the Managing

Director or Programme Director.

- 4) To consider and advise if decisions relating to the Project should be taken at full Authority meetings and advise the Programme Director accordingly, taking account of the required timing of decisions.

5. APOLOGIES

6. DECLARATIONS BY MEMBERS OF PECUNIARY, NON-PECUNIARY AND ANY OTHER INTERESTS IN RESPECT OF ITEMS ON THIS AGENDA

7. ANNOUNCEMENTS (IF ANY)

Broadcast of the meeting

The Chair to announce the following: 'In addition to the rights by law that the public and press have to record this meeting, I would like to remind everyone that this meeting is being broadcast live by Camden Council to the Internet and can be viewed on its website for six months after the meeting. After that time, webcasts are archived and can be made available on DVD upon request.

If you have asked to address the meeting, you are deemed to be consenting to having your contributions recorded and broadcast, including video when switched on, and to the use of those sound recordings and images for webcasting and/or training purposes.'

Any other announcements

8. NOTIFICATION OF ANY ITEMS OF BUSINESS THAT THE CHAIR DECIDES TO TAKE AS URGENT

9. DEPUTATIONS (IF ANY)

- 10. MINUTES** (Pages 19 - 24)
- To approve and sign the public minutes of the meeting held on 7th September 2020.
- 11. NORTH LONDON HEAT AND POWER PROJECT UPDATE AND REPORTS** (Pages 25 - 52)
- Report of the Programme Director
- This report provides the Programme Committee with an update on progress of the North London Heat and Power Project (NLHPP).
- 12. NORTH LONDON HEAT AND POWER PROJECT - FINANCING STRATEGY UPDATE** (Pages 53 - 60)
- Report of the Financial Adviser
- This report is a progress update on the financing of the North London Heat & Power Project (NLHPP).
- 13. NORTH LONDON HEAT AND POWER PROJECT - STAKEHOLDER MANAGEMENT FUNCTION STRATEGY** (Pages 61 - 78)
- Report of the Programme Director
- This report covers the functional strategy for stakeholder management on the North London Heat and Power Project.
- 14. NORTH LONDON HEAT AND POWER PROJECT - SOCIAL VALUE STRATEGY** (Pages 79 - 96)
- Report of the Programme Director
- This report covers the functional strategy for social value on the North London Heat and Power Project.

15. FORWARD PLAN

(Pages 97 -
104)

Report of the Programme Director

This report provides a forward programme of planned reports, decisions and briefings which will be brought to Authority and Programme Committee meetings.

16. ANY OTHER ITEMS THE CHAIR DECIDES TO TAKE AS URGENT

17. LOCAL GOVERNMENT ACT 1972 - ACCESS TO INFORMATION

It is drawn to the attention of members of the public and press that the reports relating to the items listed below are considered to be exempt within the meaning of Schedule 12A to the Local Government Act 1972, as amended. The Programme Committee will be asked to pass a resolution, the effect of which is to exclude members of the public and press from the remaining part of the proceedings.

Information contained in the agenda items below is exempt because it falls within: Category 3 of Schedule 12A Local Government Act 1972 (as amended). The Proper Officer has considered all the circumstances of the reports and is of the view that on balance the public interest in maintaining the exemption outweighs the public interest in disclosing the information.

Proposed resolution:-

“THAT the press and public be excluded from the proceedings of the Programme Committee on **2 November 2020** during consideration of the following items on Part II of the agenda, on the basis that, were members of the public to be present, there would be disclosure of exempt information as defined in Schedule 12A to the Local Government Act 1972, as amended.

Specifically:

Exempt Information Category 3 – Information relating to the financial or business affairs of any particular person, including the authority holding that information, and not required to be registered under various statutes: the reasons why the public interest favours withholding the information are that the release of such information would prejudice the Authority's conduct of a commercial operation OR because the disclosure of the information is likely to prejudice the commercial interests of the Authority and organisations engaged in commercial activities as the information related to commercial activities that are conducted in a competitive environment.

Agenda Part II

- 18. MINUTES** (Pages 105 - 108)
- To approve and sign the private minutes of the meeting held on 7 September 2020.
- 19. NORTH LONDON HEAT AND POWER PROJECT PROGRAMME UPDATE** (Pages 109 - 130)
- Report of the Programme Director
- The report provides an update on the North London Heat and Power Project (NLHPP) cost and commercial status.
- 20. NLHPP UPDATE ON PREPARATORY WORKS DELIVERY** (Pages 131 - 138)
- Report of the Programme Director
- This report provides the Programme Committee with an update on the cost performance of Site Preparation works contracts.
- 21. NORTH LONDON HEAT AND POWER PROJECT - COMMERCIAL** (Pages 139 -

Report of the Programme Director

Following the report on the Commercial Management Strategy at the July Programme Committee, this report covers the underlying Commercial Management Plan, which provides further detail on the approach to commercial management on the North London Heat and Power Project.

22. ANY OTHER EXEMPT ITEMS THE CHAIR DECIDES TO TAKE AS URGENT

AGENDA ENDS

The date of the next meeting will be Thursday, 14 January 2021 at 9.00 am.