

THE LONDON BOROUGH OF CAMDEN

At a meeting of the **NORTH LONDON WASTE AUTHORITY PROGRAMME COMMITTEE** held on **MONDAY, 2ND NOVEMBER, 2020** at 2.30 pm as a Remote Meeting via Microsoft Teams. The meeting could be watched live via <https://councilmeetings.camden.gov.uk>

MEMBERS OF THE COMMITTEE PRESENT

Councillors Satnam Gill, Clyde Loakes, Rebecca Rennison, Hass Yusuf and Peter Zinkin

MEMBERS OF THE COMMITTEE ABSENT

Councillors Charles Adje and Richard Olszewski

ALSO PRESENT

Councillor Kate Anolue

The minutes should be read in conjunction with the agenda for the meeting. They are subject to approval and signature at the next meeting of the North London Waste Authority Programme Committee and any corrections approved at that meeting will be recorded in those minutes.

MINUTES

1. GUIDANCE ON REMOTE MEETINGS HELD DURING THE CORONAVIRUS NATIONAL EMERGENCY

The meeting was opened by the Managing Director of the Authority.

RESOLVED –

THAT the remote meetings procedures set out on the agenda be agreed.

2. ELECTION OF CHAIR

RESOLVED –

THAT Councillor Clyde Loakes be appointed Chair of the North London Waste Authority Programme Committee for the 2020/21 municipal year.

3. ELECTION OF VICE-CHAIR

RESOLVED –

THAT Councillor Rebecca Rennison be appointed Vice-Chair of the North London Waste Authority Programme Committee for the 2020/21 municipal year.

4. TERMS OF REFERENCE

RESOLVED –

THAT the terms of reference for the Committee set out on the agenda be noted.

5. APOLOGIES

Apologies for absence were received from Councillor Richard Olszewski. The Clerk to the Authority, Jenny Rowlands, also gave apologies for absence.

6. DECLARATIONS BY MEMBERS OF PECUNIARY, NON-PECUNIARY AND ANY OTHER INTERESTS IN RESPECT OF ITEMS ON THIS AGENDA

There were no declarations of interest.

7. ANNOUNCEMENTS (IF ANY)

Broadcasting

The Chair announced that the meeting was being broadcast live by the Authority to the Internet and could be viewed on Camden Council's website for six months after the meeting. After that time, webcasts were archived and could be made available upon request. Those who had asked to address the meeting were deemed to be consenting to having their contributions recorded and broadcast and to the use of those sound recordings and images for webcasting and/or training purposes.

8. NOTIFICATION OF ANY ITEMS OF BUSINESS THAT THE CHAIR DECIDES TO TAKE AS URGENT

There were no items of urgent business.

9. DEPUTATIONS (IF ANY)

There were no deputations.

10. MINUTES

RESOLVED –

THAT the public minutes of the meeting held on 7th September 2020 be approved and signed as a correct record.

11. NORTH LONDON HEAT AND POWER PROJECT UPDATE AND REPORTS

Consideration was given to the report of the Programme Director.

In response to a question about risks to the North London Heat and Power Project (NLHPP) following the announcement of a second national lockdown, the Programme Director commented that the greater risk was the rise in infection rates across the UK. While construction activity would continue, officers would be looking closely at whether there was a need to enhance existing precautions. All guidance by the Construction Leadership Council had been implemented and would be monitored in case of changes in response to the increased infection rate and amended regulations. Health and Safety teams had met that morning and the Covid-19 task force that had met fortnightly since spring would be meeting the day after the Committee meeting to consider if there were further precautionary measures that could be adopted. There was a possibility that infection affecting the workforce and thus productivity would have a consequent impact on the delivery of programme objectives. However, the activity being carried out at the present time were groundworks in the open air so the project was in a good place for the short term.

With regard to the Project Health Check on page 41 of the agenda pack, it was suggested that the overall status assessment did not reflect the combined statuses of the cost, schedule, risk and Health & Safety for some of the individual projects such as the Transport Yard – E2a project. The Programme Director highlighted the key on the following slide which explained how the overall status was assigned. It was noted that there was some subjectivity involved in making a judgement regarding the overall status. However, it was acknowledged that it was an ongoing challenge to provide an abstract representation of the Health Check.

Concern was expressed about two safety incidents highlighted in the report. On page 51 of the agenda pack, an incident was described whereby a site engineer was working in an unsupported trench at a deeper level than allowed by the Temporary Work design, removed but then immediately re-entered and removed again. It was requested that future reports provide greater detail on what disciplinary action was taken to give assurance. Officers were asked to circulate information on what disciplinary action was taken to members of the Committee.

ACTION BY: Programme Director

Members also commented on the cable strike on a live low voltage cable that had occurred on the future Transport Yard location at the Hawley Road site. A similar incident had occurred previously, whereby records of the location of the cable had been available but ambiguity had arisen due to rubble backfill. It was suggested that officers look again at the procedures that were used to ascertain the location of cables. The Programme Director confirmed that this would continue to be a major area of work. The processes were in place but the workforce needed to feel empowered to stop work if they considered that there was a problem. The

Programme Director considered that Galldris did take safety seriously, inducting its staff on health and safety, and having high standards of Personal Protective Equipment (PPE) and welfare accommodation. However, occasionally it appeared that induction and management of subcontractors may not have been as strong as it needed to be. He agreed to talk with Galldris about what more could be done to help its subcontractors do better and report back to the Committee.

ACTION BY: Programme Director

The Programme Director commented that the Transport Steering Group was primarily concerned with traffic movements around the EcoPark. There was an exercise being undertaken to look at the possible diversion of certain waste traffic movements to other facilities to free up opportunities for construction traffic. The impact on boroughs was not known but they would be given the opportunity to feed into the work as it evolved.

The Enfield representative commented that he had seen a spike in communications from local residents concerned about the Energy Recovery Facility (ERF). The Chair commented that other Members had seen a reduction in communications on the issue. He commented that the debate around the ERF was detailed and scientific and the messaging could be difficult. Authority officers could help Members to respond if communications were passed to them. He noted that residents had been consulted on the proposals for many years, since prior to the Development Consent Order being authorised.

In response to a comment about the proportion of Buckingham's training placements that went to Haringey candidates, the Programme Director agreed to look into the figures with CONEL college. He would check that Enfield residents were being properly engaged with. However, he did note that the greater number of apprenticeships went to Enfield residents. The Chair commented that over the life of the NLHPP, there would be many apprenticeship and training opportunities.

ACTION BY: Programme Director

RESOLVED –

THAT the Committee noted the contents of the report.

12. NORTH LONDON HEAT AND POWER PROJECT - FINANCING STRATEGY UPDATE

Consideration was given to the report of the Financial Adviser.

In response to a question over whether Members would need to take on any prospectus liability if it was decided to go with the public offering, the Head of Finance commented that this was a known unknown at present. It was hoped that if a credit rating was undertaken, that this would rely solely on the Authority but it was possible that they would want to consider individual borough positions. Members

commented that any option that expected Members to take on personal liability should not be progressed and should be identified fully in the December report.

RESOLVED –

THAT the Committee noted the contents of the report and noted that officers would liaise with Borough Directors of Finance and propose a way forward at the December Authority meeting for securing the next round of finance for the programme.

13. NORTH LONDON HEAT AND POWER PROJECT - STAKEHOLDER MANAGEMENT FUNCTION STRATEGY

Consideration was given to the report of the Programme Director.

Members suggested that the Strategic Approach needed to include resource to support Members answering technical questions from residents. The Head of Legal and Governance responded that officers were happy to respond to any answers and provided information. She would look at whether more could be done to support Members.

ACTION BY: Head of Legal and Governance

RESOLVED –

THAT the Committee noted the current status of stakeholder management and communications described and the approach set out in the Stakeholder Management Strategy at Appendix A to the report.

14. NORTH LONDON HEAT AND POWER PROJECT - SOCIAL VALUE STRATEGY

Consideration was given to the report of the Programme Director.

Members commented that the Social Value Strategy was valuable in getting the message of the social and community benefits across.

RESOLVED –

THAT the Committee noted the approach set out in the Social Value Strategy at Appendix A to the report.

15. FORWARD PLAN

Consideration was given to the report of the Programme Director.

RESOLVED –

THAT the Committee noted the report.

16. ANY OTHER ITEMS THE CHAIR DECIDES TO TAKE AS URGENT

There were no urgent items.

17. LOCAL GOVERNMENT ACT 1972 - ACCESS TO INFORMATION

RESOLVED –

THAT the press and public be excluded from the proceedings of the Programme Committee on 2nd November 2020 during consideration of the following items on Part II of the agenda, on the basis that, were Members of the public to be present, there would be disclosure of exempt information as defined in Schedule 12A to the Local Government Act 1972, as amended.

Specifically:

Exempt Information Category 3 – Information relating to the financial or business affairs of any particular person, including the authority holding that information, and not required to be registered under various statutes: the reasons why the public interest favours withholding the information are that the release of such information would prejudice the Authority's conduct of a commercial operation OR because the disclosure of the information is likely to prejudice the commercial interests of the Authority and organisations engaged in commercial activities as the information related to commercial activities that are conducted in a competitive environment.

18. MINUTES

RESOLVED –

THAT the private minutes of the meeting held on 7th September 2020 be approved and signed as a correct record.

19. NORTH LONDON HEAT AND POWER PROJECT PROGRAMME UPDATE

Consideration was given to the report of the Programme Director.

RESOLVED –

THAT the recommendations set out in the report be approved.

20. NLHPP UPDATE ON PREPARATORY WORKS DELIVERY

Consideration was given to the report of the Programme Director.

RESOLVED –

THAT the recommendations set out in the report be approved.

**21. NORTH LONDON HEAT AND POWER PROJECT - COMMERCIAL
MANAGEMENT PLAN**

Consideration was given to the report of the Programme Director.

RESOLVED –

THAT the recommendations set out in the report be approved.

**22. ANY OTHER EXEMPT ITEMS THE CHAIR DECIDES TO TAKE AS
URGENT**

There were no exempt items of urgent business.

The meeting ended at 3.45 pm.

CHAIR

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MINUTES END