

# NORTH LONDON WASTE AUTHORITY

---

**THURSDAY, 11 FEBRUARY 2021 AT 2.30 PM**  
**REMOTE MEETING VIA MICROSOFT TEAMS. THE MEETING CAN BE**  
**WATCHED LIVE VIA [HTTPS://COUNCILMEETINGS.CAMDEN.GOV.UK](https://councilmeetings.camden.gov.uk).**

**Enquiries to:** Cheryl Hardman, Committee Services  
**E-Mail:** [cheryl.hardman@camden.gov.uk](mailto:cheryl.hardman@camden.gov.uk)  
**Telephone:** 020 7974 1619 (Text phone prefix 18001)  
**Fax No:** 020 7974 5921

## SUPPLEMENTARY AGENDA

- 9. BUDGET AND LEVY 2021/22** (Pages  
3 - 20)
- Report of the Financial Adviser

This report is supplemental to the budget report at agenda item 9 on the agenda published for this meeting and contains revised recommendations reflecting that report as updated by this supplemental report.

**SUPPLEMENTARY AGENDA ENDS**  
**Issued on: Thursday, 11 February 2021**

This page is intentionally left blank

## NORTH LONDON WASTE AUTHORITY

**REPORT TITLE:** SUPPLEMENTARY PAPER - BUDGET AND LEVY 2021/22

**REPORT OF:** FINANCIAL ADVISER

**FOR SUBMISSION TO:** AUTHORITY MEETING

**DATE:** 11 FEBRUARY 2021

### **SUMMARY OF REPORT:**

This report is supplemental to the budget report at agenda item 9 on the agenda published for this meeting and contains revised recommendations reflecting that report as updated by this supplemental report.

### **RECOMMENDATIONS:**

The Authority is recommended to agree the recommendations set out below which update those in the budget report at agenda item 9:

- A. Satisfy itself that the proposed budget will be sufficient to meet the net expenditure requirements for the year ahead and agree the 2021/22 budget.
- B. Agree to use revenue balance of £4.156m to support the 2021/22 budget.
- C. Agree the levy for 2021/22 for each borough as follows:
  - Barnet £13.362m
  - Camden £5.125m
  - Enfield £7.135m
  - Hackney £7.585m
  - Haringey £9.000m
  - Islington £6.026m
  - Waltham Forest £9.565m
- D. Authorise the Financial Adviser to make the arrangements for collection of the levy and charges for non-household and household waste.
- E. Approve the Prudential Indicators and the basis for calculating the Minimum Revenue Provision as laid out in sections 6 and 7 of the budget report.
- F. Approve the per tonne charge for non-household and chargeable household residual and recyclable waste as follows:
  - Residual Waste £88.63

Biodegradable Waste £73.47

Green Waste £48.89

Food Waste £24.40

Mixed Dry Recycling £71.41

G. Note the medium-term budget forecasts for 2022/23, 2023/24 and 2024/25

**SIGNED:** Jon Rowney, Financial Adviser

**DATE:** 10 February 2021

## 1. INTRODUCTION

- 1.1. This paper reports that an error has been identified in the budget and levy paper. This necessitates a revision to the budget and levy figures. As a result, a number of minor amendments have been made to the net expenditure in both 2020/21 and 2021/22.
- 1.2. This report is supplemental to the Budget and Levy 2021/22 report at agenda item 9. That report in this supplemental report called “the budget report”) sets out the basis for the budget and levy, and stands save to the extent amended in this supplemental paper. This paper is presented as an urgent update for the reasons set out. Decisions on the recommendations should be based on the information in the budget report as supplemented by this paper.
- 1.3. This paper now concludes that the draft budget for 2021/22 contains a net expenditure requirement of £72.237m, an increase of £0.448m or 0.62% compared to the 2020/21 budget. This will be funded by non-household waste charges of £8.510m, household waste charges of £1.772m and a levy of £57.798m (consisting of a base element of £53.584m and a Re-use and Recycling Centre (RRC) element of £4.214m). The levy for each borough is shown below in table 1.

|                | Forecast Levy before balances |                  |                                | Balances available |                  |                                | Forecast Levy after balances |                  |                                |
|----------------|-------------------------------|------------------|--------------------------------|--------------------|------------------|--------------------------------|------------------------------|------------------|--------------------------------|
|                | 2020/21<br>£000s              | 2021/22<br>£000s | Increase/<br>Decrease<br>£000s | 2020/21<br>£000s   | 2021/22<br>£000s | Increase/<br>Decrease<br>£000s | 2020/21<br>£000s             | 2021/22<br>£000s | Increase/<br>Decrease<br>£000s |
| Barnet         | 13,054                        | 13,820           | 5.87%                          | (704)              | (458)            | -34.94%                        | 12,350                       | 13,362           | 8.19%                          |
| Camden         | 6,574                         | 6,385            | -2.87%                         | (879)              | (1,260)          | 43.34%                         | 5,695                        | 5,125            | -10.01%                        |
| Enfield        | 7,604                         | 7,689            | 1.12%                          | (598)              | (554)            | -7.36%                         | 7,006                        | 7,135            | 1.84%                          |
| Hackney        | 8,120                         | 8,091            | -0.36%                         | (1,044)            | (506)            | -51.53%                        | 7,076                        | 7,585            | 7.19%                          |
| Haringey       | 8,721                         | 9,207            | 5.57%                          | (714)              | (207)            | -71.01%                        | 8,007                        | 9,000            | 12.40%                         |
| Islington      | 7,029                         | 6,906            | -1.75%                         | (665)              | (880)            | 32.33%                         | 6,364                        | 6,026            | -5.31%                         |
| Waltham Forest | 9,666                         | 9,856            | 1.97%                          | (936)              | (291)            | -68.91%                        | 8,730                        | 9,565            | 9.56%                          |
|                | 60,768                        | 61,954           | 1.95%                          | (5,540)            | (4,156)          | -24.98%                        | 55,228                       | 57,798           | 4.65%                          |

## 2. BACKGROUND

- 2.1. Since papers have been published, officers have identified an error in the tonnages used to calculate the menu pricing element of the budget and levy. Under menu pricing each borough pays a levy and charges based on the tonnages it delivers to the Authority.
- 2.2. In the report in the agenda pack, the tonnages for Haringey had been incorrectly reported. It is the only borough to deliver both mixed food and green waste and separated food waste to the Authority. These are recovered through the levy and charged at different prices, based on the total cost and tonnage of the waste stream. In the calculation, both sets of tonnages were treated as mixed food and green waste in error. This led to the cost per tonne for mixed organic waste to be lower than it should have been and for food waste to be higher than was correct.

This one error therefore affected the levy and charges of all boroughs that deliver these waste types to the Authority. Other waste streams were unaffected.

- 2.3. Since the paper was written, updated information allows some additional changes to the cost base to be included in the calculations. These changes are identified below, and updated tables are provided in the appendix.
- 2.4. Sections 6 (Prudential Indicators), 7 (Minimum Revenue Provision) and 8 (Advice on Reserves and Balances) of the budget report are unchanged.

### **3. AMENDMENTS TO THE 2020/21 AND 2021/22 BUDGETS**

- 3.1. The budget paper identified that the net revenue requirement for 2020/21 was £67.336m and balances arising that were available to offset the levy totalled £3.988m. In addition, the net expenditure requirement for 2021/22 was £72.637m. Since the budget paper was written, further information has become available and the following amendment have been made to the forecast and budget:

#### **3.2. Transfer Stations and Other Sites (-£0.050m 2021/22)**

- 3.2.1. An estimate for a contractual charge has been reviewed and reduced based on latest information.

#### **3.3. Reuse and Recycling Centres (-£0.121m 2020/21)(-£0.068m 2021/22)**

- 3.3.1. Updated information relating to actual RRC costs for December 2020 and January 2021 and a review of February costs in light of COVID-19 affecting RRC throughput resulted in a saving in 2020/21 of £0.121m (2021/22 £0.033m)
- 3.3.2. A brief review of recycling revenues anticipated in 2021/22 based on further actuals in 2020/21 allowed for an increase of revenues of £0.035m in 2021/22

#### **3.4. Income from the Sale of Recyclates (-£0.225m 2021/22)**

- 3.4.1. Income levels have been reviewed again in the light of the net basket price for the period January-March 2021 and the budgeted income assumption for 2021/22 has been increased from £20 to £22 per tonne.

#### **3.5. Interest on Balances (-£0.050m 2020/21) (-£0.050m 2021/22)**

- 3.5.1. The level of balances held by the Authority have been higher in year and the interest received has been adjusted to reflect this.

### 3.6. **Non-Household Waste Charges (-£0.003 2020/21)(+£0.033m 2021/22)**

- 3.6.1. Although the tonnages advised by boroughs are unchanged from the budget report, the correction of tonnages in the menu pricing model have resulted in an estimated cost to the boroughs of £8.510m in 2021/22. The proposed costs per tonne for 2021/22 are included in table 3 below and are recommended for approval. The costs to individual boroughs are shown in table A9 in appendix A and B9 in appendix B.

| <b>Table 3</b>       | <b>Price Per<br/>tonne<br/>£</b> |
|----------------------|----------------------------------|
| Residual             | 88.63                            |
| Biodegradable        | 73.47                            |
| Green                | 48.89                            |
| Food                 | 24.40                            |
| Mixed Dry Recyclable | 71.41                            |

### 3.7. **Chargeable Household waste (£nil 2020/21)(-£0.003m 2021/22)**

- 3.7.1. The estimated cost to the boroughs, based on the advised tonnages is £1.772m. The proposed costs per tonne are included in table 3 above and the costs to individual boroughs are shown in table A10 in Appendix A and B10 in appendix B.

### 3.8. **Balances at 31 March 2021**

- 3.9. Allowing for the factors outlined above, the total net expenditure in 2020/21 for the Authority is forecast to be £67.165m. This represents a reduction of £0.569m compared with the December budget update. Taking into account an increase in forecast income from non-household and household charges since December of £0.096m, the revenue surplus at 31 March 2021 is now forecast to be £4.156m, an increase of £0.665m since the December budget update. Approval is sought to use the £4.156m balance to reduce the 2021/22 levy.
- 3.10. Tables A7 and A8 in Appendix A show how in-year levy balances might be apportioned between the boroughs, based on the current forecast, and how these might be used to reduce the levy in 2021/22.

## 4. **APPORTIONMENT OF THE 2021/22 LEVY**

- 4.1. Table 4 below, summarises the estimated levy impact for each council after any balances available have been taken into account (further details of the calculation for 2021/22 can be found in tables B7 and B8 in Appendix B. These levies are recommended for approval.

|                | 2020/21 Levy  |              |               | 2021/22 Forecast Levy |              |               | Total estimated levy change (Column 6 minus Column 3) |             |
|----------------|---------------|--------------|---------------|-----------------------|--------------|---------------|---|-------------|
|                | Base          | RRC          | Total         | Base                  | RRC          | Total         |   |             |
|                | (1)<br>£'000  | (2)<br>£'000 | (3)<br>£'000  | (4)<br>£'000          | (5)<br>£'000 | (6)<br>£'000  | £'000   | %           |
| Barnet         | 11,374        | 976          | 12,350        | 12,404                | 958          | 13,362        | 1,012   | 8.19        |
| Camden         | 5,052         | 643          | 5,695         | 4,619                 | 506          | 5,125         | (570)   | (10.01)     |
| Enfield        | 6,973         | 34           | 7,007         | 6,923                 | 211          | 7,134         | 127   | 1.81        |
| Hackney        | 6,829         | 246          | 7,075         | 7,367                 | 219          | 7,586         | 511   | 7.22        |
| Haringey       | 7,179         | 828          | 8,007         | 8,377                 | 622          | 8,999         | 992   | 12.39       |
| Islington      | 5,558         | 805          | 6,363         | 5,361                 | 665          | 6,026         | (337)   | (5.30)      |
| Waltham Forest | 7,380         | 1,351        | 8,731         | 8,534                 | 1,032        | 9,566         | 835   | 9.56        |
| <b>Total</b>   | <b>50,345</b> | <b>4,883</b> | <b>55,228</b> | <b>53,585</b>         | <b>4,213</b> | <b>57,798</b> | <b>2,570</b>  | <b>4.65</b> |

## 5. MEDIUM TERM FORECAST

5.1. The outlook for the levy within the medium-term forecast has been adjusted for the recurring changes identified in 2021/22 and the medium-term forecast still assumes that there will be no balances at the end of 2021/22. Appendix C contains the medium-term forecast and shows that the net expenditure requirement is forecast to increase to £75.308m (4.25%) in 2022/23, £83.674m (11.11%) in 2023/24 and £85.013m (1.62%) in 2024/25.

5.2. If no balances are available to support budgets for 2022/23 and beyond, net expenditure and levies are forecast as in table 5 below.

|                | 2021/22                   | 2022/23                   | Variance     |              |
|----------------|---------------------------|---------------------------|--------------|--------------|
|                | Proposed<br>Levy<br>£'000 | Forecast<br>Levy<br>£'000 | £'000        | %            |
| Barnet         | 13,362                    | 14,386                    | 1,024        | 7.66         |
| Camden         | 5,125                     | 6,651                     | 1,526        | 29.78        |
| Enfield        | 7,134                     | 8,050                     | 916          | 12.84        |
| Hackney        | 7,586                     | 8,444                     | 858          | 11.31        |
| Haringey       | 8,999                     | 9,590                     | 591          | 6.57         |
| Islington      | 6,026                     | 7,186                     | 1,160        | 19.25        |
| Waltham Forest | 9,566                     | 10,249                    | 683          | 7.14         |
| <b>Total</b>   | <b>57,798</b>             | <b>64,556</b>             | <b>6,758</b> | <b>11.69</b> |



| <b>Table 6</b> | <b>Net Expenditure</b> | <b>Base Levy</b> | <b>RRC Levy</b> | <b>Total</b> | <b>Increase</b> |
|----------------|------------------------|------------------|-----------------|--------------|-----------------|
|                | <b>£'000</b>           | <b>£'000</b>     | <b>£'000</b>    | <b>£'000</b> | <b>%</b>        |
| 2022/23        | 75,308                 | 59,593           | 4,962           | 64,555       | 11.69           |
| 2023/24        | 83,674                 | 66,409           | 5,086           | 71,495       | 10.75           |
| 2024/25        | 85,013                 | 67,443           | 5,213           | 72,656       | 1.62            |

## **6. CONCLUSION**

- 6.1. The Authority is forecast to have surplus balances of £4.156m at 31 March 2021 and is in a position to agree the 2021/22 levy at £57.798m (comprising a base levy element of £53.584m and an RRC element of £4.214m). In total, this represents an increase of 4.65% compared with the 2020/21 levy.
- 6.2. Members are recommended to approve the budget and levy as set out in the budget report and supplemented by this paper. The recommendations set out in this paper at B, C, F and G have been updated to reflect the content of this supplemental report.

## **7. EQUALITIES IMPLICATIONS**

- 7.1. Budgets and forecasts are considered an allocation of resources. Approval to spend is sought separately by officers. The equalities implications are considered as part of the spending approval.

## **8. COMMENTS OF THE LEGAL ADVISER**

- 8.1. The legal comments set out in the budget paper apply to this paper.
- 8.2. This paper can be accepted as urgent under the Authority's Standing Orders (SO A,4.6).

### **Contact officer:**

Paul Gulliford  
Unit 1b Berol House  
25 Ashley Road  
London N17 9LJ  
020 8489 5833  
[paul.gulliford@nlwa.gov.uk](mailto:paul.gulliford@nlwa.gov.uk)



**APPENDIX A 2020/21 FORECAST OUTFURN AND FORECAST BALANCES (TABLES THAT HAVE CHANGED AS A RESULT OF THE ADDENDUM)**

Table A1 reflects the changed financial position for 2020/21

| <b>Table A1</b>   | <b>2020/21<br/>Budget</b> | <b>2020/21<br/>Q3<br/>Forecast</b> | <b>2020/21<br/>Current<br/>Forecast</b> | <b>Variance</b> |
|---|---------------------------|------------------------------------|---|-----------------|
|   | <b>£'000</b>              | <b>£'000</b>                       | <b>£'000</b>                            | <b>£'000</b>    |
| <b>Expenditure</b>  |                           |                                    |   |                 |
| Main Waste Disposal Contract (ex RRC Waste)                   | 38,766                    | 39,065                             | 39,139                                  | 74              |
| Landfill Tax  | 1,438                     | 1,444                              | 1,444                                   | 0               |
| Biodegradable Waste Services                                  | 1,707                     | 1,758                              | 1,790                                   | 32              |
| MRF Services  | 10,012                    | 9,559                              | 9,559                                   | 0               |
| Transfer Station and Other Sites                              | 1,904                     | 1,301                              | 1,312                                   | 11              |
| Corporate and Other Support Service Costs                     | 2,994                     | 2,624                              | 2,472                                   | (152)           |
| Strategy & Services Team                                      | 601                       | 567                                | 639                                     | 72              |
| Waste Prevention Programme                                    | 519                       | 461                                | 361                                     | (100)           |
| Joint Communications Initiative                               | 200                       | 100                                | 100                                     | 0               |
| Recycling Initiatives   | 246                       | 71                                 | 107                                     | 36              |
| North London Heat and Power Project                           | 1,414                     | 751                                | 787                                     | 36              |
| Revenue Funding – Capital Programme                           | 6,912                     | 6,179                              | 6,063                                   | (116)           |
|   | <b>66,713</b>             | <b>63,880</b>                      | <b>63,773</b>                           | <b>(107)</b>    |
| <b>Reuse and Recycling Centres Expenditure</b>                |                           |                                    |   |                 |
| Residual Waste  | 876                       | 689                                | 649                                     | (40)            |
| Landfill Tax  | 123                       | 97                                 | 91                                      | (6)             |
| Operating Costs   | 3,750                     | 3,495                              | 3,303                                   | (192)           |
|   | <b>4,749</b>              | <b>4,281</b>                       | <b>4,043</b>                            | <b>(238)</b>    |
| <b>Income</b>   |                           |                                    |   |                 |
| Rents   | (121)                     | (121)                              | (121)                                   | 0               |
| Sale of Recyclates  | (2,291)                   | (2,546)                            | (2,720)                                 | (174)           |
| Interest on Balances  | (40)                      | (40)                               | (90)                                    | (50)            |
|   | <b>(2,452)</b>            | <b>(2,707)</b>                     | <b>(2,931)</b>                          | <b>(224)</b>    |
| Net Expenditure   | 69,010                    | 65,454                             | 64,885                                  | (569)           |
| Contingency   | 2,779                     | 2,280                              | 2,280                                   | 0               |
| <b>Total Net Expenditure</b>                                  | <b>71,789</b>             | <b>67,734</b>                      | <b>67,165</b>                           | <b>(569)</b>    |
| <b>Financed By</b>  |                           |                                    |   |                 |
| Use of Balances   | (5,540)                   | (8,443)                            | (8,443)                                 | 0               |
| Charges to Boroughs (Non-household waste)                     | (9,105)                   | (6,352)                            | (6,416)                                 | (64)            |
| Charges to Boroughs (Chargeable Household Waste)              | (1,915)                   | (1,201)                            | (1,233)                                 | (32)            |
| 2020/21 Levy - Base Element                                   | (50,345)                  | (50,345)                           | (50,345)                                | 0               |
| - HWRC Element  | (4,884)                   | (4,884)                            | (4,884)                                 | 0               |
| Total Levy  | (55,229)                  | (55,229)                           | (55,229)                                | 0               |
| <b>Total Resources Available</b>                              | <b>(71,789)</b>           | <b>(71,225)</b>                    | <b>(71,321)</b>                         | <b>(96)</b>     |
| <b>Estimated Additional Revenue Balances at 31 March 2021</b> | <b>0</b>                  | <b>(3,491)</b>                     | <b>(4,156)</b>                          | <b>(665)</b>    |

**Table A2 – 2020/21 Residual Tonnage Unchanged****Table A3 – 2020/21 mixed organic waste tonnage forecast.**

This table is changed to reflect the correct split of Haringey tonnage.

|                | <b>2019/20<br/>Actual<br/>Tonnes</b> | <b>2020/21<br/>Budget<br/>Tonnes</b> | <b>2020/21 Q4<br/>Forecast<br/>Tonnes</b> | <b>Change<br/>Tonnes to<br/>Original<br/>Budget</b> | <b>Change Q4 vs<br/>Budget<br/>%</b> |
|----------------|--------------------------------------|--------------------------------------|---|---|--------------------------------------|
| Barnet         | 0                                    | 0                                    | 0   | +0  | N/A                                  |
| Camden         | 11                                   | 0                                    | 0   | +0  | N/A                                  |
| Enfield        | 0                                    | 0                                    | 0   | +0  | N/A                                  |
| Hackney        | 0                                    | 0                                    | 0   | +0  | N/A                                  |
| Haringey       | 4,381                                | 0                                    | 3,268                                     | +3,268  | N/A                                  |
| Islington      | 3,793                                | 3,904                                | 3,780                                     | -124  | -3.18%                               |
| Waltham Forest | 6,876                                | 6,627                                | 10,068                                    | +3,441  | 51.92%                               |
| <b>Total</b>   | <b>15,061</b>                        | <b>10,531</b>                        | <b>17,116</b>                             | <b>+6,585</b>                                       | <b>62.53%</b>                        |

**Table A4 – 2020/21 food waste tonnage forecast.**

This table is changed to reflect the correct split of Haringey tonnage.

|                | <b>2019/20<br/>Actual<br/>Tonnes</b> | <b>2020/21<br/>Budget<br/>Tonnes</b> | <b>2020/21 Q4<br/>Forecast<br/>Tonnes</b> | <b>Change<br/>Tonnes to<br/>Original<br/>Budget</b> | <b>Change Q4 vs<br/>Budget<br/>%</b> |
|----------------|--------------------------------------|--------------------------------------|---|---|--------------------------------------|
| Barnet         | 0                                    | 0                                    | 54  | +54   | N/A                                  |
| Camden         | 2,657                                | 2,446                                | 2,883                                     | +437  | 17.88%                               |
| Enfield        | 0                                    | 0                                    | 0   | +0  | N/A                                  |
| Hackney        | 4,903                                | 4,444                                | 4,944                                     | +500  | 11.24%                               |
| Haringey       | 1,066                                | 3,074                                | 1,708                                     | -1,366  | -44.44%                              |
| Islington      | 0                                    | 0                                    | 0   | +0  | N/A                                  |
| Waltham Forest | 484                                  | 427                                  | 0   | -427  | -100.00%                             |
| <b>Total</b>   | <b>9,110</b>                         | <b>10,391</b>                        | <b>9,589</b>                              | <b>-802</b>   | <b>-7.72%</b>                        |

**Table A5 – 2020/21 Garden waste tonnage forecast. Unchanged****Table A6 – 2020/21 Mixed Dry Recycling tonnage forecast. Unchanged**

**Table A7 - Re-use and Recycling Centre (RRCs) Balances:**

This table has changed to reflect the adjustments made as part of the recent review.

|                | <b>Change in RRC Balances at 1 April 2020 (As reported in June)</b> | <b>Total Operating Costs – Original Budget</b> | <b>Total Operating Costs - Current Forecast</b> | <b>Change in 2020/21 Total Operating Costs</b> | <b>Estimated RRC Balances at 31 March 2021 (Column 1 plus 4)</b> |
|----------------|---|--|---|--|--|
|                | <b>£'000</b>  | <b>£'000</b>                                   | <b>£'000</b>                                    | <b>£'000</b>                                   | <b>£'000</b>   |
| Barnet         | 25  | 1,097  | 926   | (171)  | (146)  |
| Camden         | 45  | 527  | 456   | (71)   | (26)   |
| Enfield*       | 0   | 34   | 29  | (5)  | (5)  |
| Hackney        | 2   | 247  | 218   | (29)   | (27)   |
| Haringey       | (4)   | 728  | 621   | (107)  | (111)  |
| Islington      | 29  | 784  | 674   | (110)  | (81)   |
| Waltham Forest | (18)  | 1,332  | 1,119   | (213)  | (231)  |
| <b>Total</b>   | <b>79</b>   | <b>4,749</b>                                   | <b>4,043</b>                                    | <b>(706)</b>                                   | <b>(627)</b>   |

\* The Authority does not manage Enfield's RRC; the cost of disposing of this site's residual waste is included in Enfield's base levy.

RRC balances of £0.627m owed by the Authority to boroughs will be taken into account in calculating the RRC element of the 2021/22 levy.

**Table A8 - Base Levy Balances at 31 March 2021**

This table reflects the additional adjustments made and referenced above.

| <b>Table A8</b> | <b>Additional balance at 1 April 2020 (reported In June)</b> | <b>2020/21 Budget Levy Costs</b> | <b>2020/21 Levy Costs - Current Forecast</b> | <b>Forecast Change in 2020/21 Levy Costs</b> | <b>Estimated Balance at 31 March 2021 (Column 1 plus 4)</b> |
|-----------------|--|----------------------------------|--|--|---|
|                 | <b>1</b>   | <b>2</b>                         | <b>3</b>                                     | <b>4</b>                                     | <b>£'000</b>  |
|                 | <b>£'000</b>   | <b>£'000</b>                     | <b>£'000</b>                                 | <b>£'000</b>                                 | <b>£'000</b>  |
| Barnet          | (423)  | 11,374                           | 11,485                                       | 111  | (312)   |
| Camden          | (427)  | 5,053                            | 4,245  | (808)  | (1,235)   |
| Enfield         | (599)  | 6,973                            | 7,022  | 49   | (550)   |
| Hackney         | (500)  | 6,829                            | 6,851  | 22   | (478)   |
| Haringey        | (312)  | 7,179                            | 7,394  | 215  | (97)  |
| Islington       | (409)  | 5,558                            | 5,169  | (389)  | (798)   |
| Waltham Forest  | (313)  | 7,379                            | 7,632  | 253  | (60)  |
| <b>Total</b>    | <b>(2,983)</b>   | <b>50,345</b>                    | <b>49,798</b>                                | <b>(547)</b>                                 | <b>(3,530)</b>  |

**Table A9 - Charges to Boroughs for Non-Household Waste:**

The value has changed slightly by £0.003m the revised table below.

| <b>Table A9</b> | <b>2020/21<br/>Budget<br/>Estimate<br/>£'000</b> | <b>2020/21<br/>Current<br/>Forecast<br/>£'000</b> | <b>Estimated<br/>Variance<br/>£'000</b> |
|-----------------|--|---|---|
| Barnet          | 1,020  | 724   | (296)                                   |
| Camden*         | 2,286  | 1,734   | (552)                                   |
| Enfield         | 843  | 615   | (228)                                   |
| Hackney*        | 1,896  | 1,204   | (692)                                   |
| Haringey *      | 351  | 159   | (192)                                   |
| Islington *     | 2,600  | 1,881   | (719)                                   |
| Waltham Forest  | 109  | 99  | (10)                                    |
| <b>Total</b>    | <b>9,105</b>                                     | <b>6,416</b>                                      | <b>(2,689)</b>                          |

**Table A10 - Charges to Boroughs for Chargeable Household Waste: Unchanged**

## APPENDIX B 2021/22 BUDGET FORECAST OF LEVY & CHARGES

Table B1 – has been amended as a result of the recent review.

| <b>Table B1</b>  | <b>2020/21<br/>Budget</b> | <b>2021/22<br/>Current<br/>Forecast</b> | <b>Variance</b> |
|--|---------------------------|---|-----------------|
|  | <b>£'000</b>              | <b>£'000</b>                            | <b>£'000</b>    |
| <b>Expenditure</b>                                       |                           |   |                 |
| Main Waste Disposal Contract (ex RRC Waste)              | 38,766                    | 39,655                                  | 889             |
| Landfill Tax   | 1,438                     | 1,619                                   | 181             |
| Biodegradable Waste Services                             | 1,707                     | 1,736                                   | 29              |
| MRF Services   | 10,012                    | 9,889                                   | (123)           |
| Transfer Station and Other Sites                         | 1,904                     | 2,260                                   | 356             |
| Corporate and Other Support Service Costs                | 2,994                     | 2,868                                   | (126)           |
| Strategy & Services Team                                 | 601                       | 865                                     | 264             |
| Waste Prevention Programme                               | 519                       | 523                                     | 4               |
| Recycling Communications                                 | 200                       | 150                                     | (50)            |
| Recycling Initiatives                                    | 246                       | 259                                     | 13              |
| North London Heat and Power Project                      | 1,414                     | 752                                     | (662)           |
| Revenue Funding – Capital Programme                      | 6,912                     | 7,113                                   | 201             |
|  | <b>66,713</b>             | <b>67,689</b>                           | <b>976</b>      |
| <b>Reuse and Recycling Centres Expenditure</b>           |                           |   |                 |
| Residual Waste   | 876                       | 983                                     | 107             |
| Landfill Tax   | 123                       | 149                                     | 26              |
| Operating Costs  | 3,750                     | 3,708                                   | (42)            |
|  | <b>4,749</b>              | <b>4,840</b>                            | <b>91</b>       |
| <b>Income</b>  |                           |   |                 |
| Rents  | (121)                     | (125)                                   | (4)             |
| Sale of Recyclates                                       | (2,291)                   | (2,474)                                 | (183)           |
| Interest on Balances                                     | (40)                      | (90)                                    | (50)            |
|  | <b>(2,452)</b>            | <b>(2,689)</b>                          | <b>(237)</b>    |
| Net Expenditure  | 69,010                    | 69,840                                  | 830             |
| Contingency  | 2,779                     | 2,397                                   | (382)           |
| <b>Total Net Expenditure</b>                             | <b>71,789</b>             | <b>72,237</b>                           | <b>448</b>      |
| <b>Financed By</b>                                       |                           |   |                 |
| Use of Balances  | (5,540)                   | (4,157)                                 | 1,383           |
| Charges to Boroughs (Non-household waste)                | (9,105)                   | (8,510)                                 | 595             |
| Charges to Boroughs (Chargeable Household Waste)         | (1,915)                   | (1,772)                                 | 143             |
| 2021/22 Levy - Base Element                              | (50,345)                  | (53,584)                                | (3,239)         |
| - HWRC Element   | (4,884)                   | (4,214)                                 | 670             |
| Total Levy   | (55,229)                  | (57,798)                                | (2,569)         |
| <b>Total Resources Available</b>                         | <b>(71,789)</b>           | <b>(72,237)</b>                         | <b>(448)</b>    |
| <b>Estimated Additional Revenue Balances at 31 March</b> | <b>0</b>                  | <b>0</b>                                | <b>0</b>        |

**Table B2 – 2021/22 Residual Tonnage Unchanged****Table B3 – 2021/22 mixed organic waste tonnage forecast.**

This table is changed to reflect the correct split of Haringey tonnage.

|                | <b>2019/20</b> | <b>2020/21</b>  | <b>2021/22</b> |               |                |
|----------------|----------------|-----------------|----------------|---------------|----------------|
|                | <b>Actual</b>  | <b>Forecast</b> | <b>Budget</b>  | <b>Change</b> | <b>Change</b>  |
|                | <b>Tonnes</b>  | <b>Tonnes</b>   | <b>Tonnes</b>  | <b>Tonnes</b> | <b>%</b>       |
| Barnet         | 0              | 0               | 0              | +0            | N/A            |
| Camden         | 11             | 0               | 0              | +0            | N/A            |
| Enfield        | 0              | 0               | 0              | +0            | N/A            |
| Hackney        | 0              | 0               | 0              | +0            | N/A            |
| Haringey       | 4,381          | 3,268           | 240            | -3,028        | -92.66%        |
| Islington      | 3,793          | 3,780           | 3,793          | +13           | 0.35%          |
| Waltham Forest | 6,876          | 10,068          | 8,253          | -1,815        | -18.03%        |
| <b>Total</b>   | <b>15,061</b>  | <b>17,116</b>   | <b>12,286</b>  | <b>-4,830</b> | <b>-28.22%</b> |

**Table B4 – 2021/22 food waste tonnage forecast.**

This table is changed to reflect the correct split of Haringey tonnage.

|                | <b>2019/20</b> | <b>2020/21</b>  | <b>2021/22</b> |               |               |
|----------------|----------------|-----------------|----------------|---------------|---------------|
|                | <b>Actual</b>  | <b>Forecast</b> | <b>Budget</b>  | <b>Change</b> | <b>Change</b> |
|                | <b>Tonnes</b>  | <b>Tonnes</b>   | <b>Tonnes</b>  | <b>Tonnes</b> | <b>%</b>      |
| Barnet         | 0              | 54              | 1              | -53           | -98.66%       |
| Camden         | 2,657          | 2,883           | 2,640          | -243          | -8.43%        |
| Enfield        | 0              | 0               | 0              | +0            | N/A           |
| Hackney        | 4,903          | 4,944           | 6,448          | +1,504        | 30.43%        |
| Haringey       | 1,066          | 1,708           | 4,488          | +2,780        | 162.76%       |
| Islington      | 0              | 0               | 0              | +0            | N/A           |
| Waltham Forest | 484            | 0               | 0              | +0            | N/A           |
| <b>Total</b>   | <b>9,110</b>   | <b>9,589</b>    | <b>13,577</b>  | <b>+3,988</b> | <b>41.59%</b> |

**Table B5 – 2021/22 Garden waste tonnage forecast. Unchanged****Table B6 – 2021/22 MDR tonnage forecast. Unchanged**



**Table B7 - Re-use and Recycling Centre Levy**

This table has changed as part of the recent review.

| <b>Table B7</b> | <b>Forecast<br/>balances at 1<br/>April 2021<br/>£'000</b> | <b>2021/22<br/>Estimated<br/>costs<br/>£'000</b> | <b>2021/22<br/>Estimated<br/>Levy<br/>£'000</b> |
|-----------------|--|--|---|
| Barnet          | (146)  | 1,104  | 958   |
| Camden          | (26)   | 532  | 506   |
| Enfield         | (5)  | 216  | 211   |
| Hackney         | (27)   | 246  | 219   |
| Haringey        | (111)  | 733  | 622   |
| Islington       | (81)   | 746  | 665   |
| W. Forest       | (231)  | 1,263  | 1,032   |
| <b>Total</b>    | <b>(627)</b>   | <b>4,840</b>                                     | <b>4,213</b>                                    |

**Table B8 - Base Levy**

This table has changed as a result of the recent review.

| <b>Table B8</b> | <b>Forecast<br/>balances at 1<br/>April 2021<br/>£'000</b> | <b>2021/22<br/>Estimated<br/>Levy<br/>Requirement<br/>£'000</b> | <b>2021/22<br/>Estimated<br/>Levy<br/>£'000</b> |
|-----------------|--|---|---|
| Barnet          | (312)  | 12,716  | 12,404  |
| Camden          | (1,235)  | 5,854   | 4,619   |
| Enfield         | (550)  | 7,473   | 6,923   |
| Hackney         | (478)  | 7,845   | 7,367   |
| Haringey        | (97)   | 8,474   | 8,377   |
| Islington       | (798)  | 6,159   | 5,361   |
| W. Forest       | (60)   | 8,594   | 8,534   |
| <b>Total</b>    | <b>(3,530)</b>   | <b>57,115</b>   | <b>53,585</b>                                   |

**Table B9 - Charges to Boroughs for Non-Household Waste:**

This table has changed as a result of the recent cost reviews.

| <b>Table B9</b> | <b>2021/22<br/>Estimated<br/>Tonnes</b> | <b>2021/22<br/>Estimated<br/>Cost<br/>£'000</b> |
|-----------------|---|---|
| Barnet*         | 12,676                                  | 1,116   |
| Camden*         | 28,370                                  | 2,393   |
| Enfield         | 7,904                                   | 701   |
| Hackney*        | 20,855                                  | 1,738   |
| Haringey *      | 2,338                                   | 198   |
| Islington *     | 25,924                                  | 2,247   |
| Waltham Forest  | 1,320                                   | 117   |
| <b>Total</b>    | <b>99,387</b>                           | <b>8,510</b>                                    |

**Table B10 - Charges to Boroughs for Chargeable Household Waste:**

This has changed slightly as a result of the review.

| <b>Table B10</b> | <b>2021/22<br/>Estimated<br/>Tonnes</b> | <b>2021/22<br/>Estimated<br/>Cost<br/>£'000</b> |
|------------------|---|---|
| Barnet           | 2,057                                   | 182   |
| Camden           | 3,898                                   | 333   |
| Enfield          | 2,170                                   | 192   |
| Hackney          | 6,705                                   | 547   |
| Haringey         | 2,881                                   | 245   |
| Islington        | 3,336                                   | 273   |
| Waltham Forest * | 0                                       | 0   |
| <b>Total</b>     | <b>21,046</b>                           | <b>1,772</b>                                    |

**APPENDIX C MEDIUM TERM FORECAST 2022/23-2024/25**

|  | <b>2022/23<br/>Budget<br/>Forecast<br/>£'000</b> | <b>2023/24<br/>Budget<br/>Forecast<br/>£'000</b> | <b>2024/25<br/>Budget<br/>Forecast<br/>£'000</b> |
|--|--|--|--|
| <b>Expenditure</b>                               |  |  |  |
| Main Waste Disposal Contract (ex RRC Waste)      | 40,291   | 41,158   | 42,091   |
| Landfill Tax                                     | 1,608  | 1,645  | 1,675  |
| Biodegradable Waste Services                     | 1,780  | 1,824  | 1,870  |
| MRF Services                                     | 10,135   | 10,389   | 10,648   |
| Transfer Station and Other Sites                 | 2,125  | 2,178  | 2,233  |
| Corporate and Other Support Service Costs        | 2,940  | 3,013  | 3,089  |
| Operations Team                                  | 886  | 909  | 931  |
| Waste Prevention Programme                       | 536  | 550  | 563  |
| Joint Communications Initiative                  | 150  | 0  | 0  |
| Recycling Initiatives                            | 266  | 272  | 279  |
| North London Heat and Power Project              | 771  | 790  | 810  |
| Revenue Funding – Capital Programme              | 9,106  | 16,009   | 15,802   |
|  | <b>70,594</b>                                    | <b>78,737</b>                                    | <b>79,991</b>                                    |
| <b>Reuse and Recycling Centre Expenditure</b>    |  |  |  |
| RRC Residual Waste                               | 1,008  | 1,033  | 1,059  |
| RRC Landfill Tax                                 | 153  | 157  | 161  |
| RRC Operations                                   | 3,801  | 3,897  | 3,994  |
| Revenue Funding – Capital Programme              | 0  | 0  | 0  |
|  | <b>4,962</b>                                     | <b>5,087</b>                                     | <b>5,214</b>                                     |
| <b>Less</b>                                      |  |  |  |
| <b>Income</b>                                    |  |  |  |
| Rents  | (128)  | (131)  | (134)  |
| Sale of Recyclates                               | (2,537)  | (2,600)  | (2,665)  |
| Interest on Balances                             | (40)   | (40)   | (40)   |
|  | <b>(2,705)</b>                                   | <b>(2,771)</b>                                   | <b>(2,839)</b>                                   |
| Net Expenditure                                  | 72,851   | 81,053   | 82,366   |
| Contingency                                      | 2,457  | 2,621  | 2,647  |
| <b>Total Net Expenditure</b>                     | <b>75,308</b>                                    | <b>83,674</b>                                    | <b>85,013</b>                                    |
| <b>Percentage change in net expenditure</b>      | <b>4.25%</b>                                     | <b>11.11%</b>                                    | <b>1.60%</b>                                     |
| <b>Financed by:</b>                              |  |  |  |
| Use of Balances                                  | 0  | 0  | 0  |
| Charges to Boroughs (Non-household waste)        | (8,901)  | (10,088)   | (10,235)   |
| Charges to Boroughs (Chargeable household waste) | (1,852)  | (2,091)  | (2,122)  |
| Estimated Levy – RRC Element                     | (4,962)  | (5,086)  | (5,213)  |
| Estimated Levy – Base Element                    | (59,593)   | (66,409)   | (67,443)   |
| Total Estimated Levy                             | <b>(64,555)</b>                                  | <b>(71,495)</b>                                  | <b>(72,656)</b>                                  |
| <b>Total Estimated Resource Requirement</b>      | <b>(75,308)</b>                                  | <b>(83,674)</b>                                  | <b>(85,013)</b>                                  |
| <b>Percentage Increase in the Levy</b>           | <b>11.69%</b>                                    | <b>10.75%</b>                                    | <b>1.62%</b>                                     |

This page is intentionally left blank