

NORTH LONDON WASTE AUTHORITY

THURSDAY, 24 JUNE 2021 AT 2.30 PM

**THE COUNCIL CHAMBER, CROWDALE CENTRE, 218 EVERSOLT STREET,
LONDON, NW1 1BD**

* Whilst social distancing measures remain in place, public gallery capacity is limited. If you wish to watch the live broadcast of the meeting, you can do so by following the link at the bottom of this page.

Enquiries to: Cheryl Hardman, Committee Services
E-Mail: cheryl.hardman@camden.gov.uk
Telephone: 020 7974 1619 (Text phone prefix 18001)
Fax No: 020 7974 5921

MEMBERS

Councillor Clyde Loakes (Chair)	London Borough of Waltham Forest	L
Councillor Peter Zinkin (Vice-Chair)	London Borough of Barnet	C
Councillor Kate Anolue	London Borough of Enfield	L
Councillor Rowena Champion	London Borough of Islington	L
Councillor Robert Chapman	London Borough of Hackney	L
Councillor Mete Coban	London Borough of Hackney	L
Councillor Dean Cohen	London Borough of Barnet	C
Councillor Isidoros Diakides	London Borough of Haringey	
Councillor Rosalind Doré	London Borough of Waltham Forest	L
Councillor Satnam Gill	London Borough of Islington	L
Councillor Mike Hakata	London Borough of Haringey	
Councillor Adam Harrison	London Borough of Camden	L
Councillor Richard Olszewski	London Borough of Camden	L
Councillor Hass Yusuf	London Borough of Enfield	L

Jenny Rowlands
 Clerk
 North London Waste Authority
 Camden Town Hall
 Judd Street
 London, WC1H 9JE

This meeting will be webcast live at www.camden.gov.uk/webcast

www.nlwa.gov.uk

AGENDA

L = Labour, C = Conservative

Issued on: Wednesday, 16 June 2021

CROWDALE CENTRE CORONAVIRUS AND FIRE EVACUATION MEASURES

Everyone is welcome to observe public meetings of the North London Waste Authority. However, whilst social distancing measures remain in place, meeting room capacity is very limited and public attendees will be admitted on a first come first served basis. All public meetings will be webcast live at www.camden.gov.uk/webcast. The public is urged to watch the live stream rather than to attend in person.

If you are planning to attend a meeting in person, please note the following:-

- All attendees are strongly advised to take a free Lateral Flow Test before you attend the meeting. Home testing kits are available from <https://www.gov.uk/order-coronavirus-rapid-lateral-flow-tests> or you can find out where your nearest test centre is at <https://maps.test-and-trace.nhs.uk/>. If you test positive, please follow Government advice: <https://www.nhs.uk/conditions/coronavirus-covid-19/testing/test-results/positive-test-result/>.
- If you are feeling unwell, please do not attend. If you have symptoms of Covid-19 (a high temperature, a new continuous cough or a loss or change to your sense of smell or taste), you should self isolate and get a coronavirus test.
- Entrance to the public gallery is via Staircase A, accessed via the gate to the Medical Centre on Crowndale Road. Once through the gates, take the gated bridge to the right and follow the instructions of security staff.
- Unless you are exempt, you must wear a face covering at all times once inside the building, except when you are seated in the public gallery.
- Hand sanitiser stations will be available – please sanitise on arrival and at regular intervals during your visit.
- Please observe social distancing and maintain a distance of 2m from others whilst inside the building.

If the fire alarm sounds continuously, or if you are instructed to do so, leave the building quickly and calmly by the nearest available exit. Do not stop to collect personal belongings. Fire exit doors are clearly marked and lead via the staircases to Crowndale Road or Eversholt Street.

Do not use the lifts. If you are a wheelchair user or have a mobility problem which prevents you from using the staircases, please proceed to the lift lobby area where you will be evacuated from the building.

Do not wait immediately outside the building – proceed to Oakley Square and await further instructions.

MEETINGS OF THE NORTH LONDON WASTE AUTHORITY

Everyone is welcome to watch public meetings of the Authority to see decisions being made. Agendas for these meetings are available in advance at: <https://www.nlwa.gov.uk/ourauthority/our-meetings>.

If you are interested in a particular item being considered at a meeting and you wish to speak (called making a deputation), you must make your request in writing to Cheryl Hardman by e-mailing cheryl.hardman@camden.gov.uk or by sending a letter to Cheryl Hardman, Committee Services, Crowndale Centre, 218 Eversholt Street, London, NW1 1BD. If you wish to discuss your deputation request or have any other queries please call 020 7974 1619.

Written deputation requests for the meeting must be received by **9am on Tuesday, 22 June 2021**. The request will be considered in line with NLWA Standing Order A.17 regarding deputations. You can view the standing orders at: <https://www.nlwa.gov.uk/ourauthority/governance>. If your deputation request is accepted, the option to make your deputation remotely via Microsoft Teams will be available.

If you require special assistance to enable you to address a meeting, please contact the committee clerk using the details on the front of the agenda as soon as possible and they will make arrangements to assist you. Please note that if insufficient notice is provided it may not be possible to help you.

The Authority consists of fourteen councillors, with each of the seven constituent councils (Barnet, Camden, Enfield, Hackney, Haringey, Islington and Waltham Forest) appointing two of their own councillors to serve on the Authority. Officers of the Authority attend the meeting to present reports and give advice but only the councillors make decisions at the meeting.

The Chair of the meeting controls the debate. Those present discuss the business by addressing the Chair; this helps to keep the debate in an orderly manner. The Chair takes each item in turn and when s/he considers there has been sufficient debate, s/he will call for a decision on the item. At this stage, a vote may be taken on the recommendations, which are either found at the front of each report or put forward by Councillors. The reports are usually taken in the order on the agenda. Please note that it is not possible for you to take part in the discussion (unless you are invited to make representations.)

The Local Government (Access to Information) Act allows the Authority to discuss certain items in private. Due to the nature of the business under consideration, there are normally confidential items at every meeting of the Authority. Such items are discussed at the end of the meeting. The live meeting stream will be stopped and you will be asked to leave at this point. Any members of the public joining the meeting remotely will also be asked to leave.

Members of the public have a right to take their own recordings of public meetings for reporting purposes. This does not apply to any of the Authority's meetings which are private or not open to the public. Laws on public order offences and defamation still apply, and you should exercise your rights with responsibility. Please respect the views of others when reporting a meeting.

You may be asked to stop filming, photographing or recording a meeting if this in some way becomes disruptive to the meeting.

This meeting will be webcast and can be watched live or viewed for twelve months afterwards at www.camden.gov.uk/webcast. If you are attending a meeting but do not wish to appear on the webcast you are advised to sit in the public gallery.

WEBCASTING NOTICE

This meeting will be broadcast live via www.camden.gov.uk/webcast. The whole of the meeting will be filmed and recorded, except where there are confidential or exempt items, and the footage will be on the website for at least 12 months. A copy of it will also be retained in accordance with Camden Council's and the NLWA's data retention policies.

If you make a representation to the meeting you will be deemed by the Authority to have consented to being filmed and to the possible use of those images and sound recordings for webcasting and/or training purposes.

The Authority is obliged by law to allow members of the public to take their own recordings and images of this remote meeting. The Authority will only seek to prevent this should it be undertaken in a disruptive or otherwise inappropriate manner.

The privacy notice that explains Camden Council's use of webcasting data can be seen at: www.camden.gov.uk/webcast. The NLWA's privacy notice can be accessed by contacting the Authority.

If you have any queries regarding webcasting or the recording of meetings by the public, please contact the committee clerk.

**NORTH LONDON WASTE AUTHORITY
24 JUNE 2021**

AGENDA

Agenda Part I

Annual Meeting Business

- 1. GUIDANCE ON HYBRID MEETINGS** (Pages 15 - 20)

To agree the procedures for the operation of hybrid meetings.
- 2. APPOINTMENT OF THE CHAIR OF THE AUTHORITY FOR THE 2021/22 MUNICIPAL YEAR**

The Authority is requested to elect a Chair for the 2021/22 Municipal Year.
- 3. APPOINTMENT OF VICE-CHAIR(S) OF THE AUTHORITY FOR THE 2021/22 MUNICIPAL YEAR**

The Authority is requested to elect up to two Vice-Chairs for the 2021/22 Municipal Year.
- 4. APOLOGIES**
- 5. DECLARATIONS BY MEMBERS OF PECUNIARY, NON-PECUNIARY AND ANY OTHER INTERESTS IN RESPECT OF ITEMS ON THIS AGENDA**
- 6. MINUTES** (Pages 21 - 26)

To approve and sign the public minutes of the meeting held on 22 April 2021.

7. MEMBERSHIP OF THE AUTHORITY 2021/22 (Pages 27 - 30)

Report of the Managing Director

This report contains details of the membership of the North London Waste Authority for the municipal year as notified by the seven constituent Boroughs who are each entitled to nominate two representatives.

8. APPOINTMENT OF MEMBERS TO COMMITTEES AND WORKING GROUPS (Pages 31 - 40)

Report of the Managing Director

The report outlines the matters that must be taken into account when establishing committees, details procedures relating to attendance at meetings and seeks decisions on appointments to the North London Waste Authority Urgency Committee, Audit Committee, Programme Committee, Finance Working Group, Recycling Working Group and on arrangements connected with communications.

9. NORTH LONDON WASTE AUTHORITY ANNUAL REPORT 2020-21 (Pages 41 - 104)

Report of the Managing Director

This report summarises some of the key developments, activities and trends in the Authority's management of north London's waste. The report includes details of activities and outcomes which took place in the period 1 April 2020 to 31 March 2021. The year was dominated by the COVID-19 pandemic which significantly impacted on waste operations across the country. The report details how the priority was to protect public health by maintaining a waste disposal service in north London. The team ensured that progress of the North London Heat and Power Project, stayed on track. Alternative arrangements and adjustments were also made to working practices in the Authority's operations and waste prevention areas of work to enable service delivery to continue, albeit in different ways from

before. Appendix A contains the Annual Report of the Authority for the financial year 1 April 2020 to 31 March 2021.

10. ANNUAL REPORT OF THE DIRECTORS OF LONDONENERGY LTD (Pages 105 - 114)

Report of the Managing Director

This provides the annual report of the Directors of LondonEnergy Ltd and sets out the performance and activities of the Company in the Authority's financial year 2020/21.

11. DATES OF MEETINGS FOR THE AUTHORITY IN 2021/22 (Pages 115 - 118)

Report of the Managing Director

This report sets out proposed dates for Authority meetings in 2021/22, and includes information about meetings for the following year.

Ordinary Meeting Business

12. ANNOUNCEMENTS

Broadcast of the meeting

The Chair to announce the following: 'In addition to the rights by law that the public and press have to record this meeting, I would like to remind everyone that this meeting is being broadcast live by the Authority to the Internet and can be viewed on Camden Council's website for twelve months after the meeting. After that time, webcasts are archived and can be made available upon request.

If you are seated in the Chamber or participating via Teams, you are deemed to be consenting to having your contributions recorded and broadcast and to the use of those sound recordings and images for webcasting and/or training purposes.'

Any other announcements

13. NOTIFICATION OF ANY ITEMS OF BUSINESS THAT THE CHAIR DECIDES TO TAKE AS URGENT

14. DEPUTATIONS (IF ANY)

15. 2020/21 FINANCIAL OUTTURN AND 2021/22 UPDATE

(Pages 119 -
138)

Report of the Financial Adviser

This report provides details of expenditure and income for 2020/21 and briefly comments on the current financial position for 2021/22. In addition, the report considers the impacts on balances held on the behalf of boroughs that will be returned in future levies and the balances owed to boroughs for chargeable waste and non-household waste which will be returned once the audit of the financial statements is completed.

16. SERVICES UPDATE

(Pages 139 -
148)

Report of the Head of Strategy and Services

This report informs Members about the latest operational activities and associated issues dealt with by the Strategy and Services team of the Authority.

17. REUSE AND RECYCLING CENTRE UPDATE

(Pages 149 -
172)

Report of the Head of Strategy and Services

This report provides and update to members on the progress made and the proposed areas of work officers will undertake as part of a comprehensive review of the Authority's Reuse and Recycling Centres.

18. RESIDUAL WASTE REDUCTION PLAN (Pages 173 - 176)

Report of the Managing Director

This report provides an update on delivery of the Residual Waste Reduction Plan.

19. CONSULTATIONS AND POLICY UPDATE (Pages 177 - 180)

Report of the Managing Director

This report provides the regular update on consultations and policy issues that have the potential to impact on Authority operations or activities. The report confirms submission of responses to three government consultations in June 2021 and an update for a further consultation response to be submitted in July 2021. Delegation was approved for the Managing Director in consultation with the Chair and Vice Chairs to submit these responses at the 22 April 2021 Authority meeting.

20. NORTH LONDON HEAT AND POWER PROJECT UPDATE AND REPORTS (Pages 181 - 214)

Report of the Managing Director

This report provides the Authority Meeting with an update on progress of the North London Heat and Power Project (NLHPP).

21. FORWARD PLAN (Pages 215 - 222)

Report of the Managing Director

This report provides a forward plan of reports for the Authority.

22. ANY OTHER ITEMS THE CHAIR DECIDES TO TAKE AS URGENT

23. LOCAL GOVERNMENT ACT 1972 - ACCESS TO INFORMATION

It is drawn to the attention of members of the public and press that the reports relating to the items listed below are considered to be exempt within the meaning of Schedule 12A to the Local Government Act 1972, as amended. The Authority will be asked to pass a resolution, the effect of which is to exclude members of the public and press from the remaining part of the proceedings.

Information contained in the agenda items below is exempt because it falls within: Categories 1, 3 and 5 of Schedule 12A Local Government Act 1972 (as amended). The Proper Officer has considered all the circumstances of the reports and is of the view that on balance the public interest in maintaining the exemption outweighs the public interest in disclosing the information.

Proposed resolution:-

“THAT the press and public be excluded from the proceedings of the North London Waste Authority on **24 June 2021** during consideration of the following items on Part II of the agenda, on the basis that, were Members of the public to be present, there would be disclosure of exempt information as defined in Schedule 12A to the Local Government Act 1972, as amended.

Specifically:

Exempt Information Category 1 - Information which relates to an individual: the reason why the public interest favours withholding the information is that the release of such information could constitute or facilitate an unwarranted interference with the individual's privacy.

Exempt Information Category 3 – Information relating to the financial or business affairs of any particular person, including the authority holding that information, and not required to be registered under various statutes: the reasons why the public interest favours withholding the information are that the release

of such information would prejudice the Authority's conduct of a commercial operation OR because the disclosure of the information is likely to prejudice the commercial interests of the Authority and organisations engaged in commercial activities as the information related to commercial activities that are conducted in a competitive environment.

Exempt Information Category 5 - Information in respect of which there is a claim to legal professional privilege: the reasons why the public interest favours withholding the information are that the release of such information could prejudice the safeguarding of openness in all communications between client and lawyer and the Authority's ability to ensure access to full and frank legal advice.

Agenda Part II

- 24. PART II MINUTES** (Pages 223 - 226)
- To approve and sign the Part II minutes of the meeting held on 22 April 2021.
- 25. NEW WASTE MANAGEMENT CONTRACT UPDATE** (Pages 227 - 248)
- Report of the Managing Director
- This report provides an update on the preparation for a new waste management contract with LondonEnergy Ltd.
- 26. GOVERNANCE OF LONDONENERGY LTD** (Pages 249 - 276)
- Report of the Managing Director
- This provides a regular report on the Governance of LondonEnergy Ltd.

27. NORTH LONDON HEAT AND POWER PROJECT PROGRAMME UPDATE (Pages 277 - 292)

Report of the Managing Director

The report provides an update on the North London Heat and Power Project (NLHPP) cost and commercial status.

28. NORTH LONDON HEAT AND POWER PROJECT PROGRAMME - NORTHERN AREA CLEARANCE PROCUREMENT (Pages 293 - 302)

Report of the Managing Director

This report provides details of the procurement of demolition of buildings and civil infrastructure at the north of the EcoPark as part of the Northern Area Clearance project.

29. ANY OTHER EXEMPT ITEMS THE CHAIR DECIDES TO TAKE AS URGENT

AGENDA ENDS

The date of the next meeting will be Thursday, 7 October 2021 at 2.30 pm.