

NORTH LONDON WASTE AUTHORITY

MONDAY, 31 OCTOBER 2022 AT 2.30 PM

**THE COUNCIL CHAMBER, CROWDALE CENTRE, 218 EVERSOLT STREET,
LONDON, NW1 1BD**

To watch the live broadcast of the meeting, please follow the link at the bottom of this page.

Enquiries to: Cheryl Hardman, Committee Services
E-Mail: cheryl.hardman@camden.gov.uk
Telephone: 020 7974 1619 (Text phone prefix 18001)
Fax No: 020 7974 5921

MEMBERS

Councillor Clyde Loakes (Chair)	London Borough of Waltham Forest	L
Councillor Rowena Champion (Vice-Chair)	London Borough of Islington	L
Councillor Mete Coban (Vice-Chair)	London Borough of Hackney	L
Councillor Kate Anolue	London Borough of Enfield	L
Councillor Robert Chapman	London Borough of Hackney	L
Councillor Geof Cooke	London Borough of Barnet	L
Councillor Isidoros Diakides	London Borough of Haringey	L
Councillor Paul Douglas	London Borough of Waltham Forest	L
Councillor Nelly Gyosheva	London Borough of Enfield	L
Councillor Mike Hakata	London Borough of Haringey	L
Councillor Adam Harrison	London Borough of Camden	L
Councillor Richard Olszewski	London Borough of Camden	L
Councillor Alan Schneiderman	London Borough of Barnet	L
Councillor Diarmaid Ward	London Borough of Islington	L

Jenny Rowlands
Clerk
North London Waste Authority
Camden Town Hall
Judd Street
London, WC1H 9JE

This meeting will be webcast live at www.camden.gov.uk/webcast

www.nlwa.gov.uk

AGENDA

L = Labour

Issued on: Friday, 21 October 2022

CROWNDALE CENTRE CORONAVIRUS AND FIRE EVACUATION MEASURES

Everyone is welcome to observe public meetings of the North London Waste Authority. However, meeting room capacity is limited and public attendees will be admitted on a first come first served basis. All public meetings will be webcast live at www.camden.gov.uk/webcast.

If you are planning to attend a meeting in person, please note the following:-

- If you are feeling unwell, please do not attend.
- You are encouraged to wear a face covering inside the building, except when you are seated in the meeting room.
- Hand sanitiser will be available – please sanitise on arrival and at regular intervals during your visit.

If the fire alarm sounds continuously, or if you are instructed to do so, leave the building quickly and calmly by the nearest available exit. Do not stop to collect personal belongings. Fire exit doors are clearly marked and lead via the staircases to Crowndale Road or Eversholt Street.

Do not use the lifts. If you are a wheelchair user or have a mobility problem which prevents you from using the staircases, please proceed to the lift lobby area where you will be evacuated from the building.

Do not wait immediately outside the building – proceed to Oakley Square and await further instructions.

MEETINGS OF THE NORTH LONDON WASTE AUTHORITY

Agendas for public meetings are available in advance at: <https://www.nlwa.gov.uk/ourauthority/our-meetings>.

If you are interested in a particular item being considered at a meeting and you wish to speak (called making a deputation), you must make your request in writing to Cheryl Hardman by e-mailing cheryl.hardman@camden.gov.uk or by sending a letter to Cheryl Hardman, Committee Services, Crowndale Centre, 218 Eversholt Street, London, NW1 1BD. If you wish to discuss your deputation request or have any other queries please call 020 7974 1619.

Written deputation requests for the meeting must be received by **9am on Wednesday, 26 October 2022**. The request will be considered in line with NLWA Standing Order A.17 regarding deputations. You can view the standing orders at: <https://www.nlwa.gov.uk/ourauthority/governance>. If your deputation request is accepted, the option to make your deputation remotely via Microsoft Teams will be available.

If you require special assistance to enable you to address a meeting, please contact the committee clerk using the details on the front of the agenda as soon as possible and they will make arrangements to assist you. Please note that if insufficient notice is provided it may not be possible to help you.

The Authority consists of fourteen councillors, with each of the seven constituent councils (Barnet, Camden, Enfield, Hackney, Haringey, Islington and Waltham Forest) appointing two of their own councillors to serve on the Authority. Officers of the Authority attend the meeting to present reports and give advice but only the councillors make decisions at the meeting.

The Chair of the meeting controls the debate. Those present discuss the business by addressing the Chair; this helps to keep the debate in an orderly manner. The Chair takes each item in turn and when s/he considers there has been sufficient debate, s/he will call for a decision on the item. At this stage, a vote may be taken on the recommendations, which are either found at the front of each report or put forward by Councillors. The reports are usually taken in the order on the agenda. Please note that it is not possible for you to take part in the discussion (unless you are invited to make representations.)

The Local Government (Access to Information) Act allows the Authority to discuss certain items in private. Due to the nature of the business under consideration, there are normally confidential items at every meeting of the Authority. Such items are discussed at the end of the meeting. The live meeting stream will be stopped and you will be asked to leave at this point. Any members of the public joining the meeting remotely will also be asked to leave.

Members of the public have a right to take their own recordings of public meetings for reporting purposes. This does not apply to any of the Authority's meetings which are private or not open to the public. Laws on public order offences and defamation still apply, and you should exercise your rights with responsibility. Please respect the views of others when reporting a meeting.

You may be asked to stop filming, photographing or recording a meeting if this in some way becomes disruptive to the meeting.

This meeting will be webcast and can be watched live or viewed for twelve months afterwards at www.camden.gov.uk/webcast. If you are attending a meeting but do not wish to appear on the webcast you are advised to sit in the public gallery.

WEBCASTING NOTICE

This meeting will be broadcast live via www.camden.gov.uk/webcast. The whole of the meeting will be filmed and recorded, except where there are confidential or exempt items, and the footage will be on the website for at least 12 months. A copy of it will also be retained in accordance with Camden Council's and the NLWA's data retention policies.

If you make a representation to the meeting you will be deemed by the Authority to have consented to being filmed and to the possible use of those images and sound recordings for webcasting and/or training purposes.

The Authority is obliged by law to allow members of the public to take their own recordings and images of this remote meeting. The Authority will only seek to prevent this should it be undertaken in a disruptive or otherwise inappropriate manner.

The privacy notice that explains Camden Council's use of webcasting data can be seen at: www.camden.gov.uk/webcast. The NLWA's privacy notice can be accessed by contacting the Authority.

If you have any queries regarding webcasting or the recording of meetings by the public, please contact the committee clerk.

**NORTH LONDON WASTE AUTHORITY
31 OCTOBER 2022**

AGENDA

Agenda Part I

- 1. GUIDANCE ON HYBRID MEETINGS** (Pages 13 - 18)

To agree the procedures for the operation of hybrid meetings.

- 2. APOLOGIES**

- 3. DECLARATIONS BY MEMBERS OF PECUNIARY, NON-PECUNIARY AND ANY OTHER INTERESTS IN RESPECT OF ITEMS ON THIS AGENDA**

- 4. MINUTES** (Pages 19 - 36)

To approve and sign the public minutes of the meeting held on 23 June 2022.

To note the public minutes of the Programme Committee meeting held on 23 September 2022.

- 5. ANNOUNCEMENTS**

Broadcast of the meeting

The Chair to announce the following: 'In addition to the rights by law that the public and press have to record this meeting, I would like to remind everyone that this meeting is being broadcast live by the Authority to the Internet and can be viewed on Camden Council's website for twelve months after the meeting. After that time, webcasts are archived and can be made available upon request.

If you are seated in the Chamber or participating via Teams, you

are deemed to be consenting to having your contributions recorded and broadcast and to the use of those sound recordings and images for webcasting and/or training purposes.'

Any other announcements

6. NOTIFICATION OF ANY ITEMS OF BUSINESS THAT THE CHAIR DECIDES TO TAKE AS URGENT

7. DEPUTATIONS (IF ANY)

8. 2022/23 FINANCE UPDATE

(Pages 37 -
66)

Report of the Financial Adviser.

This report provides an update on the Authority's financial position for 2022/23 and an initial budget and levy forecast for 2023/24.

LondonEnergy Ltd is owned by the Authority and is an electricity producer. Due to price rises in global energy supply markets, the company is generating additional income from electricity sales. As a sole shareholder of LondonEnergy Ltd and its public owned nature, the Authority is able to benefit from the profit made. In addition, the Authority is forecasting less overall waste tonnage disposed meaning spend is less than forecast compared with the budget agreed in February 2022. This is as a consequence of cost of living impacts and other factors.

Members are asked to approve a £4.753m rebate on the 2022/23 levy, equivalent to a one month payment from each borough. The waiving of the November charge is designed to ensure councils benefit immediately to fund crucial services during the UK's cost-of-living crisis.

This report also seeks approval of updated Prudential Indicators, and provides an update on the ongoing audit of the 2020/21 financial statements.

- 9. PEER REVIEW OF THE AUTHORITY'S GOVERNANCE** (Pages 67 - 72)
- Report of the Clerk.
- This report outlines plans for the Authority to benefit from a corporate peer challenge undertaken in association with the Local Government Association.
- 10. NORTH LONDON HEAT AND POWER PROJECT UPDATE AND REPORTS** (Pages 73 - 88)
- Report of the Programme Director
- This report provides the Authority with an update on progress of the North London Heat and Power Project (NLHPP) including the Energy Recovery Facility.
- 11. ASSET MANAGEMENT STRATEGY** (Pages 89 - 96)
- Report of the Managing Director.
- This report summarises the Authority's progress with establishing long-term responsible asset stewardship (an Asset Management System) over the assets created through the North London Heat and Power Project and its other existing assets.
- 12. SERVICES UPDATE** (Pages 97 - 124)
- Report of the Head of Strategy and Services
- This report informs Members about the latest operational activities.
- 13. NORTH LONDON WASTE PREVENTION PLAN** (Pages 125 - 158)
- Report of the Managing Director.

This paper is an introduction and brief summary of the draft North London Waste Prevention Plan (the Plan). The Plan has been developed collaboratively and sets out the Authority's proposed approach to community engagement, communications, and policy work to enable a reduction in waste in north London.

Whereas previous plans have been more prescriptive, with projects and timescales set in stone, this one has been designed more flexibly. This will allow the Authority to work with existing stakeholders and build relationships with new ones over a longer period of time. Projects will be steered by the Members' Recycling Working Group and updates will be given at future Authority meetings.

It is proposed to that officers will identify projects which could be scaled up or delivered over a longer period of time and make an additional £130,000 available in 2023/24. This would bring the total budget available to support locally delivered projects up to £250,000.

The draft plan is included as an appendix to this paper.

14. FORWARD PLAN

(Pages 159 -
162)

Report of the Managing Director

This report provides a forward programme of planned reports, decisions and briefings which will be brought to Authority and Programme Committee meetings.

15. ANY OTHER ITEMS THE CHAIR DECIDES TO TAKE AS URGENT

16. LOCAL GOVERNMENT ACT 1972 - ACCESS TO INFORMATION

It is drawn to the attention of members of the public and press that the reports relating to the items listed below are considered to be exempt within the meaning of Schedule 12A to the Local

Government Act 1972, as amended. The Authority will be asked to pass a resolution, the effect of which is to exclude members of the public and press from the remaining part of the proceedings.

Information contained in the agenda items below is exempt because it falls within: Categories 1, 3 and 5 of Schedule 12A Local Government Act 1972 (as amended). The Proper Officer has considered all the circumstances of the reports and is of the view that on balance the public interest in maintaining the exemption outweighs the public interest in disclosing the information.

Proposed resolution:-

“THAT the press and public be excluded from the proceedings of the North London Waste Authority on **31 October 2022** during consideration of the following items on Part II of the agenda, on the basis that, were Members of the public to be present, there would be disclosure of exempt information as defined in Schedule 12A to the Local Government Act 1972, as amended.

Specifically:

Exempt Information Category 1 - Information which relates to an individual: the reason why the public interest favours withholding the information is that the release of such information could constitute or facilitate an unwarranted interference with the individual's privacy.

Exempt Information Category 3 – Information relating to the financial or business affairs of any particular person, including the authority holding that information, and not required to be registered under various statutes: the reasons why the public interest favours withholding the information are that the release of such information would prejudice the Authority's conduct of a commercial operation OR because the disclosure of the information is likely to prejudice the commercial interests of the Authority and organisations engaged in commercial activities as the information related to commercial activities that are conducted in a competitive environment.

Exempt Information Category 5 - Information in respect of which

there is a claim to legal professional privilege: the reasons why the public interest favours withholding the information are that the release of such information could prejudice the safeguarding of openness in all communications between client and lawyer and the Authority's ability to ensure access to full and frank legal advice.

Agenda Part II

- 17. MINUTES** (Pages 163 - 164)

To note the private minutes of the Programme Committee meeting held on 23 September 2022.

- 18. NORTH LONDON HEAT AND POWER PROJECT PROGRAMME UPDATE** (Pages 165 - 170)

Report of the Programme Director

The report provides an update on the North London Heat and Power Project (NLHPP) cost and commercial status.

- 19. NEGOTIATING FINAL PAYMENTS FOR ECOPARK SOUTH, CONSISTENT WITH OVERALL BUDGET FOR NLHPP** (Pages 171 - 186)

Report of the Programme Director

This paper confirms the required delegated authority to the Programme Director for completion of the EcoPark South Construction and confirms that overall NLHPP programme remains within the agreed cost baseline.

- 20. GOVERNANCE OF LONDONENERGY LTD** (Pages 187 - 220)

Report of the Managing Director.

This provides a regular report on the Governance of

LondonEnergy Ltd including the financial and operational performance of the Company.

A member of the Company board has retired, and a member of the Company board has resigned due to new commitments. The paper includes proposals for ensuring the board continues to retain the relevant skills to guide the Company.

21. ANY OTHER EXEMPT ITEMS THE CHAIR DECIDES TO TAKE AS URGENT

AGENDA ENDS

The date of the next meeting will be Thursday, 15 December 2022 at 2.30 pm in The Council Chamber, Crowndale Centre, 218 Eversholt Street, London, NW1 1BD.