THE LONDON BOROUGH OF CAMDEN

At a meeting of the **NORTH LONDON WASTE AUTHORITY PROGRAMME COMMITTEE** held on **FRIDAY, 23RD SEPTEMBER, 2022** at 11.00 am in The Council Chamber, Crowndale Centre, 218 Eversholt Street, London, NW1 1BD

MEMBERS OF THE COMMITTEE PRESENT

Councillors Kate Anolue, Robert Chapman, Mike Hakata, Clyde Loakes and Richard Olszewski

MEMBERS OF THE COMMITTEE ABSENT

Councillors Alan Schneiderman and Diarmaid Ward

ALSO PRESENT

Councillor Nelly Gyosheva

The minutes should be read in conjunction with the agenda for the meeting. They are subject to approval and signature at the next meeting of the North London Waste Authority Programme Committee and any corrections approved at that meeting will be recorded in those minutes.

MINUTES

1. GUIDANCE ON HYBRID MEETINGS

The meeting was opened by the Committee Officer.

RESOLVED –

THAT the hybrid meetings procedures set out on the agenda be agreed.

2. ELECTION OF CHAIR

RESOLVED -

THAT Councillor Clyde Loakes be appointed Chair of the Committee for the 2022/23 municipal year.

3. ELECTION OF VICE-CHAIR

RESOLVED -

THAT Councillor Mike Hakata be appointed Vice-Chair of the Committee for the 2022/23 municipal year.

4. TERMS OF REFERENCE

The terms of reference of the Committee were noted.

5. APOLOGIES

Apologies for absence were received from Councillors Alan Schneiderman and Diarmaid Ward. Apologies for lateness were received from Councillor Richard Olszewski.

6. DECLARATIONS BY MEMBERS OF PECUNIARY, NON-PECUNIARY AND ANY OTHER INTERESTS IN RESPECT OF ITEMS ON THIS AGENDA

Councillors Clyde Loakes declared an interest in items on the agenda relating to LondonEnergy Ltd (LEL) as he had been appointed as a Non-Executive Director of LEL by the Authority. He noted that he had been given a dispensation from his local authority to participate and vote on the items.

7. ANNOUNCEMENTS (IF ANY)

Broadcast of the meeting

The Chair announced that the meeting was being broadcast live by Camden Council to the Internet and could be viewed on its website for twelve months after the meeting. After that time, webcasts were archived and could be made available upon request.

Those who were seated in the Council Chamber or participating via Teams, were deemed to be consenting to having their contributions recorded and broadcast and to the use of those sound recordings and images for webcasting and/or training purposes.

8. NOTIFICATION OF ANY ITEMS OF BUSINESS THAT THE CHAIR DECIDES TO TAKE AS URGENT

There were no items of urgent business.

9. DEPUTATIONS (IF ANY)

The Chair announced that he had agreed to hear one deputation, deferred from the Authority AGM in June 2022.

Consideration was given to the deputation from Sam Mason (London, Eastern and South East TUC Environmental Sustainability and Just Transition Network).

Members made the following comments:

- The construction of the new Energy Recovery Facility was just part of the work the North London Heat and Power Project at the Edmonton EcoPark. The investment in new recycling infrastructure through the Resource Recovery Facility would create green jobs and pull out more recyclate from the waste stream.
- Innovative recycling initiatives such as the introduction of mattress and polystyrene recycling would create green jobs.
- Because of the tonnage of plastics extracted within North London, Biffa was able to establish a new plastic recycling and reuse facility in the UK.
- The Authority sat down with the Trade Unions early on in the project and the Unions were very supportive and continued to be supportive on site.
- It was considered that a key issue was consumption and the level of waste that was produced. Until central government mandated recycling and took other actions, the Authority could only make inroads into the waste. The projected increase of waste meant that even if the Authority was recycling more, it would only make a dent in the overall waste tonnages. The residual waste still had to be processed.
- A hundred apprenticeships and 138 training placements were being created.
- £12.1m had been spent in the local economy due to the North London Heat and Power Project.
- A number of other energy from waste projects were in development in London, the southeast and east of England. The deputee was asked about the Network's campaigns with regard to those projects.

In response to questions, the deputee stated:

- It was acknowledged that the waste infrastructure created jobs. However, it was suggested that more and different types of jobs could be created if the Authority took a different approach.
- It was recognised that residual waste needed to be processed but the concern was about a long-term plan.
- The facility would be in operation for a long time and would divert from plans for jobs within the reuse recycling economy. Green jobs should be created around new build properties being built to certain standards, retrofitting and insulation.
- The green jobs created around the Reuse and Recycling Centre, Resource Recovery Facility and innovative recycling initiatives were welcomed. It was purely the Energy from Waste plant that was under contention.
- It was noted that green jobs was an ill-defined term and the conceptualisation of this needed to be understood.
- The Trade Union group recognised the need to process residual waste but did
 not agree that a new plant was the response. Given it had been a number of
 years since the Development Consent Order, Pause and Review was
 supported to enable collective consideration of alternatives to manage down
 waste.
- The Trade Union group had taken a motion only concerning the Edmonton facility but it would have similar concerns about other facilities in the region.

The Chair thanked the deputation for her presentation and responding to questions.

10. MINUTES

RESOLVED -

THAT the public minutes of the Programme Committee meeting held on 11th November 2021 be approved and signed as a correct record.

11. NORTH LONDON HEAT AND POWER PROJECT UPDATE AND REPORTS

Consideration was given to the report of the Programme Director.

Members commended the Programme Director for works progressing on time and within budget, and for EcoPark South passing the milestone of 1 million hours without a lost time injury. The work described to engage with women in construction and engineering and to celebrate female colleagues as role models was also important for social value.

It was confirmed that the interim milestone of Acciona starting on site had been achieved early. Commissioning for the Resource Recovery Facility was on the verge of starting but there had been an early start for LEL carrying out acceptance testing.

Members noted that the safety record of the Programme could motivate people to apply to work on site.

In response to a query about the number of apprenticeships created so far, the Programme Director noted that the number of apprenticeships would increase as Acciona started its build programme.

In response to comments about the schools programme, the Programme Director agreed that delivery in the primary sector would be a natural extension of the existing programme.

The Chair commented that the use of the electric tower crane, that could operate 100% emission free, was an example of how the Programme would change and influence development and construction. The stories of how the Programme had sought to change the way construction was delivered in the UK should be collected.

RESOLVED -

THAT the Programme Committee commented as summarised above and noted the contents of the report.

12. DELIVERING SOCIAL VALUE IN THE COMMUNITY

Consideration was given to the report of the Programme Director.

Members suggested that, from an education point of view, the Schools Programme could address waste, what is done with it, and the technology involved.

It was suggested that further work be taken with north London boroughs outside Enfield, Haringey and Waltham Forest to increase representation across north London in training placements. It was noted that this should also happen with apprenticeships but it was acknowledged that contracts would make this more challenging. For the larger civils works, the Programme should reach out across London.

Members commended the Programme for achieving the outcome of 41% of trainees finding employments since their placement. Given that there was a lot of specialism in the project, it was suggested that the net for apprentices should be set to at least across the seven constituent boroughs.

In response to comments about the community projects workstream, the Programme Director noted that there were a number of activities taking place in parallel across the Authority and Acciona and these would be reviewed to ensure they were not competing or conflicting but were working collaboratively.

The Chair noted that a number of the apprentices and trainees were in universities and carrying out their placements on their home patches.

RESOLVED -

THAT the Programme Committee commented as summarised above and noted the content of the report.

13. NORTH LONDON WASTE AUTHORITY CARBON CAPTURE PROJECT: ADVISER SERVICES PROCUREMENT STRATEGY

Consideration was given to the report of the Programme Director.

The carbon capture proposals were welcomed by Members.

In response to questions, the Programme Director confirmed that the carbon capture project was seen as a separate procurement but that the contract for the construction of the Energy Recovery Facility ensured that carbon capture could be retrofitted. The procurement would start towards the end of the 2020s.

Members recognised the gateway process for approval of £2.5 million tranches which was preferable to being asked to agree a £10 million procurement.

In response to concerns about transportation of carbon, the Programme Director clarified that the authority would just have to transport the carbon to a central hub in the London area. Local transportation provided a challenge but there were solutions that merited investigation.

The Chair acknowledged the need to push boundaries and that, while the transportation solution might not be clear at the present time, it might be clearer after a couple of years.

Members commented on the opportunity for this work to deepen the Authority's engagement with central Government. The Programme Director noted that, while the Authority was at the forefront, there were two clusters in the north that had been awarded government funding to pursue carbon capture projects. These included Energy from Waste facilities. Being part of the South East cluster gave the Authority a louder voice with Government.

RESOLVED -

- a) THAT the procurement of the following advisory services was agreed, on the basis of the approach set out in the attached Carbon Capture Project Procurement Strategy for a period of up to 7 years, within the financial limit of £10 million:
 - i) Contract 1: Carbon Capture Project Engineering and Project Management
 - ii) Contract 2: Planning and development of Environmental Statement
 - iii) Contract 3: Financial and commercial modelling and business case development
- b) THAT authority was delegated to the Managing Director to award the above contracts with the preferred tenderers; and
- c) THAT authority was delegated to the Managing Director to commence the Strategy Assessment Stage only, within the financial limit of £2.5 million with further approvals from Members to be sought for each subsequent stage up to completion.

14. ANY OTHER ITEMS THE CHAIR DECIDES TO TAKE AS URGENT

There were no items of urgent business.

15. LOCAL GOVERNMENT ACT 1972 - ACCESS TO INFORMATION

RESOLVED -

THAT the press and public be excluded from the proceedings of the Programme Committee on 23rd September 2022 during consideration of the following items on Part II of the agenda, on the basis that, were Members of the public to be present,

there would be disclosure of exempt information as defined in Schedule 12A to the Local Government Act 1972, as amended.

Specifically:

Exempt Information Category 3 – Information relating to the financial or business affairs of any particular person, including the authority holding that information, and not required to be registered under various statutes: the reasons why the public interest favours withholding the information are that the release of such information would prejudice the Authority's conduct of a commercial operation OR because the disclosure of the information is likely to prejudice the commercial interests of the Authority and organisations engaged in commercial activities as the information related to commercial activities that are conducted in a competitive environment.

Exempt Information Category 5 - Information in respect of which there is a claim to legal professional privilege: the reasons why the public interest favours withholding the information are that the release of such information could prejudice the safeguarding of openness in all communications between client and lawyer and the Committee's ability to ensure access to full and frank legal advice.

16. MINUTES

RESOLVED -

THAT the private minutes of the Programme Committee meeting held on 11th November 2021 be approved and signed as a correct record.

17. NORTH LONDON HEAT AND POWER PROJECT PROGRAMME UPDATE

Consideration was given to the report of the Programme Director.

RESOLVED -

THAT the Programme Committee noted the cost and commercial status summary.

18. ANY OTHER EXEMPT ITEMS THE CHAIR DECIDES TO TAKE AS URGENT

There were no exempt items of urgent business.

The meeting ended at 12.15 pm.

CHAIR

North London Waste Authority Programme Committee - Friday, 23rd September, 2022

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MINUTES END