

# NORTH LONDON WASTE AUTHORITY PROGRAMME COMMITTEE

**THURSDAY, 7 SEPTEMBER 2023 AT 2.30 PM**

**COUNCIL CHAMBER, TOWN HALL, JUDD STREET, LONDON WC1H 9JE**

To watch the live broadcast of the meeting, please follow the link at the bottom of this page.

**Enquiries to:** Cheryl Hardman, Committee Services  
**E-Mail:** [cheryl.hardman@camden.gov.uk](mailto:cheryl.hardman@camden.gov.uk)  
**Telephone:** 020 7974 1619 (Text phone prefix 18001)

## MEMBERS

Councillor Robert Chapman	London Borough of Hackney	L
Councillor Mike Hakata	London Borough of Haringey	L
Councillor Clyde Loakes	London Borough of Waltham Forest	L
Councillor Richard Olszewski	London Borough of Camden	L
Councillor Alan Schneiderman	London Borough of Barnet	L
Councillor Diarmaid Ward	London Borough of Islington	L
Vacancy	London Borough of Enfield	

L = Labour

Issued on: 30 August 2023

## **CAMDEN TOWN HALL FIRE/EMERGENCY EVACUATION PROCEDURE**

If the fire alarm sounds continuously, or if you are instructed to do so, leave the building quickly and calmly by the nearest available exit. Do not stop to collect personal belongings. Fire exit doors are clearly marked and lead via the staircases to Judd Street or Euston Road.

Do not use the lifts. If you are a wheelchair user or have a mobility problem which prevents you from using the staircases, please proceed to the lift lobby area where you will be evacuated from the building.

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## MEETINGS OF THE NORTH LONDON WASTE AUTHORITY

Agendas for public meetings are available in advance at: <https://www.nlwa.gov.uk/ourauthority/our-meetings>.

If you are interested in a particular item being considered at a meeting and you wish to speak (called making a deputation), you must make your request in writing to Cheryl Hardman by e-mailing [cheryl.hardman@camden.gov.uk](mailto:cheryl.hardman@camden.gov.uk) or by sending a letter to Cheryl Hardman, Committee Services, Camden Town Hall, Judd Street, London, WC1H 9JE. If you wish to discuss your deputation request or have any other queries please call 020 7974 1619.

Written deputation requests for the meeting must be received by **9am on Monday, 4 September 2023**. The request will be considered in line with NLWA Standing Order A.17 regarding deputations. You can view the standing orders at: <https://www.nlwa.gov.uk/ourauthority/governance>. If your deputation request is accepted, the option to make your deputation remotely will be available.

If you require special assistance to enable you to address a meeting, please contact the committee clerk using the details on the front of the agenda as soon as possible and they will make arrangements to assist you. Please note that if insufficient notice is provided it may not be possible to help you.

The Authority consists of fourteen councillors, with each of the seven constituent councils (Barnet, Camden, Enfield, Hackney, Haringey, Islington and Waltham Forest) appointing two of their own councillors to serve on the Authority. Officers of the Authority attend the meeting to present reports and give advice but only the councillors make decisions at the meeting.

The Chair of the meeting controls the debate. Those present discuss the business by addressing the Chair; this helps to keep the debate in an orderly manner. The Chair takes each item in turn and when s/he considers there has been sufficient debate, s/he will call for a decision on the item. At this stage, a vote may be taken on the recommendations, which are either found at the front of each report or put forward by Councillors. The reports are usually taken in the order on the agenda. Please note that it is not possible for you to take part in the discussion (unless you are invited to make representations.)

The Local Government (Access to Information) Act allows the Authority to discuss certain items in private. Due to the nature of the business under consideration, there are normally confidential items at every meeting of the Authority. Such items are discussed at the end of the meeting. The live meeting stream will be stopped and you will be asked to leave at this point. Any members of the public joining the meeting remotely will also be asked to leave.

Members of the public have a right to take their own recordings of public meetings for reporting purposes. This does not apply to any of the Authority's meetings which are private or not open to the public. Laws on public order offences and defamation still apply, and you should exercise your rights with responsibility. Please respect the views of others when reporting a meeting.

You may be asked to stop filming, photographing or recording a meeting if this in some way becomes disruptive to the meeting.

This meeting will be webcast and can be watched live or viewed for twelve months afterwards at [www.camden.gov.uk/webcast](http://www.camden.gov.uk/webcast). If you are attending a meeting but do not wish to appear on the webcast you are advised to sit in the public gallery.

## WEBCASTING NOTICE

This meeting will be broadcast live via [www.camden.gov.uk/webcast](http://www.camden.gov.uk/webcast). The whole of the meeting will be filmed and recorded, except where there are confidential or exempt items, and the footage will be on the website for at least 12 months. A copy of it will also be retained in accordance with Camden Council's and the NLWA's data retention policies.

If you make a representation to the meeting you will be deemed by the Authority to have consented to being filmed and to the possible use of those images and sound recordings for webcasting and/or training purposes.

The Authority is obliged by law to allow members of the public to take their own recordings and images at public meetings. The Authority will only seek to prevent this should it be undertaken in a disruptive or otherwise inappropriate manner.

The privacy notice that explains Camden Council's use of webcasting data can be seen at: [www.camden.gov.uk/data-protection-privacy-and-cookies#webcasting](http://www.camden.gov.uk/data-protection-privacy-and-cookies#webcasting). The NLWA's privacy notice can be accessed by contacting the Authority.

If you have any queries regarding webcasting or the recording of meetings by the public, please contact the committee officer.

**NORTH LONDON WASTE AUTHORITY PROGRAMME COMMITTEE  
7 SEPTEMBER 2023**

**AGENDA**

**Agenda Part I**

**1. GUIDANCE ON HYBRID MEETINGS**

(Pages 11 -  
14)

To agree the procedures for the operation of hybrid meetings.

**2. ELECTION OF CHAIR**

To elect a Chair of the Committee for the municipal year 2023/24.

**3. ELECTION OF VICE-CHAIR**

To elect a Vice-Chair of the Committee for the municipal year 2023/24.

**4. TERMS OF REFERENCE**

To note the Committee's terms of reference, which are as follows:

- 1) To receive regular reports on the progress of the North London Heat and Power Project ("the Project").
- 2) To consider and agree policies and strategies relating to the implementation of the Project and to receive updates relating to such policies and strategies in accordance with a programme to be agreed (indicative programme in Schedule).
- 3) To take any decisions relating to the implementation of the Project (save for matters that may not be delegated to a Committee pursuant to B.2 above), including delegation of the implementation of such decisions to the Managing Director, Director of Corporate Services or Programme Director.

- 4) To consider and agree policies and strategies related to long term capital investment in Authority assets, notably carbon capture plans
- 5) To oversee asset management arrangements and lifecycle investment plans for major Authority assets.
- 6) To consider and advise if decisions relating to the Project should be taken at full Authority meetings and advise the Programme Director accordingly, taking account of the required timing of decisions.

**5. APOLOGIES**

**6. DECLARATIONS BY MEMBERS OF PECUNIARY, NON-PECUNIARY AND ANY OTHER INTERESTS IN RESPECT OF ITEMS ON THIS AGENDA**

**7. ANNOUNCEMENTS (IF ANY)**

**Broadcast of the meeting**

The Chair to announce the following: 'In addition to the rights by law that the public and press have to record this meeting, I would like to remind everyone that this meeting is being broadcast live by the Authority to the Internet and can be viewed on Camden Council's website for twelve months after the meeting. After that time, webcasts are archived and can be made available upon request.

If you are seated in the Chamber or participating remotely, you are deemed to be consenting to having your contributions recorded and broadcast and to the use of those sound recordings and images for webcasting and/or training purposes.'

**Any other announcements**

**8. NOTIFICATION OF ANY ITEMS OF BUSINESS THAT THE CHAIR DECIDES TO TAKE AS URGENT**

**9. DEPUTATIONS (IF ANY)**

**10. MINUTES**

(Pages 15 -  
22)

To approve and sign the public minutes of the meeting held on 23 September 2022.

**11. NORTH LONDON HEAT AND POWER PROJECT UPDATE AND REPORTS**

(Pages 23 -  
36)

Report of the Managing Director

This report provides the Programme Committee with an update on progress of the North London Heat and Power Project including the Energy Recovery Facility.

**12. DELIVERING SOCIAL VALUE IN THE COMMUNITY**

(Pages 37 -  
48)

Report of the Managing Director.

This report provides an update on progress made and plans for delivering Social Value on the North London Heat and Power Project.

**13. ANY OTHER ITEMS THE CHAIR DECIDES TO TAKE AS URGENT**

**14. LOCAL GOVERNMENT ACT 1972 - ACCESS TO INFORMATION**

It is drawn to the attention of members of the public and press that the reports relating to the items listed below are considered to be exempt within the meaning of Schedule 12A to the Local Government Act 1972, as amended. The Programme Committee will be asked to pass a resolution, the effect of which is to exclude members of the public and press from the remaining part of the proceedings.

Information contained in the agenda items below is exempt because it falls within: Category 3 of Schedule 12A Local Government Act 1972 (as amended). The Proper Officer has considered all the circumstances of the reports and is of the view that on balance the public interest in maintaining the exemption outweighs the public interest in disclosing the information.

Proposed resolution:-

“THAT the press and public be excluded from the proceedings of the Programme Committee on **7 September 2023** during consideration of the following items on Part II of the agenda, on the basis that, were members of the public to be present, there would be disclosure of exempt information as defined in Schedule 12A to the Local Government Act 1972, as amended.

Specifically:

Exempt Information Category 3 – Information relating to the financial or business affairs of any particular person, including the authority holding that information, and not required to be registered under various statutes: the reasons why the public interest favours withholding the information are that the release of such information would prejudice the Authority’s conduct of a commercial operation OR because the disclosure of the information is likely to prejudice the commercial interests of the Authority and organisations engaged in commercial activities as the information related to commercial activities that are conducted in a competitive environment.

## **Agenda Part II**

### **15. MINUTES**

(Pages 49 -  
50)

To approve and sign the private minutes of the meeting held on 23 September 2022.



**16. NORTH LONDON HEAT AND POWER PROJECT PROGRAMME (Pages 51 -  
UPDATE 56)**

Report of the Managing Director.

The report provides an update on commercial issues on the North London Heat and Power Project, particularly, those with the contractor delivering the EcoPark South contract as that nears completion.

**17. ANY OTHER EXEMPT ITEMS THE CHAIR DECIDES TO TAKE AS  
URGENT**

**AGENDA ENDS**

The date of the next meeting will be Thursday, 2 November 2023 at 2.30 pm in Council Chamber, Town Hall, Judd Street, London WC1H 9JE.