

## **NORTH LONDON WASTE AUTHORITY**

At a meeting of the **NORTH LONDON WASTE AUTHORITY** held on **THURSDAY, 19TH JUNE, 2025** at 2.30 pm in Council Chamber, Town Hall, Judd Street, London WC1H 9JE

### **MEMBERS OF THE AUTHORITY PRESENT**

Councillors Sinan Boztas, Dana Carlin, Rowena Champion, Robert Chapman, Elif Erbil, Mike Hakata, Adam Harrison, Clyde Loakes, Arjun Mittra, Alan Schneiderman, Flora Williamson and Sarah Young

### **MEMBERS OF THE AUTHORITY ABSENT**

Councillors Camron Aref-Adib and Paul Douglas

**The minutes should be read in conjunction with the agenda for the meeting. They are subject to approval and signature at the next meeting of the North London Waste Authority.**

### **MINUTES**

#### **1. APPOINTMENT OF THE CHAIR OF THE AUTHORITY FOR THE 2025/26 MUNICIPAL YEAR**

The meeting was opened by the Clerk of the Authority.

#### **RESOLVED –**

THAT Councillor Clyde Loakes be appointed Chair of the North London Waste Authority for the 2025/26 municipal year.

#### **2. APPOINTMENT OF THE VICE-CHAIR(S) OF THE AUTHORITY FOR THE 2025/26 MUNICIPAL YEAR**

#### **RESOLVED –**

THAT Councillors Rowena Champion and Mike Hakata be appointed Vice-Chairs of the North London Waste Authority for the 2025/26 municipal year.

#### **3. APOLOGIES**

Apologies for absence were received from Councillors Camron Aref-Adib and Paul Douglas.

**4. DECLARATIONS BY MEMBERS OF PECUNIARY, NON-PECUNIARY AND ANY OTHER INTERESTS IN RESPECT OF ITEMS ON THIS AGENDA**

Councillors Clyde Loakes, Rowena Champion and Mike Hakata declared an interest in items on the agenda relating to LondonEnergy Ltd (LEL) as they had been appointed as Non-Executive Directors of LEL by the Authority. It was noted that they had been given dispensations from their local authorities to participate and vote on the items.

**5. MINUTES**

**RESOLVED –**

THAT the minutes of the meeting held on 24<sup>th</sup> April 2025 be approved and signed as a correct record.

**6. MEMBERSHIP OF THE AUTHORITY 2025/26**

Consideration was given to the report of the Managing Director.

The Chair commended the outstanding guidance and advice provided by Jenny Rowlands as Clerk, while noting that the Authority was being left in strong, familiar hands with Jon Rowney taking on the role of Clerk.

The Chair thanked the two outgoing Members, Councillors Richard Olszewski and Diarmaid Ward, for their support of the Authority and advice. The new Members were welcomed.

**RESOLVED –**

- (i) THAT the membership of the Authority for 2025/26 be noted; and
- (ii) THAT the Authority's thanks to Jenny Rowlands for her contribution to the Authority as Clerk be recorded.

**7. APPOINTMENT OF MEMBERS TO COMMITTEES AND WORKING GROUPS**

Consideration was given to the report of the Managing Director.

**RESOLVED –**

- i) THAT the political balance requirements as they affect the Authority for the ensuing municipal year be noted;
- ii) THAT an Urgency Committee be established with the terms of reference as set out in section 4 of the report and membership as follows:

Councillor Camron Aref-Adib  
Councillor Rowena Champion  
Councillor Elif Erbil

Councillor Mike Hakata  
Councillor Clyde Loakes  
Councillor Arjun Mittra  
Councillor Sarah Young

- iii) THAT an Audit and Governance Committee be established with the terms of reference as set out in section 5 of the report and membership as follows:

Councillor Camron Aref-Adib  
Councillor Sinan Boztas  
Councillor Dana Carlin  
Councillor Robert Chapman  
Councillor Paul Douglas  
Councillor Arjun Mittra (Chair)  
Councillor Flora Williamson  
Conrad Hall, Independent Member

- iv) THAT Programme Committee be established with the terms of reference as set out in section 6 of the report and membership as follows:

Councillor Camron Aref-Adib  
Councillor Robert Chapman  
Councillor Elif Erbil  
Councillor Mike Hakata  
Councillor Clyde Loakes  
Councillor Alan Schneiderman  
Councillor Flora Williamson

- v) THAT the Chair and Vice-Chair(s) of the Authority be appointed to the LondonEnergy Ltd Board as identified in paragraph 7 of the report;

- vi) THAT a Finance Working Group be maintained as set out in paragraphs 8.4-8.5 of the report with membership as follows:

Councillor Camron Aref-Adib  
Councillor Sinan Boztas  
Councillor Dana Carlin  
Councillor Robert Chapman (Chair)  
Councillor Paul Douglas  
Councillor Arjun Mittra  
Councillor Flora Williamson  
Conrad Hall, Independent Member of the Audit Committee

- vii) THAT a Recycling Working Group be maintained as set out in paragraphs 8.6-8.7 of the report with membership as follows:

Councillor Rowena Champion

Councillor Elif Erbil  
Councillor Mike Hakata  
Councillor Adam Harrison (Chair)  
Councillor Clyde Loakes  
Councillor Alan Schneiderman  
Councillor Sarah Young

viii) THAT it be confirmed that the Chair of the Authority will guide Officers in connection with the Authority's communication strategy and will be consulted on individual media communications of a sensitive nature; and

ix) THAT the position regarding attendance at meetings be noted.

## **8. NORTH LONDON WASTE AUTHORITY ANNUAL REPORT 2024/25**

Consideration was given to the report of the Managing Director.

Members commended the work undertaken within the Authority, including the recycling and reuse programmes and community projects. Thanks were given to frontline staff at the Reuse and Recycling Centres, who had supported phenomenal performance during the year and were ambassadors for the NLWA and LondonEnergy Ltd. It was noted that the outreach education programme was unique in London. It was recognised that it was the first year of operation for the *In the Know* outreach programme for primary schools and that the number of pupils and staff being engaged would likely increase in future years.

In response to a question about tonnages, the Managing Director commented that the Resource Recovery Facility had been built with a 40-year lifespan. With futureproofing for a population that was likely to increase, it was not expected that capacity would be filled immediately.

### **RESOLVED –**

THAT the Annual Report attached as Appendix A to the report be approved.

## **9. ANNUAL REPORT OF DIRECTORS OF LONDONENERGY LTD**

Consideration was given to the report of the Managing Director.

### **RESOLVED –**

THAT the report be noted.

## **10. DATES OF MEETINGS FOR THE AUTHORITY IN 2025/26**

Consideration was given to the report of the Managing Director.

The Chair proposed removing the provisional meeting on 26 March 2026 due to the pre-election period.

**RESOLVED –**

- i) THAT the proposed dates and times for meetings during the municipal year 2025/26 and the AGM for the following year be agreed, subject to the removal of the proposed meeting on 26 March 2026; and
- ii) THAT the meetings of the Programme Committee during the municipal year 2025/26 be noted.

**11. ANNOUNCEMENTS**

**Webcasting of the meeting**

The Chair announced that the meeting was being broadcast live by Camden Council to the Internet and a recording would be made available after the meeting. Those who were addressing the meeting were deemed to be consenting to having their contributions recorded and broadcast.

**12. NOTIFICATION OF ANY ITEMS OF BUSINESS THAT THE CHAIR DECIDES TO TAKE AS URGENT**

There were no items of urgent business.

**13. DEPUTATIONS (IF ANY)**

The Chair announced that he had agreed to hear two deputations.

Consideration was given to a deputation from David Twine (Islington Environmental Alliance).

Members agreed that it was important to provide information publicly on the outcomes of the audit. Martin Capstick, Managing Director, confirmed that the audit report had been submitted to the project team at the start of June. It was being reviewed and details checked with the consultant. The report would be shared with Members, who would be consulted on actions and timing of publication.

Members noted that Members and borough officers had a very open relationship with the NLWA. There were informal briefings, with information shared and the opportunity to ask questions. It was considered that there was strong governance in place. In response to a query on whether the report would be brought to the next Authority meeting, the Chair commented that it was hopeful this would be a realistic timetable. However, Members had not yet seen the report and there might be further work to be undertaken.

The Chair thanked David Twine for the deputation.

Consideration was given to a deputation from Malcolm Stow, local resident.

Members thanked Mr Stow for the deputation and stated that they understood the concerns expressed. It was confirmed that the Authority routinely received reports and data, including on emissions, both at formal meetings and through informal briefings. Members said they were asking the same questions on the best way forward for the Authority and had asked for an independent review of the North London Heat and Power Project. There had been multiple investigations into sorting technology, and it was still considered that sorting waste at home was the best way to increase recycling. The Authority was lobbying Government to improve legislation and infrastructure to maximise recycling rates. It was also focused on expanding the types of materials that could be recycled and, with EcoPark House, introducing a space for debate and increased understanding to divert waste from the pipeline to incineration.

The Chair thanked Mr Stow, noting that they had regular email exchanges. Some of the commentary by the deputation was factually incorrect, including with regard to the integrity of the Authority and LondonEnergy Ltd. The Chair highlighted that the Authority was leading in areas like reuse and repair, and had introduced new schemes such as repair vouchers. It was also leading on increasing the range of materials that could be recycled, including mattresses and carpets. Challenging accusations of greenwashing and brainwashing of young people, Mr Stow was invited to visit EcoPark House to see the education work being done with local schools.

#### **14. JOINT WASTE STRATEGY**

Consideration was given to the report of the Managing Director.

Members thanked officers for their work over a number of years and community groups for their contributions. Barnet was highlighted for its high level of resident responses and involvement from local organisations. Members welcomed the strong engagement and noted that some community suggestions had led to changes in the final strategy.

It was recognised that reducing waste before it entered the waste stream was key, and that lobbying government to reduce packaging was an important part of the Authority's work. Members also discussed the challenges of increasing recycling in flats and estates, and the need for flexibility in the strategy to adapt to future changes in products and waste types.

The Committee noted upcoming national changes, such as compulsory food recycling and deposit return schemes, which would affect waste levels and composition. Members stressed the importance of expanding reuse and recycling across the country, not just in North London.

The Chair reported positive engagement with government ministers and expressed confidence that the Authority's experience and leadership would help shape national waste policy.

**RESOLVED –**

- (i) THAT the new north London Joint Waste Strategy be approved; and
- (ii) THAT authority be delegated to the NLWA Managing Director to make minor changes to the Strategy as required by constituent boroughs as part of the adoption process, following consultation with the Chair and Vice-Chairs.

**15. PROCURING SERVICES TO SUPPORT THE AUTHORITY'S ACTIVITIES**

Consideration was given to the report of the Director of Corporate Services.

**RESOLVED –**

THAT authority was delegated to the Director of Corporate Services to re-procure, award and manage a contract(s) with a duration of 5 years and an estimated value of £3m for Property Consultancy Services.

**16. NORTH LONDON HEAT AND POWER PROJECT UPDATE**

Consideration was given to the report of the Programme Director.

The Managing Director noted that EcoPark House had been formally opened during the previous week, with a successful event.

**RESOLVED –**

THAT the contents of the report be noted.

**17. FINANCE UPDATE**

Consideration was given to the report of the Financial Adviser.

In response to a Member's question, officers explained that underspends could be used to reduce future levies or support maintenance reserves. The decision would depend on future maintenance needs, especially as the existing Energy from Waste facility aged. LondonEnergy Ltd had commissioned a report on the condition of the plant, and the Authority was reviewing this to plan future works.

**RESOLVED –**

THAT the review of the 2024/25 unaudited financial outturn and plans for updated assessments of the financial position for 2025/26 and future years be noted.

**18. GOVERNANCE OF LONDONENERGY LTD**

Consideration was given to the report of the Managing Director.

The Chair commended the performance by the Reuse and Recycling Centres.

**RESOLVED –**

- (i) THAT the comments on the Company's performance and activities in the Quarter 1 2025 Report be noted;
- (ii) THAT the minutes from the January 2025 Board meeting be noted; and
- (iii) THAT the Board re-appointment as set out in section 5 be approved.

**19. FOWARD PLAN**

Consideration was given to the report of the Managing Director.

**RESOLVED –**

THAT the contents of the report be noted.

**20. ANY OTHER ITEMS THE CHAIR DECIDES TO TAKE AS URGENT**

There were no items of urgent business.

The meeting ended at 3.45 pm.

**CHAIR**

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**MINUTES END**