

NORTH LONDON WASTE AUTHORITY

THURSDAY, 4 DECEMBER 2025 AT 2.30 PM

COUNCIL CHAMBER, TOWN HALL, JUDD STREET, LONDON WC1H 9JE

To watch the live broadcast of the meeting, please follow the link at the bottom of this page.

Enquiries to: Cheryl Hardman, Democratic Services
E-Mail: cheryl.hardman@camden.gov.uk
Telephone: 020 7974 1619 (Text phone prefix 18001)

MEMBERS

Councillor Clyde Loakes (Chair)	London Borough of Waltham Forest	L
Councillor Rowena Champion (Vice-Chair)	London Borough of Islington	L
Councillor Mike Hakata (Vice-Chair)	London Borough of Haringey	L
Councillor Camron Aref-Adib	London Borough of Camden	L
Councillor Sinan Boztas	London Borough of Enfield	L
Councillor Dana Carlin	London Borough of Haringey	L
Councillor Robert Chapman	London Borough of Hackney	L
Councillor Paul Douglas	London Borough of Waltham Forest	L
Councillor Elif Erbil	London Borough of Enfield	L
Councillor Adam Harrison	London Borough of Camden	L
Councillor Arjun Mittra	London Borough of Barnet	L
Councillor Alan Schneiderman	London Borough of Barnet	L
Councillor Flora Williamson	London Borough of Islington	L
Councillor Sarah Young	London Borough of Hackney	L

L = Labour

Jon Rowney
Clerk
North London Waste Authority
Camden Town Hall
Judd Street
London, WC1H 9JE

This meeting will be webcast live at www.camden.gov.uk/webcast

www.nlwa.gov.uk

AGENDA

Issued on: Wednesday, 26 November 2025

CAMDEN TOWN HALL FIRE/EMERGENCY EVACUATION PROCEDURE

If the fire alarm sounds continuously, or if you are instructed to do so, leave the building quickly and calmly by the nearest available exit. Do not stop to collect personal belongings. Fire exit doors are clearly marked and lead via the staircases to Judd Street or Euston Road.

Do not use the lifts. If you are a wheelchair user or have a mobility problem which prevents you from using the staircases, please proceed to the lift lobby area where you will be evacuated from the building.

Do not wait immediately outside the building – proceed to Bidborough Street (outside the Openreach building) and await further instructions.

MEETINGS OF THE NORTH LONDON WASTE AUTHORITY

Agendas for public meetings are available in advance at: <https://www.nlwa.gov.uk/ourauthority/our-meetings>.

If you are interested in a particular item being considered at a meeting and you wish to speak (called making a deputation), you must make your request in writing to Cheryl Hardman by e-mailing cheryl.hardman@camden.gov.uk or by sending a letter to Cheryl Hardman, Democratic Services, Camden Town Hall, Judd Street, London, WC1H 9JE. If you wish to discuss your deputation request or have any other queries please call 020 7974 1619.

Written deputation requests for the meeting must be received by **9am on Monday, 1 December 2025**. The request will be considered in line with NLWA Standing Order A.17 regarding deputations. You can view the standing orders at: <https://www.nlwa.gov.uk/ourauthority/governance>. If your deputation request is accepted, the option to make your deputation remotely will be available.

If you require special assistance to enable you to address a meeting, please contact the committee clerk using the details on the front of the agenda as soon as possible and they will make arrangements to assist you. Please note that if insufficient notice is provided it may not be possible to help you.

The Authority consists of fourteen councillors, with each of the seven constituent councils (Barnet, Camden, Enfield, Hackney, Haringey, Islington and Waltham Forest) appointing two of their own councillors to serve on the Authority. Officers of the Authority attend the meeting to present reports and give advice but only the councillors make decisions at the meeting.

The Chair of the meeting controls the debate. Those present discuss the business by addressing the Chair; this helps to keep the debate in an orderly manner. The Chair takes each item in turn and when s/he considers there has been sufficient debate, s/he will call for a decision on the item. At this stage, a vote may be taken on the recommendations, which are either found at the front of each report or put forward by Councillors. The reports are usually taken in the order on the agenda. Please note that it is not possible for you to take part in the discussion (unless you are invited to make representations.)

The Local Government (Access to Information) Act allows the Authority to discuss certain items in private. Due to the nature of the business under consideration, there are normally confidential items at every meeting of the Authority. Such items are discussed at the end of the meeting. The live meeting stream will be stopped and you will be asked to leave at this point. Any members of the public joining the meeting remotely will also be asked to leave.

Members of the public have a right to take their own recordings of public meetings for reporting purposes. This does not apply to any of the Authority's meetings which are private or not open to the public. Laws on public order offences and defamation still apply, and you should exercise your rights with responsibility. Please respect the views of others when reporting a meeting.

You may be asked to stop filming, photographing or recording a meeting if this in some way becomes disruptive to the meeting.

This meeting will be webcast and can be watched live or viewed for twelve months afterwards at www.camden.gov.uk/webcast. If you are attending a meeting but do not wish to appear on the webcast you are advised to sit in the public gallery.

WEBCASTING NOTICE

This meeting will be broadcast live via www.camden.gov.uk/webcast. The whole of the meeting will be filmed and recorded, except where there are confidential or exempt items, and the footage will be on the website for at least 12 months. A copy of it will also be retained in accordance with Camden Council's and the NLWA's data retention policies.

If you make a representation to the meeting you will be deemed by the Authority to have consented to being filmed and to the possible use of those images and sound recordings for webcasting and/or training purposes.

The Authority is obliged by law to allow members of the public to take their own recordings and images at public meetings. The Authority will only seek to prevent this should it be undertaken in a disruptive or otherwise inappropriate manner.

The privacy notice that explains Camden Council's use of webcasting data can be seen at www.camden.gov.uk/data-protection-privacy-and-cookies#webcasting. The NLWA's privacy notice can be accessed by contacting the Authority.

If you have any queries regarding webcasting or the recording of meetings by the public, please contact the Democratic Services Officer.

**NORTH LONDON WASTE AUTHORITY
4 DECEMBER 2025**

AGENDA

Agenda Part I

- 1. APOLOGIES**
- 2. DECLARATIONS BY MEMBERS OF PECUNIARY, NON-PECUNIARY
AND ANY OTHER INTERESTS IN RESPECT OF ITEMS ON THIS
AGENDA**

3. MINUTES

(Pages 11 -
16)

To approve and sign the public minutes of the meeting held on 9
October 2025.

4. ANNOUNCEMENTS

Webcasting of the meeting

The Chair to announce the following: "I would like to remind
everyone that this meeting is being broadcast live by Camden
Council and is recorded and later made available on the website.
If you are addressing the meeting, you are deemed to be
consenting to having your contributions recorded and broadcast."

Any other announcements

- 5. NOTIFICATION OF ANY ITEMS OF BUSINESS THAT THE CHAIR
DECIDES TO TAKE AS URGENT**
- 6. DEPUTATIONS (IF ANY)**

- 7. STRATEGY AND POLICY UPDATE** (Pages 17 - 36)
- Report of the Managing Director
- This report updates on local and national policy developments relevant to the strategy and operations of the Authority. This includes the adoption of the North London Joint Waste Strategy 2025-2040, Extended Producer Responsibility for Packaging payment assessments for 2026/27 and a campaign promote action which would reduce battery fires in waste.
- 8. CIRCULAR ECONOMY AND RECYCLING INITIATIVES** (Pages 37 - 48)
- Report of the Head of Strategy and Services and the Head of Strategic Communications
- This report updates Members about proposed new Circular Economy and Recycling Initiatives that are being introduced across north London to support the Authority and constituent boroughs in delivering the priority outcomes agreed in the North London Joint Waste Strategy 2025 to 2040. The proposals have been drawn up in consultation with the Member Recycling Working Group and constituent borough officers.
- 9. APPROACH TO DIGITAL, DATA AND TECHNOLOGY** (Pages 49 - 58)
- Report of the Director of Corporate Services
- This report provides an overview of the Authority's approach to digital, data and technology workstreams being delivered alongside future initiatives. It includes progress updates on financial reporting and asset register implementation, the transition of NLWA's managed IT services from the London Borough of Haringey to LondonEnergy Ltd and previews of future opportunities in the transformation pipeline such as the Artificial Intelligence (AI) strategy and use cases.
- 10. GOVERNANCE OF LONDONENERGY LIMITED** (Pages 59 - 100)
- Report of the Managing Director
- This report provides an overview of the Authority's approach to digital, data

and technology workstreams being delivered alongside future initiatives. It includes progress updates on financial reporting and asset register implementation, the transition of NLWA's managed IT services from the London Borough of Haringey to LondonEnergy Ltd and previews of future opportunities in the transformation pipeline such as the Artificial Intelligence (AI) strategy and use cases.

There is an exempt from publication appendix to this report. Should the Authority wish to discuss the appendix, it will be asked to pass the following resolution:

"THAT the press and public be excluded from the proceedings of the North London Waste Authority on 4th December 2025 during consideration of the exempt appendix, on the basis that, were members of the public to be present, there would be disclosure of exempt information as defined in Schedule 12A to the Local Government Act 1972, as amended.

Specifically:

Exempt Information Category 3 – Information relating to the financial or business affairs of any particular person, including the authority holding that information, and not required to be registered under various statutes: the reasons why the public interest favours withholding the information are that the release of such information would prejudice the Authority's conduct of a commercial operation OR because the disclosure of the information is likely to prejudice the commercial interests of the Authority and organisations engaged in commercial activities as the information related to commercial activities that are conducted in a competitive environment."

11. FINANCE UPDATE

(Pages 101 -
126)

Report of the Financial Adviser

This report provides an update on the Authority's finances and forecast outturn at the end of March 2026. In addition, it provides an assessment of the budget and resource requirements for 2026/27 and considers the balances that may be available to support the 2026/27 levy.

12. NORTH LONDON HEAT AND POWER PROJECT UPDATE

(Pages 127 -
136)

Report of the Managing Director

This report provides the Authority with an update on progress of the North London Heat and Power Project including the Energy Recovery Facility (ERF).

A Part 2 report gives a further update on commercially confidential issues, including the recent audit of the ERF delivery.

13. FORWARD PLAN

(Pages 137 -
140)

Report of the Managing Director

This report provides a forward programme of planned reports, decisions and briefings which will be brought to Authority and Programme Committee meetings.

14. ANY OTHER ITEMS THE CHAIR DECIDES TO TAKE AS URGENT

15. LOCAL GOVERNMENT ACT 1972 - ACCESS TO INFORMATION

It is drawn to the attention of members of the public and press that the reports relating to the items listed below are considered to be exempt within the meaning of Schedule 12A to the Local Government Act 1972, as amended. The Authority will be asked to pass a resolution, the effect of which is to exclude members of the public and press from the remaining part of the proceedings.

Information contained in the agenda items below is exempt because it falls within: Category 3 of Schedule 12A Local Government Act 1972 (as amended). The Proper Officer has considered all the circumstances of the reports and is of the view that on balance the public interest in maintaining the exemption outweighs the public interest in disclosing the information.

Proposed resolution:-

“THAT the press and public be excluded from the proceedings of the North London Waste Authority on 4th December 2025 during consideration of the following items on Part II of the agenda, on the basis that, were Members of the public to be present, there would be disclosure of exempt information as defined in Schedule 12A to the Local Government Act 1972, as amended.

Specifically:

Exempt Information Category 3 – Information relating to the financial or business affairs of any particular person, including the authority holding that information, and not required to be registered under various statutes: the reasons why the public interest favours withholding the information are that the release of such information would prejudice the Authority’s conduct of a

commercial operation OR because the disclosure of the information is likely to prejudice the commercial interests of the Authority and organisations engaged in commercial activities as the information related to commercial activities that are conducted in a competitive environment.”

Agenda Part II

16. MINUTES

(Pages 141 -
142)

To approve and sign the private minutes of the meeting on 9 October 2025.

17. NORTH LONDON HEAT AND POWER PROJECT UPDATE

(Pages 143 -
152)

Report of the Managing Director

The report provides an update on the North London Heat and Power Project (NLHPP) cost and commercial status.

18. ANY OTHER EXEMPT ITEMS THE CHAIR DECIDES TO TAKE AS URGENT

AGENDA ENDS

The date of the next meeting will be Thursday, 12 February 2026 at 2.30 pm in Council Chamber, Town Hall, Judd Street, London WC1H 9JE.