

NORTH LONDON WASTE AUTHORITY PROGRAMME COMMITTEE

AGENDA

THURSDAY, 10 SEPTEMBER 2026 AT 10.30 AM

COUNCIL CHAMBER, TOWN HALL, JUDD STREET, LONDON WC1H 9JE

To watch the live broadcast of the meeting, please follow the link at the bottom of this page.

Enquiries to: Cheryl Hardman, Democratic Services
E-Mail: cheryl.hardman@camden.gov.uk
Telephone: 020 7974 1619 (Text phone prefix 18001)

MEMBERS

Councillor Jacob Cable (Chair)	London Borough of Hackney	G
Councillor Camron Aref-Adib	London Borough of Camden	L
Councillor Johann Beckford	London Borough of Haringey	G
Councillor Sarah Bentley	London Borough of Waltham Forest	G
Councillor Madeline Church	London Borough of Enfield	G
Councillor Rowena Champion	London Borough of Islington	L
Councillor Paul Convery	London Borough of Islington	L
Councillor Em Dean	London Borough of Waltham Forest	G
Councillor Jo Kuper	London Borough of Haringey	G
Councillor Eralda Qirjo	London Borough of Enfield	C
Councillor Florence Schechter	London Borough of Hackney	G
Councillor Alan Schneiderman	London Borough of Barnet	L
Councillor James Slater	London Borough of Camden	L
Councillor Peter Zinkin	London Borough of Barnet	C

Jon Rowney
Clerk
North London Waste Authority
Camden Town Hall
Judd Street
London, WC1H 9JE

This meeting will be webcast live at www.camden.gov.uk/webcast

www.nlwa.gov.uk

G = Green, L = Labour, C = Conservative

Issued on: 2nd September 2026

CAMDEN TOWN HALL FIRE/EMERGENCY EVACUATION PROCEDURE

If the fire alarm sounds continuously, or if you are instructed to do so, leave the building quickly and calmly by the nearest available exit. Do not stop to collect personal belongings. Fire exit doors are clearly marked and lead via the staircases to Judd Street or Euston Road.

Do not use the lifts. If you are a wheelchair user or have a mobility problem which prevents you from using the staircases, please proceed to the lift lobby area where you will be evacuated from the building.

Do not wait immediately outside the building – proceed to Bidborough Street (outside the Openreach building) and await further instructions.

MEETINGS OF THE NORTH LONDON WASTE AUTHORITY

Agendas for public meetings are available in advance at: <https://www.nlwa.gov.uk/ourauthority/our-meetings>.

If you are interested in a particular item being considered at an ordinary meeting and you wish to speak (called making a deputation), you must make your request in writing to Cheryl Hardman by e-mailing cheryl.hardman@camden.gov.uk or by sending a letter to Cheryl Hardman, Democratic Services, Camden Town Hall, Judd Street, London, WC1H 9JE. If you wish to discuss your deputation request or have any other queries please call 020 7974 1619.

Written deputation requests for the meeting must be received by **9am on Monday, 7 September 2026**. The request will be considered in line with NLWA Standing Order A.17 regarding deputations. You can view the standing orders at: <https://www.nlwa.gov.uk/ourauthority/governance>. If your deputation request is accepted, the option to make your deputation remotely will be available.

If you require special assistance to enable you to address a meeting, please contact the committee clerk using the details on the front of the agenda as soon as possible and they will make arrangements to assist you. Please note that if insufficient notice is provided it may not be possible to help you.

The Authority consists of fourteen councillors, with each of the seven constituent councils (Barnet, Camden, Enfield, Hackney, Haringey, Islington and Waltham Forest) appointing two of their own councillors to serve on the Authority. Officers of the Authority attend the meeting to present reports and give advice but only the councillors make decisions at the meeting.

The Chair of the meeting controls the debate. Those present discuss the business by addressing the Chair; this helps to keep the debate in an orderly manner. The Chair takes each item in turn and when they consider there has been sufficient debate, they will call for a decision on the item. At this stage, a vote may be taken on the recommendations, which are either found at the front of each report or put forward by Councillors. The reports are usually taken in the order on the agenda. Please note that it is not possible for you to take part in the discussion (unless you are invited to make representations.)

The Local Government (Access to Information) Act allows the Authority to discuss certain items in private. Due to the nature of the business under consideration, there are normally confidential items at every meeting of the Authority. Such items are discussed at the end of the meeting. The live meeting stream will be stopped and you will be asked to leave at this point. Any members of the public joining the meeting remotely will also be asked to leave.

Members of the public have a right to take their own recordings of public meetings for reporting purposes. This does not apply to any of the Authority's meetings which are private or not open to the public. Laws on public order offences and defamation still apply, and you should exercise your rights with responsibility. Please respect the views of others when reporting a meeting.

You may be asked to stop filming, photographing or recording a meeting if this in some way becomes disruptive to the meeting.

This meeting will be webcast and can be watched live or viewed for twelve months afterwards at www.camden.gov.uk/webcast. If you are attending a meeting but do not wish to appear on the webcast you are advised to sit in the public gallery.

WEBCASTING NOTICE

This meeting will be broadcast live via www.camden.gov.uk/webcast. The whole of the meeting will be filmed and recorded, except where there are confidential or exempt items, and the footage will be on the website for at least 12 months. A copy of it will also be retained in accordance with Camden Council's and the NLWA's data retention policies.

If you make a representation to the meeting you will be deemed by the Authority to have consented to being filmed and to the possible use of those images and sound recordings for webcasting and/or training purposes.

The Authority is obliged by law to allow members of the public to take their own recordings and images at public meetings. The Authority will only seek to prevent this should it be undertaken in a disruptive or otherwise inappropriate manner.

The privacy notice that explains Camden Council's use of webcasting data can be seen at www.camden.gov.uk/data-protection-privacy-and-cookies#webcasting . The NLWA's privacy notice can be accessed by contacting the Authority.

If you have any queries regarding webcasting or the recording of meetings by the public, please contact the Democratic Services Officer.

NORTH LONDON WASTE AUTHORITY PROGRAMME COMMITTEE
10 SEPTEMBER 2026

AGENDA

1. ELECTION OF VICE-CHAIR

To elect a Vice-Chair of the Committee for the municipal year 2026/27.

2. TERMS OF REFERENCE

To note the Committee's terms of reference, which are as follows:

- 1) To receive regular reports on the progress of the North London Heat and Power Project ("the Project").
- 2) To consider and agree policies and strategies relating to the implementation of the Project and to receive updates relating to such policies and strategies in accordance with a programme to be agreed (indicative programme in Schedule).
- 3) To take any decisions relating to the implementation of the Project (save for matters that may not be delegated to a Committee pursuant to B.2 above), including delegation of the implementation of such decisions to the Managing Director, Director of Corporate Services or Programme Director.
- 4) To consider and agree policies and strategies related to long term capital investment in Authority assets, notably carbon capture plans
- 5) To oversee asset management arrangements and lifecycle investment plans for major Authority assets.

- 6) To consider and advise if decisions relating to the Project should be taken at full Authority meetings and advise the Programme Director accordingly, taking account of the required timing of decisions.

3. APOLOGIES

4. DECLARATIONS BY MEMBERS OF PECUNIARY, NON-PECUNIARY AND ANY OTHER INTERESTS IN RESPECT OF ITEMS ON THIS AGENDA

5. ANNOUNCEMENTS (IF ANY)

Webcasting of the meeting

The Chair to announce the following: "I would like to remind everyone that this meeting is being broadcast live by Camden Council and is recorded and later made available on the website. If you are addressing the meeting, you are deemed to be consenting to having your contributions recorded and broadcast."

Any other announcements

6. NOTIFICATION OF ANY ITEMS OF BUSINESS THAT THE CHAIR DECIDES TO TAKE AS URGENT

7. DEPUTATIONS (IF ANY)

8. MINUTES

(Pages 9 -
14)

To approve and sign the public minutes of the meeting held on 18 January 2024.

9. DEVELOPMENT AND PROGRESS ON THE NORTH LONDON HEAT AND POWER PROJECT (Pages 15 - 36)

Report of the Managing Director.

The energy recovery facility is the part of the North London Heat & Power Project ('NLHPP') under construction. This report provides a reminder of the business case under which the project was developed, reports on how the Authority project team is managing its client responsibilities, the progress which has been achieved and provides an update on the current status.

10. INTRODUCTION TO THE PROGRAMME COMMITTEE ROLE AND FUNCTIONS (Pages 37 - 42)

Report of the Managing Director.

This report suggests how the Committee might operate in future, and requests views from Authority members.

11. ANY OTHER ITEMS THE CHAIR DECIDES TO TAKE AS URGENT

AGENDA ENDS

The date of the next meeting will be Thursday, 12 November 2026 at 10.30 am in Council Chamber, Town Hall, Judd Street, London WC1H 9JE.