NORTH LONDON WASTE AUTHORITY

REPORT TITLE: FORWARD PLAN

REPORT OF: MANAGING DIRECTOR

FOR SUBMISSION TO: AUTHORITY MEETING

DATE: 12 NOVEMBER 2026

SUMMARY OF REPORT:

This report provides a forward programme of planned reports, decisions and briefings which will be brought to Authority and Programme Committee meetings.

RECOMMENDATIONS:

The Authority is recommended to comment on and note the contents of the report.

SIGNED: ..... Managing Director

DATE: 02 November 2026

1. INTRODUCTION AND PURPOSE

1.1. This paper provides Members with a mechanism to be informed in advance of likely future reports and see indicative dates of when decisions will need to be made. This Forward Plan report is intended to assist Members, including aligning Authority business with any decisions which may need to be made by the Constituent Boroughs.

1.2. This report will be updated for every meeting, to take account of progress with workstreams and any new developments which need to be incorporated.

2. EQUALITIES IMPLICATIONS

2.1. There are no equalities implications of this report. Any equalities implications of forthcoming reports will be identified in the reports when presented.

3. COMMENTS OF THE FINANCIAL ADVISER

3.1. The Financial Adviser was consulted during the preparation of this report and comments have been incorporated.

4. COMMENTS OF THE LEGAL ADVISER

4.1. A Forward Plan as such is not a legal requirement, because the Authority does not operate under executive arrangements, but is nonetheless intended to be helpful in longer term business planning.

List of documents used:

None

Contact officers:

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APPENDIX A: NORTH LONDON WASTE AUTHORITY FORWARD PLAN

Regular Reports

Name	Subject	Frequency
North London Heat and Power Project (NLHPP)	Updates with progress on delivering construction contracts in line with the programme plan, promoting social value through the programme, health and safety performance. Upcoming reports will also include deep dives on elements of the project and delivery approaches as relevant	All meetings
Governance of LondonEnergy Ltd (LEL)	Quarterly updates on the operational and financial performance of LEL – provided to the Authority as the Company's sole shareholder and providing assurance that the Company's activities are supporting the Authority's aims	All meetings
Regular financial updates	To keep under review and note the Authority's performance against budget	Most meetings
Service Update	An update on waste managed, recycling performance and any key operational issues and innovations	Most meetings
Consultations and Policy	Proposed Authority responses to consultations from Government and others, and updates on emerging plans for national regulation affecting waste services	As needed in accordance with consultation timescales
Delivering Social Value	Updates on progress made and plans for delivering social value on the North London Heat and Power Project	All Programme Committee meetings
Budget and Levy	To approve the Authority's budget and borough levies for 2025/26	Annually (February)
Strategic Asset Management Update	To provide the Authority an update on the progress made to successfully steward the operation, maintenance and management of the Authority's facilities/assets	Annually (February)
Risk review	Providing an annual update to Members of the Authority's risk register for consideration	Annually (March/April)
Annual report	Report on the Authority's activity for the previous financial year, presented at the annual general meeting	Annually (June)

Other Reports

Name	Subject	Expected Date
2025/26 Statement of Accounts	To approve the 2025/26 Statement of Accounts	January 2027 (Audit and Governance Committee)
Technology at Project HUB	To approve changes required for managing technology applications and systems on the NLHPP	February 2027
Re-tendering the WDMS contract	To approve the re-tendering of the WDMS contract which is due a renewal end of June 2027.	February 2027