NORTH LONDON WASTE AUTHORITY

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THURSDAY, 12 NOVEMBER 2026 AT 10.30 AM
COUNCIL CHAMBER, TOWN HALL, JUDD STREET, LONDON WC1H 9JE

To watch the live broadcast of the meeting, please follow the link at the bottom of this page.

Enquiries to: **Cheryl Hardman, Democratic Services**

E-Mail: **cheryl.hardman@camden.gov.uk**

Telephone: **020 7974 1619 (Text phone prefix 18001)**

AGENDA

MEMBERS

Councillor Jacob Cable (Chair)	London Borough of Hackney	G
Councillor Madeline Church (Vice-Chair)	London Borough of Enfield	G
Councillor Peter Zinkin (Vice-Chair)	London Borough of Barnet	C
Councillor Camron Aref-Adib	London Borough of Camden	L
Councillor Johann Beckford	London Borough of Haringey	G
Councillor Rowena Champion	London Borough of Islington	L
Councillor Paul Convery	London Borough of Islington	L
Councillor Em Dean	London Borough of Waltham Forest	G
Councillor Jo Kuper	London Borough of Haringey	G
Councillor Eralda Qirjo	London Borough of Enfield	C
Councillor Peter Richardson	London Borough of Waltham Forest	G
Councillor Florence Schechter	London Borough of Hackney	G
Councillor Alan Schneiderman	London Borough of Barnet	L
Councillor James Slater	London Borough of Camden	L

G = Green, L = Labour, C = Conservative

Jon Rowney
Clerk
North London Waste Authority
Camden Town Hall
Judd Street
London, WC1H 9JE

This meeting will be webcast live at www.camden.gov.uk/webcast

www.nlwa.gov.uk

Issued on: Wednesday, 4 November 2026

CAMDEN TOWN HALL FIRE/EMERGENCY EVACUATION PROCEDURE

If the fire alarm sounds continuously, or if you are instructed to do so, leave the building quickly and calmly by the nearest available exit. Do not stop to collect personal belongings. Fire exit doors are clearly marked and lead via the staircases to Judd Street or Euston Road.

Do not use the lifts. If you are a wheelchair user or have a mobility problem which prevents you from using the staircases, please proceed to the lift lobby area where you will be evacuated from the building.

Do not wait immediately outside the building – proceed to Bidborough Street (outside the Openreach building) and await further instructions.

MEETINGS OF THE NORTH LONDON WASTE AUTHORITY

Agendas for public meetings are available in advance at: https://www.nlwa.gov.uk/ourauthority/our-meetings.

If you are interested in a particular item being considered at an ordinary meeting and you wish to speak (called making a deputation), you must make your request in writing to Cheryl Hardman by e-mailing cheryl.hardman@camden.gov.uk or by sending a letter to Cheryl Hardman, Democratic Services, Camden Town Hall, Judd Street, London, WC1H 9JE. If you wish to discuss your deputation request or have any other queries please call 020 7974 1619.

Written deputation requests for the meeting must be received by **9am** on **Monday, 9 November 2026**. The request will be considered in line with NLWA Standing Order A.17 regarding deputations. You can view the standing orders at: https://www.nlwa.gov.uk/ourauthority/governance. If your deputation request is accepted, the option to make your deputation remotely will be available.

If you require special assistance to enable you to address a meeting, please contact the committee clerk using the details on the front of the agenda as soon as possible and they will make arrangements to assist you. Please note that if insufficient notice is provided it may not be possible to help you.

The Authority consists of fourteen councillors, with each of the seven constituent councils (Barnet, Camden, Enfield, Hackney, Haringey, Islington and Waltham Forest) appointing two of their own councillors to serve on the Authority. Officers of the Authority attend the meeting to present reports and give advice but only the councillors make decisions at the meeting.

The Chair of the meeting controls the debate. Those present discuss the business by addressing the Chair; this helps to keep the debate in an orderly manner. The Chair takes each item in turn and when they consider there has been sufficient debate, they will call for a decision on the item. At this stage, a vote may be taken on the recommendations, which are either found at the front of each report or put forward by Councillors. The reports are usually taken in the order on the agenda. Please note that it is not possible for you to take part in the discussion (unless you are invited to make representations.)

The Local Government (Access to Information) Act allows the Authority to discuss certain items in private. Due to the nature of the business under consideration, there are normally confidential items at every meeting of the Authority. Such items are discussed at the end of the meeting. The live meeting stream will be stopped and you will be asked to leave at this point. Any members of the public joining the meeting remotely will also be asked to leave.

Members of the public have a right to take their own recordings of public meetings for reporting purposes. This does not apply to any of the Authority's meetings which are private or not open to the public. Laws on public order offences and defamation still apply, and you should exercise your rights with responsibility. Please respect the views of others when reporting a meeting.

You may be asked to stop filming, photographing or recording a meeting if this in some way becomes disruptive to the meeting.

This meeting will be webcast and can be watched live or viewed for twelve months afterwards at www.camden.gov.uk/webcast. If you are attending a meeting but do not wish to appear on the webcast you are advised to sit in the public gallery.

WEBCASTING NOTICE

This meeting will be broadcast live via www.camden.gov.uk/webcast. The whole of the meeting will be filmed and recorded, except where there are confidential or exempt items, and the footage will be on the website for 12 months.

If you make a representation to the meeting you will be deemed by the Authority to have consented to being filmed and to the possible use of those images and sound recordings for webcasting and/or training purposes.

The Authority is obliged by law to allow members of the public to take their own recordings and images at public meetings. The Authority will only seek to prevent this should it be undertaken in a disruptive or otherwise inappropriate manner.

The privacy notice that explains Camden Council's use of webcasting data can be seen at www.camden.gov.uk/data-protection-privacy-and-cookies#webcasting . The NLWA's privacy notice can be accessed by contacting the Authority.

If you have any queries regarding webcasting or the recording of meetings by the public, please contact the Democratic Services Officer.

NORTH LONDON WASTE AUTHORITY
12 NOVEMBER 2026

AGENDA

1. APOLOGIES

2. DECLARATIONS BY MEMBERS OF PECUNIARY, NON-PECUNIARY AND ANY OTHER INTERESTS IN RESPECT OF ITEMS ON THIS AGENDA

3. MINUTES (Pages 13 - 24)

To approve and sign the minutes of the meetings held on 25 June and 20 July 2026.

4. ANNOUNCEMENTS

Webcasting of the meeting

The Chair to announce the following: "I would like to remind everyone that this meeting is being broadcast live by Camden Council and is recorded and later made available on the website. If you are addressing the meeting, you are deemed to be consenting to having your contributions recorded and broadcast."

Any other announcements

5. NOTIFICATION OF ANY ITEMS OF BUSINESS THAT THE CHAIR DECIDES TO TAKE AS URGENT

6. DEPUTATIONS (IF ANY)

7. MEMBERSHIP OF THE AUTHORITY (Pages 25 - 26)

Report of the Managing Director.

This report updates Members on changes to the membership of the Authority.

8. FINANCE UPDATE (Pages 27 - 100)

Report of the Financial Adviser.

This report provides an update on the Authority's financial position for the 2025/26 financial year. The report also contains Forvis Mazars' Audit Strategy Memorandum which outlines their approach to the audit of the 25/26 accounts and the steps being taken on confidence in the financial statements.

The latest forecast compared to the budget for 2026/27 is also provided in the report along with an initial indicative budget and levy forecast for 2027/28 and 2028/29. This report also updates Members on a proposal to appoint a second independent Member to the Audit and Governance Committee.

9. NORTH LONDON HEAT AND POWER PROJECT ENERGY RECOVERY FACILITY CONTRACT UPDATE (Pages 101 - 234)

Report of the Managing Director.

The North London Heat and Power Project (NLHPP) is replacing Europe's oldest operational Energy from Waste (EfW) facility with an Energy Recovery Facility with the best environmental controls to reduce emissions. This infrastructure supports the Authority's circular economy ambitions and aims to secure the most environmentally responsible and cost-effective long-term outcome for north London residents.

The construction of the energy recovery facility is 60% complete but has faced challenges. This report makes recommendations to amend the contract with ACCIONA to secure increased delivery and cost certainty. Members are asked to determine whether the proposed settlement and associated funding requirements represent the best available outcome for NLWA and therefore the

seven north London boroughs and their residents. The report structure is:

Section 1: Vision, History and Project Overview.
Provides an overview of the North London Heat and Power Project, its development history, and the strategic, environmental and social benefits it is intended to deliver for north London.

Section 2: Procurement of Contract and Delivery Challenges.
Outlines the procurement of the Energy Recovery Facility, the construction progress, delivery challenges and contractual issues that emerged. It explains the independent review of the project, the assessment of alternative options, and work, in liaison with borough officers, which concluded that negotiating a settlement with ACCIONA was the best route to securing completion of the facility.

Section 3: Negotiations with ACCIONA and Heads of Terms.
Explains the negotiations with ACCIONA following the independent audit and options review, including the assessment of the project's contractual position, programme challenges and commercial risks. It sets out how the negotiations progressed from ACCIONA's initial claims to agreed Heads of Terms intended to provide greater certainty over project cost, completion and future risk allocation.

Section 4: Proposed Amendment to the ERF Contract
Explains the proposed Settlement and Variation to the ERF Contract. It compares the current contractual position with the proposed arrangements, including changes to project cost, programme, risk allocation and dispute resolution.

Section 5: Benefits and Risks of Contract Amendment
Outlines how the amended contract would be used to increase delivery confidence and cost certainty, including early actions already taken and recent signs of recovery.

Section 6: Governance and Assurance
Proposes strengthened governance and project management processes to increase certainty in the project.

Section 7: Finances
Includes analysis to show estimated future costs and how these would compare to cancellation of the project.

There are exempt from publication appendices to this report.

Should the Authority wish to discuss the appendices, it will be asked to pass the following resolution:

"THAT the press and public be excluded from the proceedings of the North London Waste Authority on 12th November 2026 during consideration of the exempt appendix, on the basis that, were members of the public to be present, there would be disclosure of exempt information as defined in Schedule 12A to the Local Government Act 1972, as amended.

Specifically:
Exempt Information Category 3 – Information relating to the financial or business affairs of any particular person, including the authority holding that information, and not required to be registered under various statutes: the reasons why the public interest favours withholding the information are that the release of such information would prejudice the Authority's conduct of a commercial operation OR because the disclosure of the information is likely to prejudice the commercial interests of the Authority and organisations engaged in commercial activities as the information related to commercial activities that are conducted in a competitive environment.

Exempt Information Category 5 - Information in respect of which there is a claim to legal professional privilege: the reasons why the public interest favours withholding the information are that the release of such information could prejudice the safeguarding of openness in all communications between client and lawyer and the Authority's ability to ensure access to full and frank legal advice."

10. MANAGEMENT OF WASTE ELECTRICAL AND ELECTRONIC EQUIPMENT (Pages 235 - 244)

Report of the Head of Strategy and Services.

This report provides Members with details of the current arrangements for the management of Waste Electrical and Electronic Equipment (WEEE) and seeks delegated authority to secure a restructured contract when the current arrangements expire.

There is an exempt from publication appendix to this report.

Should the Authority wish to discuss the appendix, it will be asked to pass the following resolution:

"THAT the press and public be excluded from the proceedings of the North London Waste Authority on 12th November 2026 during consideration of the exempt appendix, on the basis that, were members of the public to be present, there would be disclosure of exempt information as defined in Schedule 12A to the Local Government Act 1972, as amended.

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11. INFRASTRUCTURE UPDATE AND SERVICE RESILIENCE FOLLOWING A FIRE AT THE WEMBLEY TRANSFER STATION (Pages 245 - 262)

Report of the Head of Strategy and Services.

This report provides an update on the state of the Authority's service resilience following the recent fire at the Wembley (WTS) Waste Transfer Station. It also provides progress updates on construction of a Waste Transfer Station at Geron Way which provides a long-term facility in the west of the Authority's area. This report also advises on the process to secure a long-term depot for the waste transport fleet and on proposals to relocate Regis Road Reuse and Recycling Centre (RRC) from its current site to a new site on Regis Road. Additionally, the paper updates Members on the successful integration of the Barrowell Green RRC into the Authority's portfolio of Reuse and Recycling Centres.

12. SERVICES AND POLICY UPDATE (Pages 263 - 276)

Report of the Head of Strategy and Services.

This report provides Members with details of operational performance in the first months of the 2026/27 reporting year. It sets out confirmed tonnage and performance data and updates on specialist recycling initiatives.

13. GOVERNANCE OF LONDONENERGY LTD (Pages 277 - 326)

Report of the Managing Director.

This provides a regular report on the Governance of LondonEnergy Ltd. The Authority is the 100% shareholder of the company. This report covers the company's performance from April to June 2026.

There is an exempt from publication appendix to this report.

Should the Authority wish to discuss the appendix, it will be asked to pass the following resolution:

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were members of the public to be present, there would be disclosure of exempt information as defined in Schedule 12A to the Local Government Act 1972, as amended.

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14. FORWARD PLAN (Pages 327 - 330)

Report of the Managing Director.

This report provides a forward programme of planned reports, decisions and briefings which will be brought to Authority and Programme Committee meetings.

15. ANY OTHER ITEMS THE CHAIR DECIDES TO TAKE AS URGENT

AGENDA ENDS

The date of the next meeting will be Thursday, 10 December 2026 at 2.30 pm in Council Chamber, Town Hall, Judd Street, London WC1H 9JE.