

NORTH LONDON WASTE AUTHORITY

REPORT TITLE: 2019/20 FINANCIAL OUTTURN AND 2020/21 UPDATE

REPORT OF: THE FINANCIAL ADVISER

FOR SUBMISSION TO: AUTHORITY MEETING

DATE: 25 JUNE 2020

SUMMARY OF REPORT:

This report provides details of expenditure and income for 2019/20 and briefly comments on the current financial position for 2020/21. The report indicates that revenue balances at 31 March 2020 were £8.443m, i.e. an increase of £2.903m compared with the February forecast. £2.335m of this is as result of not using the contingency. Other factors were lower than forecast waste tonnages delivered to the Authority, increased income as well as lower than anticipated charges from the new mixed dry recycling contract and administrative savings.

Allowing for the improvement in the revenue balances at 31 March 2020, the 2020/21 first review indicates that the Authority's forecast at 31 March 2021 balances will increase by £2.903m compared with the February report. This improvement strengthens the Authority's ability to manage its services within budget and accommodate potential budget pressures. If this situation is maintained, the Authority will have reserves of £2.903m available to support the 2021/22 budget and therefore reduce the amount that will need to be recovered from boroughs through the levy.

RECOMMENDATIONS:

The Authority is recommended to:

- A. Note the 2019/20 outturn (subject to audit).
- B. Note the over and under payments by boroughs in respect of non-household and chargeable household waste in 2019/20 and the arrangements for repayment to and collection from the boroughs.
- C. Note the 2020/21 update and that a further report will be submitted to the Authority in September.
- D. Note that an update on the budget and resource requirements for 2021/22 and future years will be reported to the Authority in future budget reviews

SIGNED: Jon Rowney, Financial Adviser

DATE: 15 June 2020

NORTH LONDON WASTE AUTHORITY

1. INTRODUCTION

- 1.1. At its meeting on 13 February 2020 the Authority was provided with an up-to-date assessment of its financial position. This included a forecast of the 2019/20 outturn and provided guidance on the level of surplus resources available to assist with the funding of the 2020/21 budget.
- 1.2. The accounts for 2019/20 are now closed and therefore the main purpose of this report is to provide details of the 2019/20 outturn (subject to audit). This paper also provides details of the 2020/21 forecast outturn and briefly comments on the outlook for future years

2. 2019/20 OUTTURN

- 2.1. At its meeting on 7 February 2019, the Authority agreed an original budget of £69.504m to be financed by estimated revenue balances of £5.377m, charges to boroughs for non-household and chargeable household waste of £9.111m and £1.834m respectively and a levy of £53.182m.
- 2.2. At subsequent meetings, Members have been updated on the financial standing of the Authority. In February 2020 Members were advised that it would be reasonable to assume that forecast revenue balances of £5.540m at 31 March 2020 could be considered when determining the Authority budget and levy requirements for 2020/21.
- 2.3. A summary of the variances that comprise the total of £5.540m has been included in the Appendix at table 1.
- 2.4. The actual revenue surplus for the year ended 31 March 2019 increased by £2.903m compared to the February forecast giving a total balance carried forward of £8.443m
- 2.5. Comparison of the revised budget and final outturn is shown in the table on the following page and a commentary on the most significant changes and issues arising are set out in the following paragraphs:

2019/20 Outturn Compared to the February Update

	2019/20 Original Budget £'000	2019/20 February Update £'000	2019/20 Year End Outturn £'000	Variance £'000
Expenditure				
Main Waste Disposal Contract (ex RRC Waste)	36,961	36,230	36,146	(84)
Landfill Tax	1,568	1,451	1,444	(7)
Composting Services	1,922	1,821	1,872	51
MRF Services	7,837	8,298	7,723	(575)
Transfer Station and Other Sites	1,681	1,611	1,528	(83)
Corporate and Other Support Service Costs	2,651	2,465	2,353	(112)
Strategy and Services Team	621	599	667	68
Waste Prevention Programme – New Initiatives	500	511	512	1
Recycling Communications	83	83	82	(1)
Recycling Initiatives	239	219	189	(30)
North London Heat & Power Project	1,615	780	630	(150)
Revenue Funding – Capital Programme	8,930	6,858	6,824	(34)
	64,608	60,926	59,970	(956)
Resuse and Recycling Centres				
Residual Waste	935	855	930	75
Landfill Tax	127	119	119	0
Operating Costs	3,479	3,672	3,670	(2)
	4,541	4,646	4,719	73
Total Expenditure	69,149	65,572	64,689	(883)
Income				
Rents	(119)	(119)	(118)	1
Sale of Recyclates	(2,221)	(1,671)	(1,802)	(131)
Other Income	0	0	0	0
Interest on Balances	(40)	(40)	(84)	(44)
	(2,380)	(1,830)	(2,004)	(174)
Net Expenditure	66,769	63,742	62,685	(1,057)
Contingency	2,735	2,335	0	(2,335)
Total Net Expenditure	69,504	66,077	62,685	(3,392)
Financed by:				
Use of Balances	(5,377)	(8,221)	(8,221)	0
Charges to Boroughs (non-household waste)	(9,111)	(8,441)	(8,007)	434
Charges to Boroughs (household waste)	(1,834)	(1,773)	(1,718)	55
Levy – Base Element	(48,350)	(48,350)	(48,350)	0
Levy - RRC Element	(4,832)	(4,832)	(4,832)	0
Total Levy	(53,182)	(53,182)	(53,182)	0
Total Resources Available	(69,504)	(71,617)	(71,128)	489
Estimated Revenue Balance at 31 March 2019	0	(5,540)	(8,443)	(2,903)

2.6. Residual Waste Disposal and Landfill Tax (-£0.91m)

- 2.6.1. In February, Members were advised that tonnage data for the period up to November 2019 indicated that the 2019/20 residual waste stream would be 587,731 tonnes i.e. 0.8% greater than in 2018/19. Residual waste delivered to the Authority in 2019/20 was 586,574 tonnes, i.e. 1,157 tonnes (0.20%) fewer than the February forecast but 3,795 (0.65%) more than in 2018/19. Table 2 in the appendix sets out the tonnage delivered by each borough and their variances to February's fourth budget review.
- 2.6.2. The residual waste tonnage in the appendix includes material delivered by boroughs to the Authority's Material Recovery Facility (MRF) providers as mixed dry recyclable but subsequently rejected due to contamination. The MRF provider arranges for the subsequent disposal of this tonnage. The new MRF contract has resulted in lower tonnages of rejected waste. The Authority records rejected tonnage as residual waste. The cost of disposal of rejected material in 2019/20 was £0.0.286m, down from £0.404m in the previous year.

2.7. Composting & Materials Recovery Facility (MRF) Services: (- £0.574m)

- 2.7.1. The actual level of compostable material sent to the Authority was 44,702 tonnes (924 tonnes or 2.11% greater than forecast). This variance is due to a change in the proportions of food, green and mixed wastes delivered to the Authority. These are charged at different prices.
- 2.7.2. 110,585 tonnes of dry recyclable waste was delivered to the Authority's MRF providers. This was 1,137 tonnes (1.02%) lower than the 111,722 advised by the boroughs in December 2019. It does however, represent a year on year growth in the waste stream of 489 tonnes (0.44%). Only the tonnages accepted by the Authority's MRF providers are shown in table 4 of the appendix.
- 2.7.3. Tables 3 and 4 in the appendix include the tonnages of compostable and dry recyclable materials that each borough delivered to the Authority in 2019/20 and the variances to February's fourth review.

2.8. Transfer Stations and Other Sites: (-£0.083m)

- 2.8.1. The London Borough of Islington returned a small part of the charge for running costs at the Hornsey Street Transfer station. In addition, the budget for other sites such as Pinkham Way was underspent in the year.

2.9. Corporate and Other Support Service Costs: (- £0.112m)

- 2.9.1. This heading captures a wide range of services provided to the Authority by Camden and Haringey and a number of external providers. This includes much of the Authority's staffing costs. Non-recurring savings have arisen principally as a result of lower spend on external support (£0.070m).

2.10. North London Heat & Power Project: (-£0.150m)

2.10.1. A year end review of costs has identified some additional costs that can be capitalised, alongside a small underspend in the year.

2.11. Reuse and Recycling Centres (RRCs): (+ £0.073m)

2.11.1. The Authority manages seven RRCs on behalf of its constituent boroughs. Details of the costs incurred in 2019/20 and balances that will be reflected in the 2020/21 budget calculations are shown in Tables 7 and 8 of the Appendix. Residual waste tonnage delivered to the RRCs was higher than forecast.

2.12. Income from the sale of Recyclates: (- £0.131m)

2.12.1. The fourth budget review was based on an average income per tonne of £14.96 with an assumption that the income from the new recycling contract would be £20 per tonne. In the final quarter of the year, income has exceeded £30 per tonne each month, increasing the income available to the Authority.

2.12.2. Under menu pricing, this income is used by the Authority to reduce the net cost per tonne of mixed dry recyclates to each borough.

2.13. Contingency: (- £2.335m)

2.13.1. At its February meeting, the Authority continued to adopt a prudent approach and decided to release a small part of the contingency in the 2019/20 forecast. The remainder was retained to accommodate any unforeseen additional costs in the closing months of the year. There was no call on the contingency.

2.14. Charges to Boroughs for Non-Household Waste: (+£0.434m)

2.14.1. At the budget meeting in February the Authority was provided with an up-to-date assessment of the estimated cost to boroughs of non-household waste in 2019/20.

2.14.2. The meeting was also reminded that the final charges would be calculated as part of the final accounts process and that this would be reported to the Authority in June 2020. Any under or over payment by boroughs would be collected from or repaid to boroughs after the Authority's accounts have been audited.

2.14.3. Overall, income for the year is lower than the 2019/20 revised budget but since boroughs make on-account payments to the Authority based on the original budget, adjusting refunds are required for all boroughs.

2.14.4. Compared with the original budget assumption of 95,168 tonnes of residual waste there has been a decrease of 3,532 tonnes to 91,636. The menu price-based calculations are sensitive to changes in the Authority's overall

costs. The actual charge per tonne in 2019/20 was £79.26, a decrease of £9.68 compared with the original budget of £88.94.

- 2.14.5. All boroughs except Enfield and Waltham Forest also delivered recyclable non-household waste to the Authority for treatment at a cost of £63.67 for dry recyclable waste (10,809 tonnes), £73.59 for mixed organic waste (365 tonnes) and £22.70 for food waste (1,227 tonnes). The cost per tonne for dry recyclable waste is inclusive of sales income.
- 2.14.6. Table 5 in the appendix includes details of each borough's original, revised and actual costs of non-household waste.

2.15. Charges to Boroughs for Household Waste: (+ £0.038m)

- 2.15.1. The outturn shows little change from the February update. The actual charge per tonne for residual waste of £79.26 is the same as for non-household waste.
- 2.15.2. Four boroughs (Camden, Hackney, Haringey and Islington) have also delivered recyclable chargeable household waste to the Authority for treatment. 2,695 tonnes of dry recyclable waste, 740 tonnes of mixed organic waste and 555 tonnes of food waste were delivered to the Authority. Costs per tonne are the same as non-household waste.
- 2.15.3. Details of the original, revised and actual costs of chargeable household waste are shown in table 6 of the appendix.

2.16. The RRC Levy Balances

- 2.16.1. The costs of running the RRCs, treating recyclable waste, disposal of residual waste, landfill tax and income from recycling are captured for each site and recharged to boroughs based on the 2018 visitor survey for each site. Table 7 in the appendix shows the recharge for each borough.
- 2.16.2. Table 8 in the appendix provides details of the RRC revenue balances position for each borough at 31 March 2020. The change in balances of £0.079m will be considered when determining the 2021/22 levy.

2.17. The Base Levy Balances

- 2.17.1. The base levy is determined according to the tonnage delivered by each borough to the Authority. The levy is an estimated sum based on the budgeted tonnage and the estimated net cost of running the Authority. At the year-end, the actual levy costs were £42.578m, compared to the fourth review forecast of £45.561m, a reduction of £2.983m. Table 9 in the Appendix shows the movement of these balances for each borough and the balance held that could be used to support the 2021/22 levy.

2.18. Total Levy Balances

- 2.18.1. The overall balance of £8.443m consists of a main levy balance owed to boroughs of £8.658m and an RRC balance owed to the Authority of

£0.214m. The actual year-end balance position compared with the fourth review presented to the Authority in February is shown in Table 10 in the appendix

- 2.18.2. The balances identified and reported as part of the fourth review were used to adjust each borough's 2020/21 levy. The increase in balances of £2.903m identified during the closure of the 2019/20 accounts will be held by the Authority and will be available to support the 2021/22 budget and levy.

2.19. Conclusion

- 2.19.1. The outturn shows that the Authority has a revenue surplus of £8.443m at 31 March 2020, i.e. an additional £2.903m compared with the February forecast of £5.540m.

3. CAPITAL BUDGET 2019/20

- 3.1. During 2019/20, the Authority spent £26.422m relating to the North London Heat and Power Project. This spend was primarily on construction, and design costs. This spend was lower than anticipated in the February report to the Authority as the lease of the EcoPark was not completed before the end of March.
- 3.2. At 1 April 2019, the Authority held usable capital receipts of £1.439m. No receipts of a capital nature were received in 2019/20 and none were used. Capital receipts can only be used to fund capital expenditure or to repay debt.

4. FINAL ACCOUNTS PREPARATION AND AUDIT

- 4.1. The 2019/20 outturn discussed in the preceding paragraphs forms the basis of the Authority's statutory statement of accounts. Due to the current pandemic, the Government have announced that the date that all local government bodies to complete their draft annual accounts has been changed to the last day of September 2020. The Financial Adviser is required to certify that the accounts present a true and fair view of the financial position of the Authority at the end of the year and of the Authority's income and expenditure for the year.
- 4.2. The draft statements have to be audited by Mazars and approved by the Audit Committee so that the Authority may consider and approve it and duly authorise the statement to be signed and dated by the Chair of the Audit Committee (or the Authority). The Authority must then publish the final audited statement of accounts by the end of November 2020. An Audit Committee meeting is proposed for 2 November. It is recommended that the Members' Finance Working Group reviews the draft statement of accounts ahead of submission to the Audit Committee. Mazars will report the findings of its audit at that meeting.

5. THE 2020/21 REVENUE BUDGET

- 5.1. At its meeting on 3 February 2020 the Authority agreed the 2020/21 budget at £71.789m, to be financed by estimated balances of £5.540m, charges to boroughs for non-household and chargeable household waste of £9.105m and £1.915m respectively, and a levy of £55.229m.

5.2. General

- 5.2.1. At this stage of the financial year, it is too early to draw any firm indications about the waste stream for the full year. This applies equally to other tonnage-based areas of the budget. Tonnages have been affected by lockdown with an increase in collected kerbside waste and a reduction in chargeable household and non-household waste types. These issues are discussed in greater detail elsewhere on the agenda.
- 5.2.2. A greater appreciation of any trends that may be developing should become apparent when data is available for the four-month period to the end of July which will be reported to the September meeting of the Authority. Several other issues that emerged during the closure of the 2019/20 accounts will affect 2020/21 and these are discussed below:

5.3. Sale of Recyclates

- 5.3.1. As mentioned in paragraph 2.12, the income received in the months of January to March was greater than forecast. Since then, the prices received have fallen back in line with the budget. Therefore, the forecast is unchanged.

5.4. Overview

- 5.4.1. Members will recall that the Authority agreed an increase to the levy for 2020/21. Subject to further budgetary pressures that may emerge during the year, the first review of the 2020/21 suggests £2.903mm of balances could be available. Table 11 in the appendix sets out the budget, compared to the first review.

6. THE OUTLOOK FOR 2021/22

- 6.1. The first review of the 2020/21 budget identifies a revenue balance of £2.903m that might be available to be used to support the 2021/22 budget and therefore, reduce the amount that will need to be recovered from the boroughs through the levy.
- 6.2. The net expenditure requirement for the 2021/22 budget reported in February was £75.494m. The £2.903m balance would reduce the levy requirement to £60.865m. This would represent a 10.21% overall increase in the levy compared to a 15.46% increase reported in February. The increase would be different for each borough based on individual circumstances. Table 12 of the report contains the forecast levy increase for each borough.

7. CONCLUSION

- 7.1. Allowing for the improvement in the revenue balances at 31 March 2020 and the 2020/21 variations, the first review indicates that the Authority's reserves at 31 March 2021 will have increased by £2.903m. This improvement strengthens the Authority's ability to manage its services within budget and accommodate potential budget pressures.

8. EQUALITIES IMPLICATIONS

- 8.1. Budgets and forecasts are considered an allocation of resources. Approval to spend is sought separately by Officers. The equalities implications are considered as part of the spending approval.

9. COMMENTS OF THE LEGAL ADVISER

- 9.1. The Authority may in accordance with Regulation 3(1) of the Joint Waste Disposal Authorities (Levies) (England) Regulations 2006, issue levies on its constituent councils to meet all liabilities falling to be discharged by it for which no provision is otherwise made.
- 9.2. The amount to be levied by the Authority in respect of any financial year from each of its constituent councils is determined in accordance with Regulation 4 by apportioning the total amount to be levied either in such proportions as all the constituent councils may agree or in absence of such agreement, by a combination of:
- 9.2.1. apportioning costs in proportion to the tonnage of household waste delivered by each of council; and
 - 9.2.2. for non-household waste and other costs, apportioning costs on the basis of the council tax base.
- 9.3. All the constituent councils have agreed through the Inter Authority Agreement entered into in 2015 that alternative levy apportionment arrangements will apply from 2015/16 and the menu pricing arrangements referred to above are set out in that Inter Authority Agreement. This meets the requirements of the Joint Waste Disposal Authorities (Levies) (England) Regulations 2006.

List of documents used:

Report to the Authority 13 February 2020 – Revenue Budget and Levy 2020/21

2019/20 final accounts Working Papers

2020/21 budgetary control working papers

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APPENDIX A: [FINANCIAL TABLES TO SUPPORT THE REPORT]

Table 1 - Variances arising since the budget was set in February 2019

	£m
Higher level of balances brought forward from 2018/19	(2.844)
Electricity Income Claim	(1.510)
Landfill Tax	(0.117)
Savings on Corporate Support costs	(0.210)
Revenue Funding - Capital Programme	(2.072)
Capitalisation of NLHPP costs	(0.835)
Released Contingency	(0.400)
Organic and dry recyclable waste	0.360
Resuse and Recycling Centres	0.106
Residual Waste Treatment Contracts	0.780
Deterioration in sales prices of recyclable material	0.549
Decrease in chargeable waste income	0.731
Other	(0.078)
Total	<u>(5.540)</u>

Table 2 - Residual waste tonnage and variance to the February 2020 Update

	2018/19 Actual	2019/20 February Update	2019/20 Actual	Change to Feb. Update	Change %
	Tonnes	Tonnes	Tonnes	Tonnes	
Barnet	102,616	105,997	106,584	+587	+0.55
Camden	76,617	74,975	75,293	+318	+0.42
Enfield	90,239	94,107	91,057	-3,050	-3.24
Hackney	89,608	89,196	88,655	-541	-0.61
Haringey	73,266	73,525	73,940	+415	+0.56
Islington	79,020	79,092	79,336	+244	+0.31
Waltham Forest	71,413	70,839	71,709	+870	+1.23
Total	582,779	587,731	586,574	-1,157	-0.20

Table 3 – Organic recycling tonnages and variance to the February 2019 Update

	2018/19 Actual	2019/20 February Update	2019/20 Actual	Change to Feb. Update	Change
	Tonnes	Tonnes	Tonnes	Tonnes	%
Barnet	16,279	12,935	13,870	+935	+7.23
Camden	4,118	4,078	4,364	+286	+7.02
Enfield	0	0	0	+0	+0.00
Hackney	6,848	7,254	7,428	+174	+2.40
Haringey	5,274	5,709	5,810	+101	+1.77
Islington	4,567	4,585	4,388	-197	-4.30
Waltham Forest	8,981	9,216	8,842	-374	-4.06
Total	46,067	43,778	44,702	+924	+2.11

Table 4 – Mixed dry recycling tonnages and variance to the February 2019 Update

	2018/19 Actual	2019/20 February Update	2019/20 Actual	Change to Feb. Update	Change
	Tonnes	Tonnes	Tonnes	Tonnes	%
Barnet	26,940	26,539	26,535	-4	-0.02
Camden	18,707	18,079	16,669	-1,410	-7.80
Enfield	0	0	0	+0	+0.00
Hackney	17,481	18,252	18,470	+218	+1.19
Haringey	15,964	16,841	16,982	+141	+0.84
Islington	15,171	16,234	15,973	-261	-1.61
Waltham Forest	15,833	15,776	15,956	+180	+1.14
Total	110,096	111,722	110,585	-1,137	-1.02

Table 5 - Non-Household waste charges by borough

	2019/20 Original Budget	2019/20 February Update	2019/20 Actual Cost	Repayment due (to)/from Borough (Column 3 - 1)
	1	2	3	
Cost per Tonne #	£88.94	£81.28	£79.26	
	£	£	£	£
Barnet *	1,043,460	1,015,472	880,358	(163,102)
Camden *	2,351,932	2,114,875	2,022,538	(329,394)
Enfield	856,973	782,267	744,522	(112,451)
Hackney *	1,880,138	1,752,771	1,683,081	(197,057)
Haringey *	302,173	266,376	213,906	(88,267)
Islington *	2,561,133	2,408,496	2,363,771	(197,362)
Waltham Forest	115,271	101,417	98,864	(16,407)
Total	9,111,080	8,441,674	8,007,040	(1,104,040)

Residual only

* Includes the cost of treating recyclable wastes

Table 6 - Chargeable Household waste by borough

	2019/20 Original Budget	2019/20 February Update	2019/20 Actual Cost	Repayment due (to)/from Borough (Column 3 - 1)
	1	2	3	
Cost per Tonne #	£88.94	£81.28	£79.26	
	£	£	£	£
Barnet	202,792	185,314	180,705	(22,087)
Camden *	472,023	450,693	444,696	(27,327)
Enfield	127,279	116,309	113,416	(13,863)
Hackney *	536,838	514,461	496,791	(40,047)
Haringey *	238,054	226,746	218,614	(19,440)
Islington *	257,170	265,336	263,715	6,545
Waltham Forest	0	14,940	374	374
Total	1,834,156	1,773,799	1,718,311	(115,845)

Table 7 - RRC operating costs compared to the fourth review

	2019/20 Original Budget	2019/20 February Update	2019/20 Outturn	2019/20 Variance to February Update
	£	£	£	£
Barnet	1,176,880	1,069,919	1,094,853	24,934
Camden	472,851	513,798	559,161	45,363
Enfield *	33,604	33,631	34,007	376
Hackney	235,762	241,238	243,417	2,179
Haringey	637,824	710,155	706,586	(3,569)
Islington	738,367	765,270	794,170	28,900
Waltham Forest	1,245,101	1,299,052	1,280,136	(18,916)
Total	4,540,389	4,633,063	4,712,330	79,267

* The Authority does not manage Enfield's RRC; the cost of disposing of this site's residual waste is included in Enfield's base levy.

Table 8 - RRC Balances available at year end

Balances with brackets at 31 March 2020 indicate a balance owed to the borough by the Authority and balances without brackets are a balance owed by the borough to the Authority

	Additional Balances b/fw d from 2018/19	In-year Change in Balances (Original Budget to Feb Update)	Total Forecast Balances as at 31 March 2020	Additional Balances 2019/20 from table 7	Total Balances at 31 March 2020
	£	£	£	£	£
Barnet	(13,185)	(106,961)	(120,146)	24,934	(95,212)
Camden	74,721	40,947	115,668	45,363	161,031
Enfield	(450)	27	(423)	376	(47)
Hackney	(5,955)	5,476	(479)	2,179	1,700
Haringey	28,153	72,331	100,484	(3,569)	96,915
Islington	(6,136)	26,903	20,767	28,900	49,667
Waltham Forest	(34,761)	53,951	19,190	(18,916)	274
Total	42,387	92,674	135,061	79,267	214,328

Table 9 - Base levy balances by borough

Balances with brackets at 31 March 2020 indicate a balance owed to the borough by the Authority

	Additional Balances b/fwd from 2018/19	In-year Change in Balances (Budget to Feb Update)	Feb Update Estimated Levy Costs	Year End Actual Levy Costs	Additional Balance at 31 March 2020 (4-3)	Total Balances at 31 March 2020 (1+2+5)
	1	2	3	4	5	
	£	£	£	£		£
Barnet	(338,666)	(244,729)	8,893,494	8,470,950	(422,544)	(1,005,939)
Camden	(456,753)	(538,013)	4,626,322	4,198,931	(427,391)	(1,422,157)
Enfield	(337,283)	(260,200)	6,835,619	6,236,631	(598,988)	(1,196,471)
Hackney	(531,416)	(512,294)	6,228,774	5,729,097	(499,677)	(1,543,387)
Haringey	(412,385)	(401,639)	6,918,609	6,606,891	(311,718)	(1,125,741)
Islington	(361,014)	(325,185)	4,894,784	4,485,952	(408,832)	(1,095,031)
Waltham Forest	(449,076)	(506,556)	7,163,658	6,850,295	(313,363)	(1,268,994)
Total	(2,886,592)	(2,788,615)	45,561,260	42,578,747	(2,982,513)	(8,657,720)

Table 10 - Total balances available by borough (from tables 8 and 9)

	2019/20 February Update		Movement in Balances		2019/20 Year End Balance	
	Base Levy	RRC Levy	Base Levy	RRC Levy	Base Levy	RRC Levy
	£	£	£	£	£	£
Barnet	(583,395)	(120,146)	(422,544)	24,934	(1,005,939)	(95,212)
Camden	(994,766)	115,669	(427,391)	45,362	(1,422,157)	161,031
Enfield	(597,483)	(424)	(598,988)	377	(1,196,471)	(47)
Hackney	(1,043,709)	(480)	(499,677)	2,180	(1,543,387)	1,700
Haringey	(814,023)	100,484	(311,718)	(3,569)	(1,125,741)	96,915
Islington	(686,199)	20,767	(408,832)	28,900	(1,095,031)	49,667
Waltham Forest	(955,632)	19,191	(313,363)	(18,917)	(1,268,994)	274
Total	(5,675,207)	135,061	(2,982,513)	79,267	(8,657,720)	214,328
	(5,540,145)		(2,903,247)		(8,443,392)	

Table 11 - 2020/21 Budget and forecast

	2020/21 Budget £'000	2020/21 Forecast £'000	Variance £'000
Expenditure			
Main Waste Disposal Contract (ex RRC Waste)	38,766	38,766	0
Landfill Tax	1,438	1,438	0
Biodegradable Waste Services	1,707	1,707	0
MRF Services	10,012	10,012	0
Transfer Station and Other Sites	1,904	1,904	0
Corporate and Other Support Service Costs	2,994	2,994	0
Operations Team	601	601	0
Waste Prevention Programme	519	519	0
Joint Communications Initiative	200	200	0
Recycling Initiatives	246	246	0
North London Heat and Power Project	1,414	1,414	0
Revenue Funding – Capital Programme	6,912	6,912	0
	66,713	66,713	0
Reuse and Recycling Centre Expenditure			
RRC Residual Waste	876	876	0
RRC Landfill Tax	123	123	0
RRC Operations	3,750	3,750	0
	4,749	4,749	0
Less			
Income			
Rents	(121)	(121)	0
Sale of Recyclates	(2,291)	(2,291)	0
Interest on Balances	(40)	(40)	0
	(2,452)	(2,452)	0
Net Expenditure	69,010	69,010	0
Contingency	2,779	2,779	0
Total Net Expenditure	71,789	71,789	0
Financed by:			
Use of Balances	(5,540)	(8,443)	(2,903)
Charges to Boroughs (Non-household waste)	(9,105)	(9,105)	0
Charges to Boroughs (Chargeable household waste)	(1,915)	(1,915)	0
Estimated Levy – Base Element	(50,345)	(50,345)	0
Estimated Levy – RRC Element	(4,884)	(4,884)	0
Total Estimated Levy	(55,229)	(55,229)	0
Total Resources Available	(71,789)	(74,692)	(2,903)
Estimated Revenue Balance at 31 March 2019	0	(2,903)	(2,903)

Table 12 - Possible 2021/22 levy based on the year-end and first review variances

	2020/21 Actual Levy	2021/22 Revised Forecast Levy	Forecast Levy Increase	2019/20 Additional Year End Balances	2020/21 Forecast Balances	Additional Balance to reduce the 2020/21 Levy	2021/22 Revised Forecast Levy	Revised Forecast Levy Increase
	£'000	£'000	%	£'000	£'000	£'000	£'000	%
		a		b	c	d (b+c)	(a+d)	
Barnet	12,351	13,689	10.83%	(398)	0	(398)	13,291	7.61%
Camden	5,695	6,881	20.83%	(382)	0	(382)	6,499	14.12%
Enfield	7,006	8,037	14.72%	(599)	0	(599)	7,438	6.17%
Hackney	7,076	8,524	20.46%	(497)	0	(497)	8,027	13.44%
Haringey	8,008	9,157	14.35%	(315)	0	(315)	8,842	10.42%
Islington	6,363	7,351	15.53%	(380)	0	(380)	6,971	9.56%
Waltham Forest	8,730	10,129	16.03%	(332)	0	(332)	9,797	12.22%
Total	55,229	63,768	15.46%	(2,903)	0	(2,903)	60,866	10.21%

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