

# 1. Overview

- 1.1.** North London Waste Authority (NLWA) (the Authority) is the statutory joint waste disposal authority for north London and as such is responsible for the disposal of waste collected by seven north London boroughs (the constituent boroughs):

**London Borough of Barnet**  
**London Borough of Camden**  
**London Borough of Enfield**  
**London Borough of Hackney**  
**London Borough of Haringey**  
**London Borough of Islington**  
**London Borough of Waltham Forest**

- 1.2.** The Authority also arranges for the recycling and composting of waste collected by six of the seven constituent boroughs and for the provision of reuse and recycling centres (RRCs).
- 1.3.** In addition to the operational functions for managing waste, the Authority also works jointly with the north London boroughs to deliver public-facing behaviour change programmes to encourage waste prevention and recycling.
- 1.4.** The Authority is the owner of LondonWaste Ltd (LWL), which operates an energy from waste (EfW) facility and other waste facilities at the Edmonton EcoPark in Enfield. LWL also operates transfer stations in Hornsey Street, Islington and Brent Terrace, Barnet. Permission, in the form of a Development Consent Order, to redevelop the Edmonton EcoPark was recently granted and the Authority now has plans to implement this over the next ten years. The Authority has a contract for waste services with LondonWaste Ltd and contracts with other companies for the treatment of mixed dry recyclable materials, waste electrical and electronic equipment, and tyre recycling and disposal.
- 1.5.** The Authority has a membership of 14 councillors, with each constituent borough appointing two councillors. The Authority normally meets five times a year, with provision for extraordinary meetings as required.
- 1.6.** At the June 2016 Annual General Meeting (AGM) of the Authority, Cllr Clyde Loakes (LB Waltham Forest) was appointed as Chair of the Authority, and Cllrs Feryal Demirci (LB Hackney) and Dean Cohen (LB Barnet) as Vice Chairs.
- 1.7.** The Authority is funded in the main by a levy it places on its constituent boroughs for waste services and specific charges for the management of some types of waste.

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- 1.8.** The Authority does not employ any staff directly, but makes cross-borough arrangements for support services, involving LB Camden, LB Enfield and LB Haringey. The principal officer support and managers in post as at 31 March 2017 are set out below:

**Clerk** – Mike Cooke (part-time NLWA)

**Financial Adviser** – Mike O'Donnell (part-time NLWA)

**Legal Adviser** – Andrew Maughan (part-time NLWA)

**Environment Adviser** – Ian Davis (part-time NLWA)

**Managing Director and Deputy Clerk** – Vacant\*

**Head of Operations** – Andrew Lappage

**Head of Legal and Governance** – Ursula Taylor

**Head of Finance** – Paul Gulliford

\* David Beadle was in post as Managing Director and Deputy Clerk until 31 December 2016. Duties are currently split between the Head of Operations and Head of Legal and Governance from 1 January 2017.

- 1.9.** Structure charts for the officer teams are attached as Annex 1.

## North London Joint Waste Strategy

- 1.10.** The Authority and the seven constituent boroughs have agreed a joint waste strategy for 2004 to 2020, which sets out the eight partners' targets, aspirations and approach to managing waste in the area for the period. Whilst several of the implementation actions in the North London Joint Waste Strategy (the Strategy) are ongoing and there is still some way to go to meet the Strategy target of 50% recycling of household waste by 2020 all other targets in the Strategy have been achieved. The Authority reports annually on progress with delivering the Strategy on behalf of the eight partners.
- 1.11.** During 2016/17 the Authority produced the eighth Annual Monitoring Report (AMR) of progress made with implementing the Strategy and an accompanying Strategic Environmental Assessment; the AMR presented data up to 2015/16. A copy of the Annual Monitoring Report is available at: <http://www.nlwa.gov.uk/governance/annual-monitoring-reports>.

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## 1.12. Key targets in the Strategy include:

- to achieve a 35% recycling and composting rate for household waste by 2010, 45% by 2015, and 50% by 2020;
- to reduce the amount of municipal waste sent to landfill to 15% of overall municipal waste;
- to provide door to door recycling services to 95% of relevant households;
- to provide all residents in multiple occupancy housing (flats) with either door to door collection services or a minimum of one 'near-entry' recycling site for every 500 households as soon as possible; and
- to achieve 60% recycling and composting diversion rates at all north London reuse and recycling centres by 2015.

All but one of the above targets (the recycling and composting target) have now been achieved.

**1.13.** The Authority used to have a duty to publish three 'National Indicators' (NIs) by 30 June each year in relation to the previous year's performance in terms of waste management. Even though the duty no longer exists, the Authority finds it useful to prepare an Annual Report for its AGM in June each year, and to have preliminary data on these matters, even though the numbers will be subsequently adjusted as they are finalised with the constituent boroughs for reporting to the national WasteDataFlow system by 30 June each year. The numbers are then validated by WasteDataFlow and subsequently reviewed by the Department for Environment, Food and Rural Affairs.

**1.14.** Current data and reports from the constituent boroughs indicate that the provisional performance in 2016/17 (with 2015/16 for comparison) was as follows:

- 593kg (613kg) residual waste for every household was collected (NI 191);
- 32% (32%) of household waste was reused, recycled or composted (NI 192);
- 9% (13%) of municipal waste was sent to landfill (NI 193); and
- 100% (100%) of residents continued to receive a door to door or communal recycling service.

**1.15.** The partners' current performance remains below the recycling and composting target contained within the Strategy; however, work continues amongst the partners to address this shortfall. On a positive note, the lower levels of landfill rates have continued with further improvements expected.

**1.16.** The following sections of this report provide further details about the Authority's work to encourage more waste prevention, and about the operational aspects of the Authority's work in managing waste and progress with developing replacement and new facilities for doing so in the future, as well as the Authority's behaviour change and communications work to encourage more waste prevention, reuse and recycling. The report also details the financial and governance arrangements of the Authority in the past year.