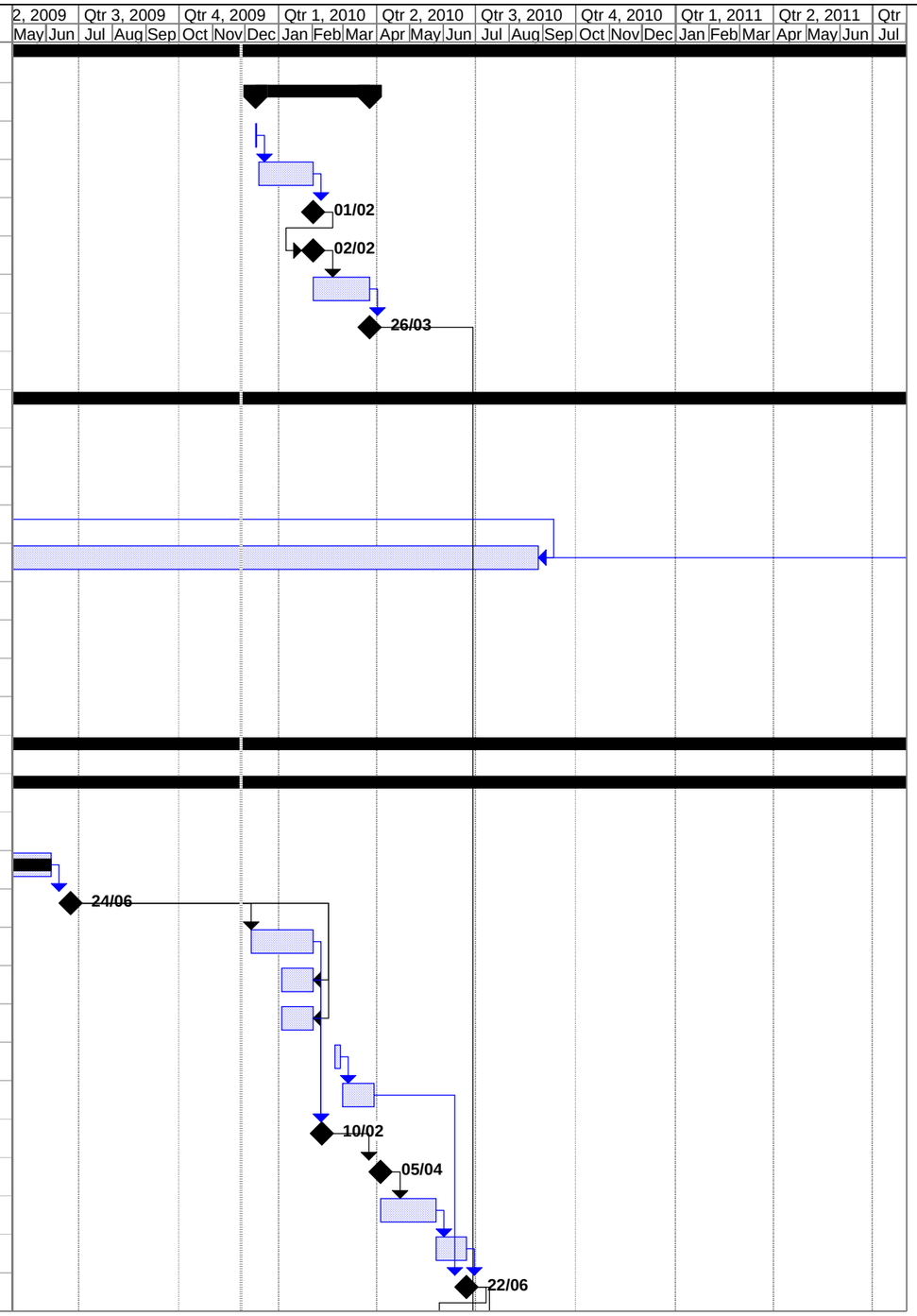
NLWA Procurement Master Programme

north london waste authority

ID	ID	Task Name	Duration	Start	Finish	Predecessors
1	1	**NLWA Procurement Master Programme**	**2389 days**	**Mon 04/02/08**	**Mon 03/04/17**	
2	2	**OBC and Pre procurement Process**	**75 days**	**Fri 11/12/09**	**Fri 26/03/10**	
3	3	Submit revised OBC to DEFRA	1 day	Fri 11/12/09	Fri 11/12/09	
4	4	DEFRA Consider OBC	36 days	Mon 14/12/09	Mon 01/02/10	3
5	5	DEFRA approve OBC	0 days	Mon 01/02/10	Mon 01/02/10	4
6	6	DEFRA submission of OBC to PRG	0 days	Tue 02/02/10	Tue 02/02/10	5
7	7	PRG consider OBC	38 days	Tue 02/02/10	Thu 25/03/10	6
8	8	Receive PRG approval letter	0 days	Fri 26/03/10	Fri 26/03/10	7
9	9					
10	**10**	**Borough Agreements**	**1191 days**	**Mon 04/02/08**	**Thu 30/08/12**	
11	11	Draft Memorandum of Understanding	150 days	Mon 04/02/08	Fri 29/08/08	
12	12	Develop Statement of Principles	45 days	Mon 01/09/08	Fri 31/10/08	11
13	13	Sign off Statement of Principles	1 day	Fri 31/10/08	Fri 31/10/08	12FF
14	14	Inter Authority Agreement Development and Negotiations	541 days	Wed 30/07/08	Fri 27/08/10	13FF
15	15	Update To Reflect Final Contract Negotiations	61 days	Fri 01/06/12	Fri 24/08/12	14
16	16	Authority Meeting	0 days	Wed 29/08/12	Wed 29/08/12	15
17	17	Inter Authority Agreement & Sign Off	0 days	Thu 30/08/12	Thu 30/08/12	16
18	18					
19	**19**	**PFI Waste Treatment and Fuel Use Contract Procurement**	**1023 days**	**Fri 31/10/08**	**Fri 05/10/12**	
20	**20**	**Waste Services Procurement**	**1023 days**	**Fri 31/10/08**	**Fri 05/10/12**	
21	21	GLA Notification Period	75 days	Fri 31/10/08	Mon 16/02/09	
22	22	Prepare evaluation framework	45 days	Mon 06/04/09	Fri 05/06/09	21
23	23	Authority Meeting	0 days	Wed 24/06/09	Wed 24/06/09	22
24	24	Prepare final evaluation framework	41 days	Mon 07/12/09	Mon 01/02/10	23
25	25	Prepare Descriptive document	21 days	Mon 04/01/10	Mon 01/02/10	23FF
26	26	Develop OJEU Notice	21 days	Mon 04/01/10	Mon 01/02/10	23FF
27	27	Gateway Review 2	5 days	Mon 22/02/10	Fri 26/02/10	
28	28	Implement Recommendations of Gateway Review	21 days	Mon 01/03/10	Mon 29/03/10	27
29	29	Authority Meeting	0 days	Wed 10/02/10	Wed 10/02/10	25,26,24
30	**30**	**Publish OJEU / PQQ**	**0 days**	**Mon 05/04/10**	**Mon 05/04/10**	**29**
31	**31**	**OJEU Notice Period and PQQ return**	**37 days**	**Mon 05/04/10**	**Tue 25/05/10**	**30**
32	32	Evaluation of PQQ & OJEU Submissions	20 days	Wed 26/05/10	Tue 22/06/10	31
33	33	Authority Meeting	0 days	Tue 22/06/10	Tue 22/06/10	32,28



Project: NLWA Residual Waste Procur
Date: Fri 27/11/09

Task | Split | Progress | Milestone | Summary | Project Summary | External Tasks | External Milestone | Deadline

Ref: NLWA Master Programme REV M

NLWA Procurement Master Programme

north london waste authority

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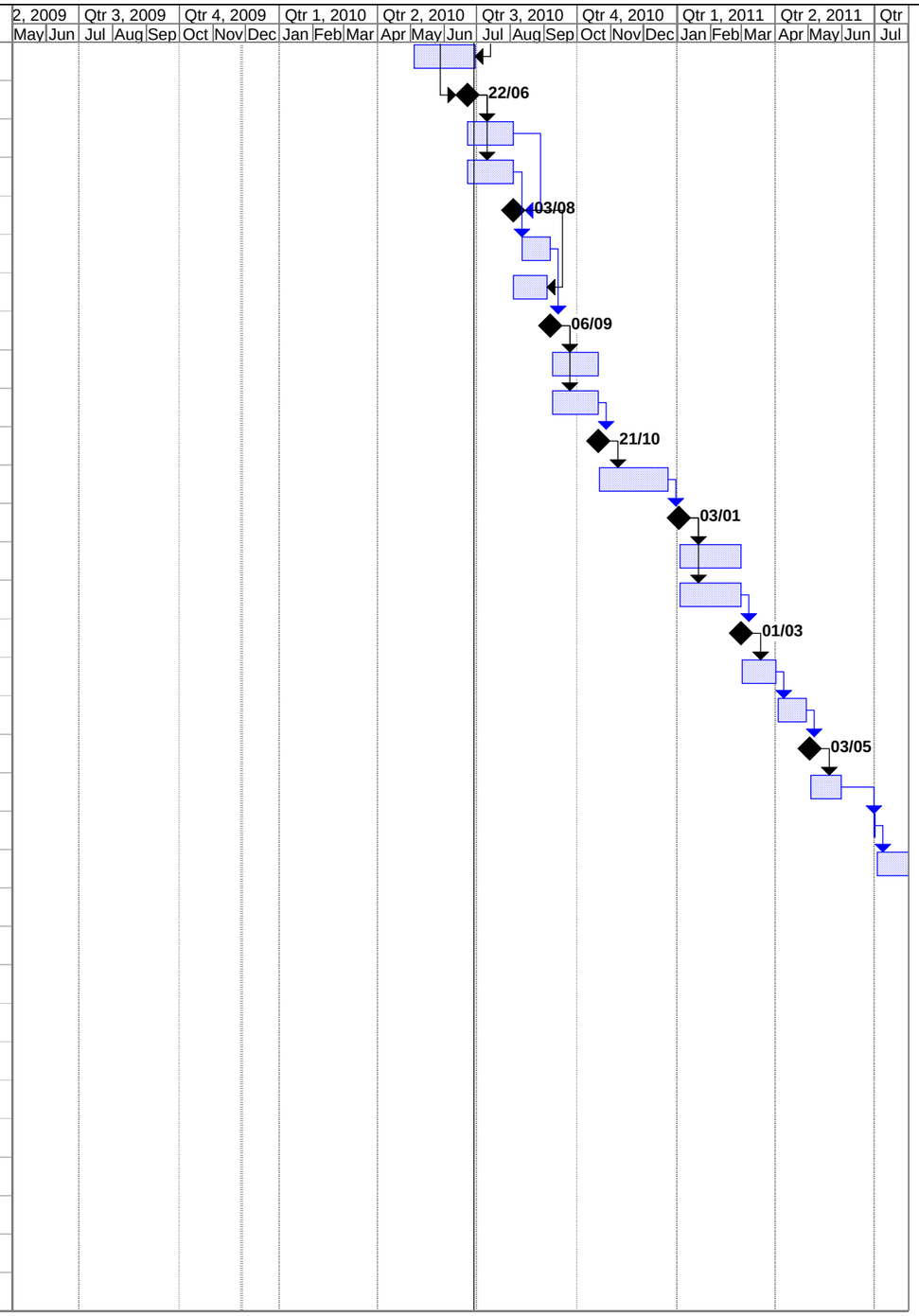
34	34	Preparation of ISOS Documents	40 days	Wed 05/05/10	Tue 29/06/10	33FF
35	**35**	**Invitation to ITPD and ISOS**	**0 days**	**Tue 22/06/10**	**Tue 22/06/10**	**33**
36	36	Bidders Preparation of ISOS	30 days	Wed 23/06/10	Tue 03/08/10	35
37	37	Initial Dialogue	30 days	Wed 23/06/10	Tue 03/08/10	35
38	38	ISOS Return	0 days	Tue 03/08/10	Tue 03/08/10	36FF
39	39	Prepare ISDS documents to reflect issues	18 days	Thu 12/08/10	Mon 06/09/10	37
40	40	Evaluate ISOS and shortlist bidder for ISDS	23 days	Wed 04/08/10	Fri 03/09/10	38FF
41	**41**	**Invitation To Submit Detailed Solutions (ISDS)**	**0 days**	**Mon 06/09/10**	**Mon 06/09/10**	**39**
42	42	Bidder Preparation of ISDS	30 days	Thu 09/09/10	Wed 20/10/10	41
43	43	ISDS Dialogue Phase	30 days	Thu 09/09/10	Wed 20/10/10	41
44	44	ISDS Return	0 days	Thu 21/10/10	Thu 21/10/10	43
45	45	ISDS Evaluation and Clarification	45 days	Fri 22/10/10	Thu 23/12/10	44
46	**46**	**Invitation to Submit Revised Solutions (ISRS)**	**0 days**	**Mon 03/01/11**	**Mon 03/01/11**	**45**
47	47	ISRS Bidder period	40 days	Tue 04/01/11	Mon 28/02/11	46
48	48	Dialogue on ISRS	40 days	Tue 04/01/11	Mon 28/02/11	46
49	49	ISRS Return	0 days	Tue 01/03/11	Tue 01/03/11	48
50	50	ISRS evaluation and clarification	23 days	Wed 02/03/11	Fri 01/04/11	49
51	51	Assessment of Readiness to Close Dialogue	20 days	Mon 04/04/11	Fri 29/04/11	50
52	52	Authority Meeting	0 days	Tue 03/05/11	Tue 03/05/11	51
53	**53**	**Obtain Approval to close dialogue from WIDP**	**20 days**	**Wed 04/05/11**	**Tue 31/05/11**	**52**
54	**54**	**Call for Final Tenders Issued**	**1 day**	**Fri 01/07/11**	**Fri 01/07/11**	**53**
55	55	Bidder Period	100 days	Mon 04/07/11	Fri 18/11/11	54
56	**56**	**Call for Tenders closed**	**1 day**	**Fri 18/11/11**	**Fri 18/11/11**	**55FF**
57	57	Insurance and Risk review	14 days	Mon 21/11/11	Thu 08/12/11	56
58	58	Fine, Tuning Evaluation and Clarification	25 days	Mon 21/11/11	Fri 23/12/11	56
59	59	Identification of Preferred Bidder	0 days	Fri 06/01/12	Fri 06/01/12	58
60	60	Authority Meeting	0 days	Thu 19/01/12	Thu 19/01/12	59
61	61	Gateway Review 3	5 days	Mon 13/02/12	Fri 17/02/12	60
62	62	Implement Recommendations of Gateway Review	25 days	Mon 20/02/12	Fri 23/03/12	61
63	63	Clarify tender with preferred bidder	45 days	Fri 06/01/12	Thu 08/03/12	59
64	64	Due Diligence on preferred bidder	45 days	Fri 06/01/12	Thu 08/03/12	59,63FF
65	65	Authority Meeting	0 days	Fri 23/03/12	Fri 23/03/12	62FF,64
66	**66**	**Anouncement of preferred bidder**	**0 days**	**Mon 16/04/12**	**Mon 16/04/12**	**127**

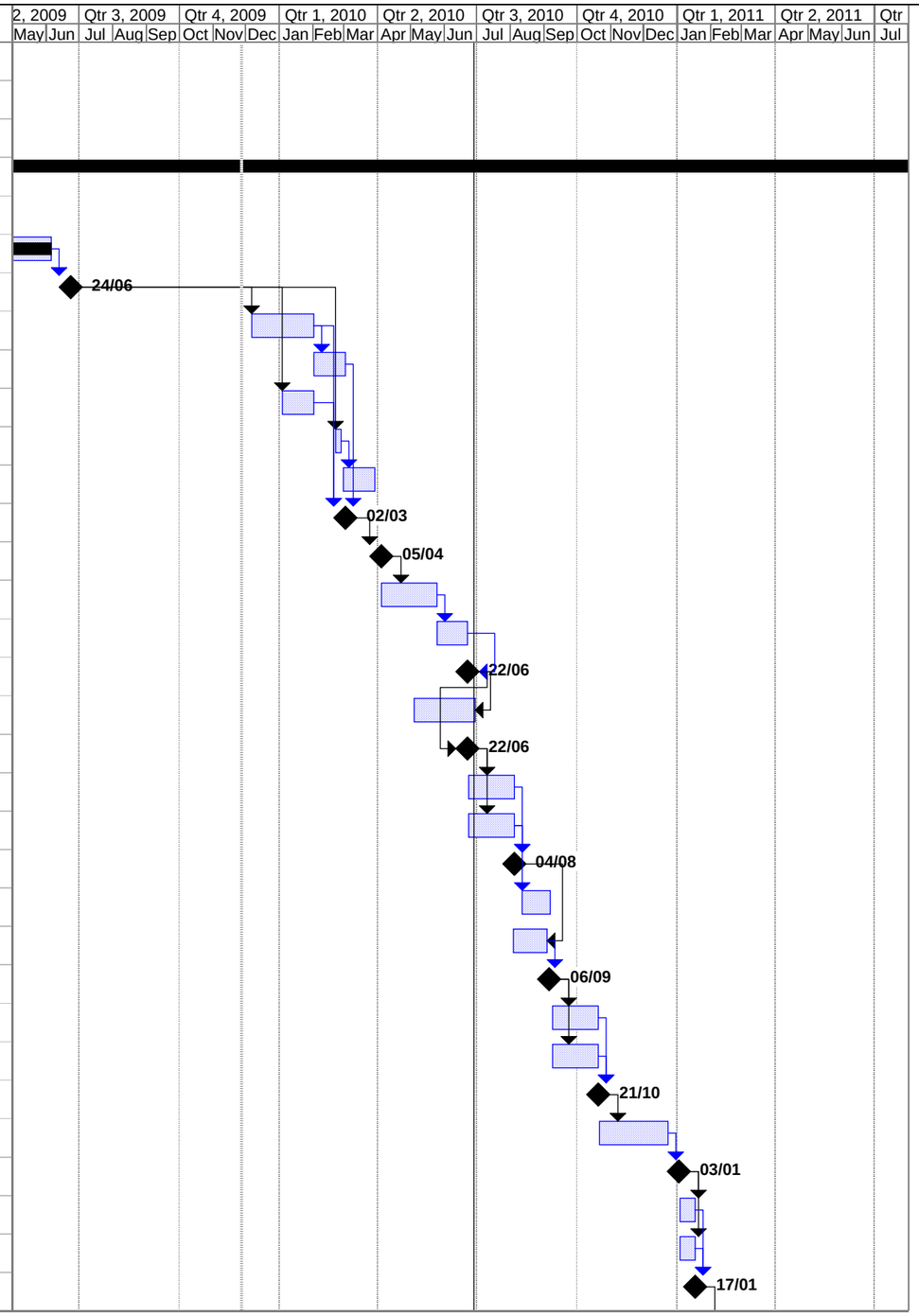


Project: NLWA Residual Waste Procur
Date: Fri 27/11/09

Task | Progress | Summary | External Tasks | Deadline
Split | Milestone | Project Summary | External Milestone

NLWA Procurement Master Programme

ID		ID	Task Name	Duration	Start	Finish	Predecessors
67		67	Submission of Bidder Planning Application	1 day	Mon 16/07/12	Mon 16/07/12	66
68		68	Financial Close	0 days	Fri 05/10/12	Fri 05/10/12	67,126,17
69		69					
70		**70**	**Fuel Use Procurement**	**1023 days**	**Fri 31/10/08**	**Fri 05/10/12**	
71		71	GLA Notification Period	75 days	Fri 31/10/08	Mon 16/02/09	
72		72	Preliminery evaluation framework	45 days	Mon 06/04/09	Fri 05/06/09	71
73		73	Authority Meeting	0 days	Wed 24/06/09	Wed 24/06/09	72
74		74	Prepare final evaluation framework	41 days	Mon 07/12/09	Mon 01/02/10	73
75		75	Prepare Descriptive document	21 days	Tue 02/02/10	Tue 02/03/10	74
76		76	Develop OJEU Notice	21 days	Mon 04/01/10	Mon 01/02/10	73
77		77	Gateway Review 2	5 days	Mon 22/02/10	Fri 26/02/10	73
78		78	Implement Recommendations of Gateway Review	21 days	Mon 01/03/10	Mon 29/03/10	77
79		79	Authority Meeting	0 days	Tue 02/03/10	Tue 02/03/10	75,76,74
80		**80**	**Publish OJEU / PQQ**	**0 days**	**Mon 05/04/10**	**Mon 05/04/10**	**79**
81		**81**	**OJEU Notice Period and PQQ return**	**37 days**	**Mon 05/04/10**	**Tue 25/05/10**	**80**
82		82	Evaluation of PQQ & OJEU Submissions	20 days	Wed 26/05/10	Tue 22/06/10	81
83		83	Authority Meeting	0 days	Tue 22/06/10	Tue 22/06/10	82FF
84		84	Preparation of ISOS Documents	40 days	Wed 05/05/10	Tue 29/06/10	83FF
85		**85**	**Invitation to ITPD and ISOS**	**0 days**	**Tue 22/06/10**	**Tue 22/06/10**	**83**
86		86	Bidders Preparation of ISOS	30 days	Thu 24/06/10	Wed 04/08/10	85
87		87	Initial Dialogue	30 days	Thu 24/06/10	Wed 04/08/10	85
88		88	ISOS Return	0 days	Wed 04/08/10	Wed 04/08/10	86,87
89		89	Prepare ISDS documents to reflect issues	18 days	Thu 12/08/10	Mon 06/09/10	87
90		90	Evaluate ISOS and shortlist bidder for ISDS	23 days	Wed 04/08/10	Fri 03/09/10	88FF
91		**91**	**Invitation To Submit Detailed Solutions (ISDS)**	**0 days**	**Mon 06/09/10**	**Mon 06/09/10**	**90**
92		92	Bidder Preparation of ISDS	30 days	Thu 09/09/10	Wed 20/10/10	91
93		93	ISDS Dialogue Phase	30 days	Thu 09/09/10	Wed 20/10/10	91
94		94	ISDS Return	0 days	Thu 21/10/10	Thu 21/10/10	92,93
95		95	ISDS Evaluation and Clarification	45 days	Fri 22/10/10	Thu 23/12/10	94
96		**96**	**Invitation to Submit Revised Solutions (ISRS)**	**0 days**	**Mon 03/01/11**	**Mon 03/01/11**	**95**
97		97	ISRS Bidder period	10 days	Tue 04/01/11	Mon 17/01/11	96
98		98	Dialogue on ISRS	10 days	Tue 04/01/11	Mon 17/01/11	96
99		99	ISRS Return	0 days	Mon 17/01/11	Mon 17/01/11	97,98



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Task | Progress | Summary | External Tasks | Deadline
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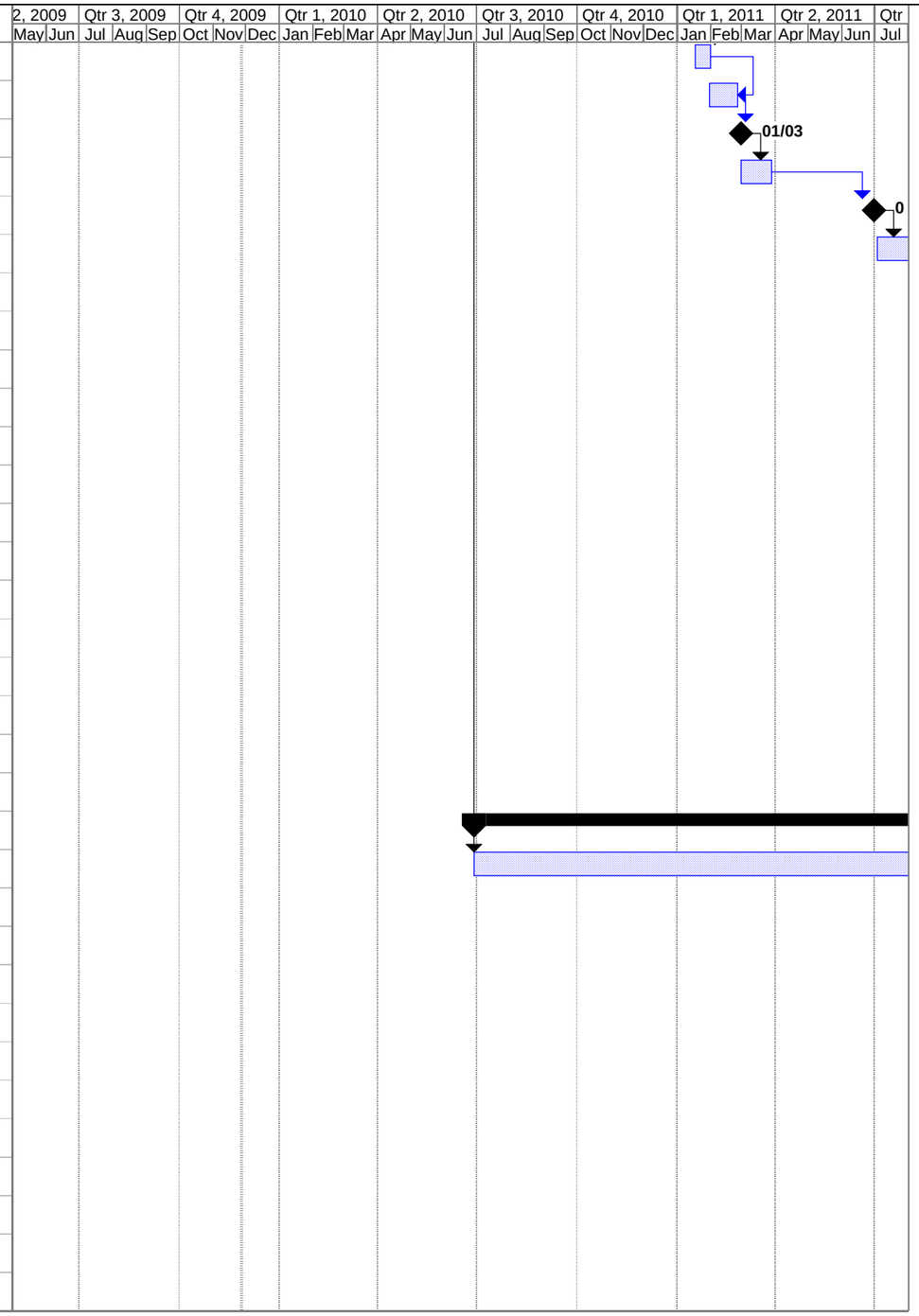
NLWA Procurement Master Programme

ID		ID	Task Name	Duration	Start	Finish	Predecessors
100		100	ISRS evaluation and clarification	10 days	Tue 18/01/11	Mon 31/01/11	99
101		101	Assessment of Readiness to Close Dialogue	20 days	Mon 31/01/11	Fri 25/02/11	100FF
102		102	Authority Meeting	0 days	Tue 01/03/11	Tue 01/03/11	101
103		**103**	**Obtain Approval to close dialogue from WIDP**	**20 days**	**Tue 01/03/11**	**Mon 28/03/11**	**102**
104		**104**	**Call for Final Tenders Issued**	**0 days**	**Fri 01/07/11**	**Fri 01/07/11**	**103**
105		105	Bidder Period	79 days	Mon 04/07/11	Thu 20/10/11	104
106		**106**	**Call for Final Tenders closed**	**0 days**	**Fri 21/10/11**	**Fri 21/10/11**	**105**
107		107	Insurance and Risk review	14 days	Mon 21/11/11	Thu 08/12/11	106
108		108	Fine, Tuning Evaluation and Clarification	26 days	Fri 18/11/11	Fri 23/12/11	106
109		109	Identification of Preferred Bidder	0 days	Fri 06/01/12	Fri 06/01/12	108,107
110		110	Authority Meeting	0 days	Thu 19/01/12	Thu 19/01/12	109
111		111	Gateway Review 3	5 days	Mon 13/02/12	Fri 17/02/12	110
112		112	Implement Recommendations of Gateway Review	25 days	Mon 20/02/12	Fri 23/03/12	111
113		113	Clarify tender with preferred bidder	45 days	Fri 06/01/12	Thu 08/03/12	109
114		114	Due Diligence on the preferred bidder	45 days	Fri 06/01/12	Thu 08/03/12	113FF
115		115	Authority Meeting	0 days	Fri 23/03/12	Fri 23/03/12	114
116		**116**	**Announcement of preferred bidder**	**0 days**	**Mon 16/04/12**	**Mon 16/04/12**	**128**
117		117	Submission of bidder planning	1 day	Mon 16/07/12	Mon 16/07/12	116
118		**118**	**Financial Close**	**0 days**	**Fri 05/10/12**	**Fri 05/10/12**	**117,126,17**
119		119					
120		**120**	**Final Approval Process**	**589 days**	**Tue 29/06/10**	**Fri 28/09/12**	
121		121	Prepare FBC	351 days	Tue 29/06/10	Tue 01/11/11	8
122		122	Authority Meeting	0 days	Fri 18/11/11	Fri 18/11/11	121
123		123	Submit FBC to DEFRA	0 days	Mon 02/01/12	Mon 02/01/12	122,56
124		124	DEFRA / PRG Consideration	60 days	Mon 02/01/12	Fri 23/03/12	123
125		125	FBC Approved	0 days	Mon 26/03/12	Mon 26/03/12	124
126		126	Secure Promissory Note From DEFRA	0 days	Fri 30/03/12	Fri 30/03/12	125
127		127	Submit Recommendation to WIDP For Approval - Fuel User and Ma	7 days	Mon 02/04/12	Tue 10/04/12	65,115
128		**128**	**Receive WIDP Approval of Preferred Bidders**	**0 days**	**Wed 11/04/12**	**Wed 11/04/12**	**127**
129		129	Submit for PRG Stage 2 Consideration	0 days	Mon 03/09/12	Mon 03/09/12	17
130		130	PRG Approval	19 days	Tue 04/09/12	Fri 28/09/12	129
131		131					
132		**132**	**Site Identification and Acquisition**	**0 days**	**Mon 04/02/08**	**Mon 04/02/08**	



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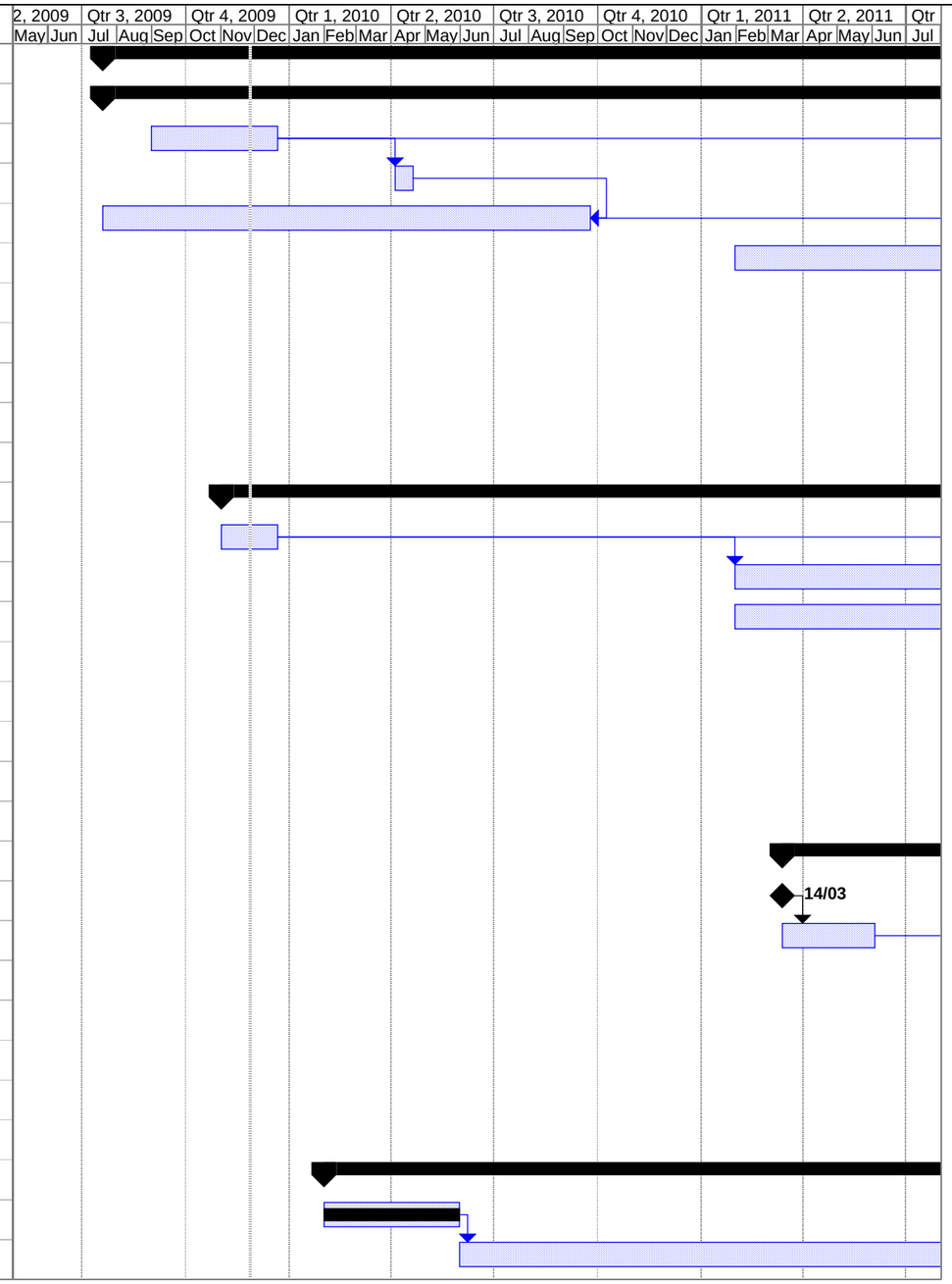
135	**135**	**Planning Applications**	**1227 days**	**Mon 20/07/09**	**Tue 01/04/14**	
136	**136**	**Pinkham Way**	**1227 days**	**Mon 20/07/09**	**Tue 01/04/14**	
137	137	Exchange on site	80 days	Tue 01/09/09	Mon 21/12/09	
138	138	Complete on site	12 days	Mon 05/04/10	Tue 20/04/10	137
139	139	Baseline surveys and studies	62 wks	Mon 20/07/09	Fri 24/09/10	138FF
140	140	Stake holder consultation	62 wks	Mon 31/01/11	Fri 06/04/12	139FF
141	141	Prepare planning application	14.4 wks	Fri 06/04/12	Mon 16/07/12	140FF
142	142	Application Submitted	0 days	Mon 16/07/12	Mon 16/07/12	141
143	143	Determination Period	89.2 wks	Tue 17/07/12	Tue 01/04/14	142
144	144	JR Period	12 wks	Wed 08/01/14	Tue 01/04/14	142
145	145					
146	**146**	**LWL Edmonton**	**635 days**	**Mon 02/11/09**	**Fri 06/04/12**	
147	147	LWL purchase process completed	36 days	Mon 02/11/09	Mon 21/12/09	
148	148	Baseline surveys and studies	62 wks	Mon 31/01/11	Fri 06/04/12	147
149	149	Stake holder consultation	62 wks	Mon 31/01/11	Fri 06/04/12	148FF
150	150					
151	**151**	**Construction Period**	**782 days**	**Fri 04/04/14**	**Mon 03/04/17**	
152	**152**	**Main Waste Services Sites**	**522 days**	**Fri 04/04/14**	**Mon 04/04/16**	**144,68,137,126**
153	**153**	**Fuel Use Sites**	**782 days**	**Fri 04/04/14**	**Mon 03/04/17**	**147,118,126**
154	154					
155	**155**	**Transition Into Operational Contract**	**1581 days**	**Mon 14/03/11**	**Mon 03/04/17**	
156	156	Establish Monthly Contracts Team Liaison Meetings	0 days	Mon 14/03/11	Mon 14/03/11	
157	157	HR / Resource Issues Inclusive of TUPE & Transfer of Staff	3 mons	Mon 14/03/11	Fri 03/06/11	156
158	158	IT and Systems Integration	3 mons	Mon 15/09/14	Fri 05/12/14	157
159	159	Handover of HWRCs	4 mons	Mon 25/08/14	Fri 12/12/14	
160	**160**	**Main waste operational**	**0 days**	**Mon 04/04/16**	**Mon 04/04/16**	**159,152,158**
161	**161**	**Fuel user operational**	**0 days**	**Mon 03/04/17**	**Mon 03/04/17**	**153,158**
162	162					
163	**163**	**Communications**	**1871 days**	**Mon 01/02/10**	**Mon 03/04/17**	
164	164	Develop Communication and Consultation Strategy	86 days	Mon 01/02/10	Mon 31/05/10	
165	165	Ongoing Planned Communication	1785 days	Tue 01/06/10	Mon 03/04/17	164



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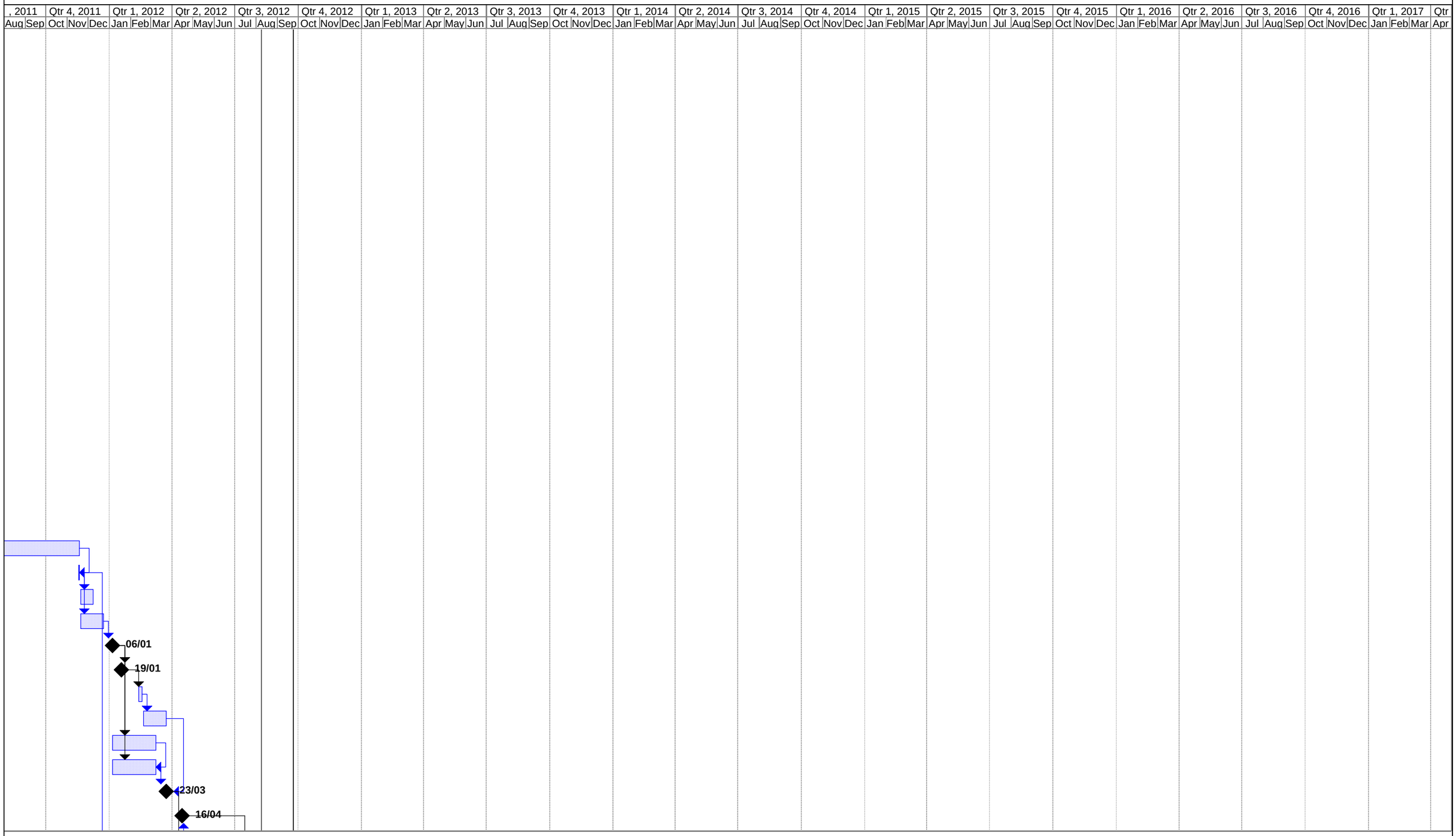

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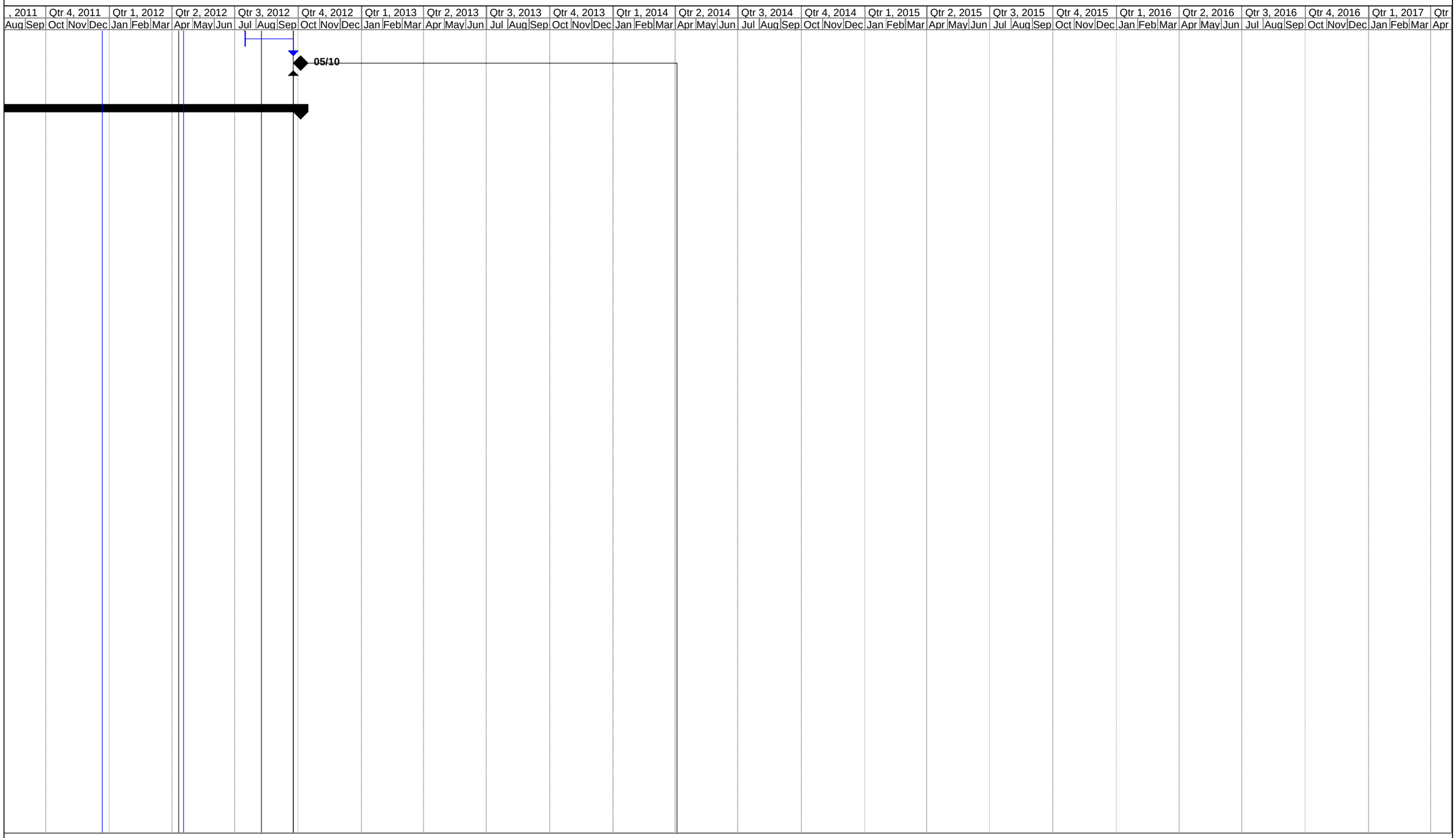

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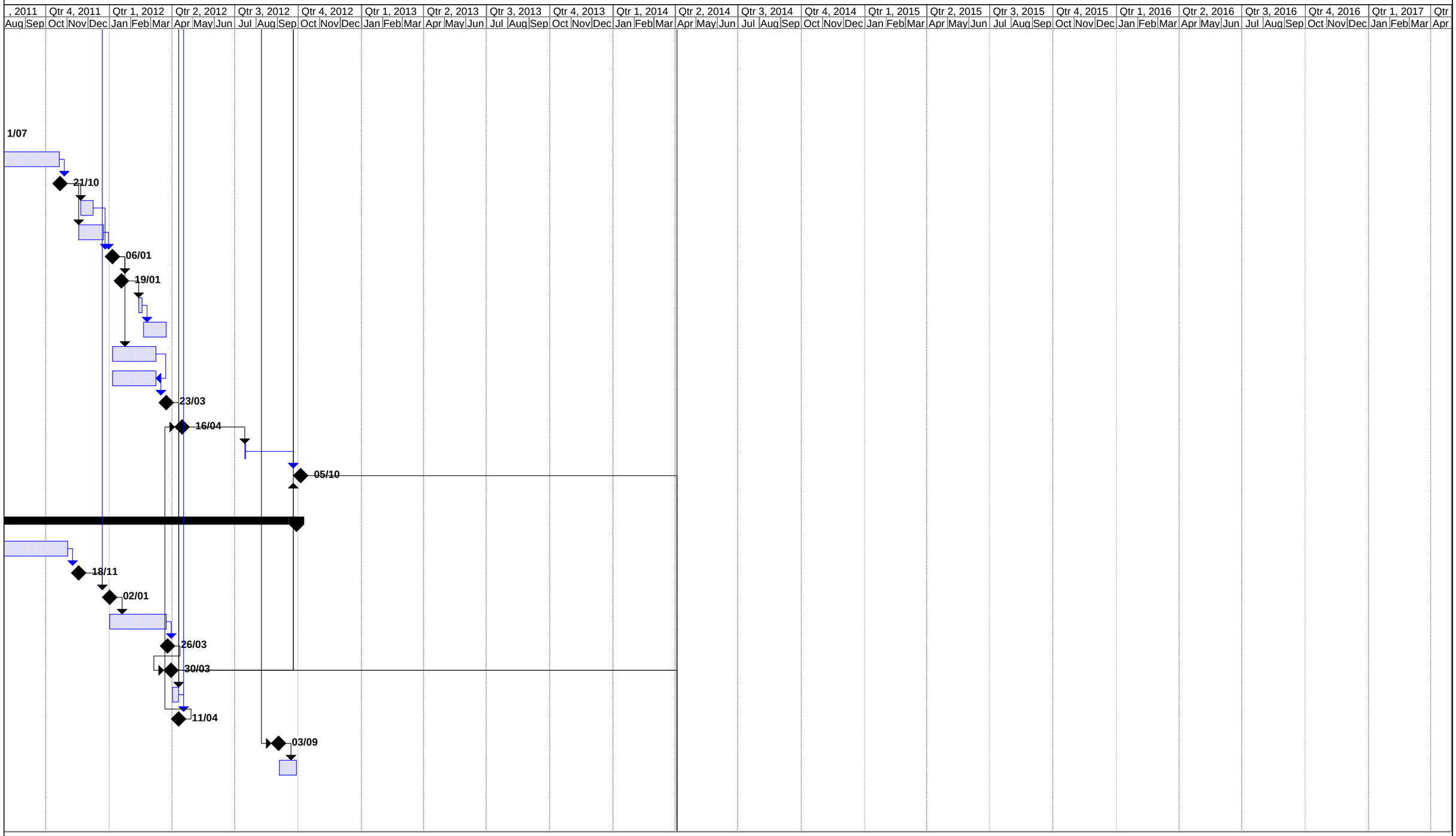

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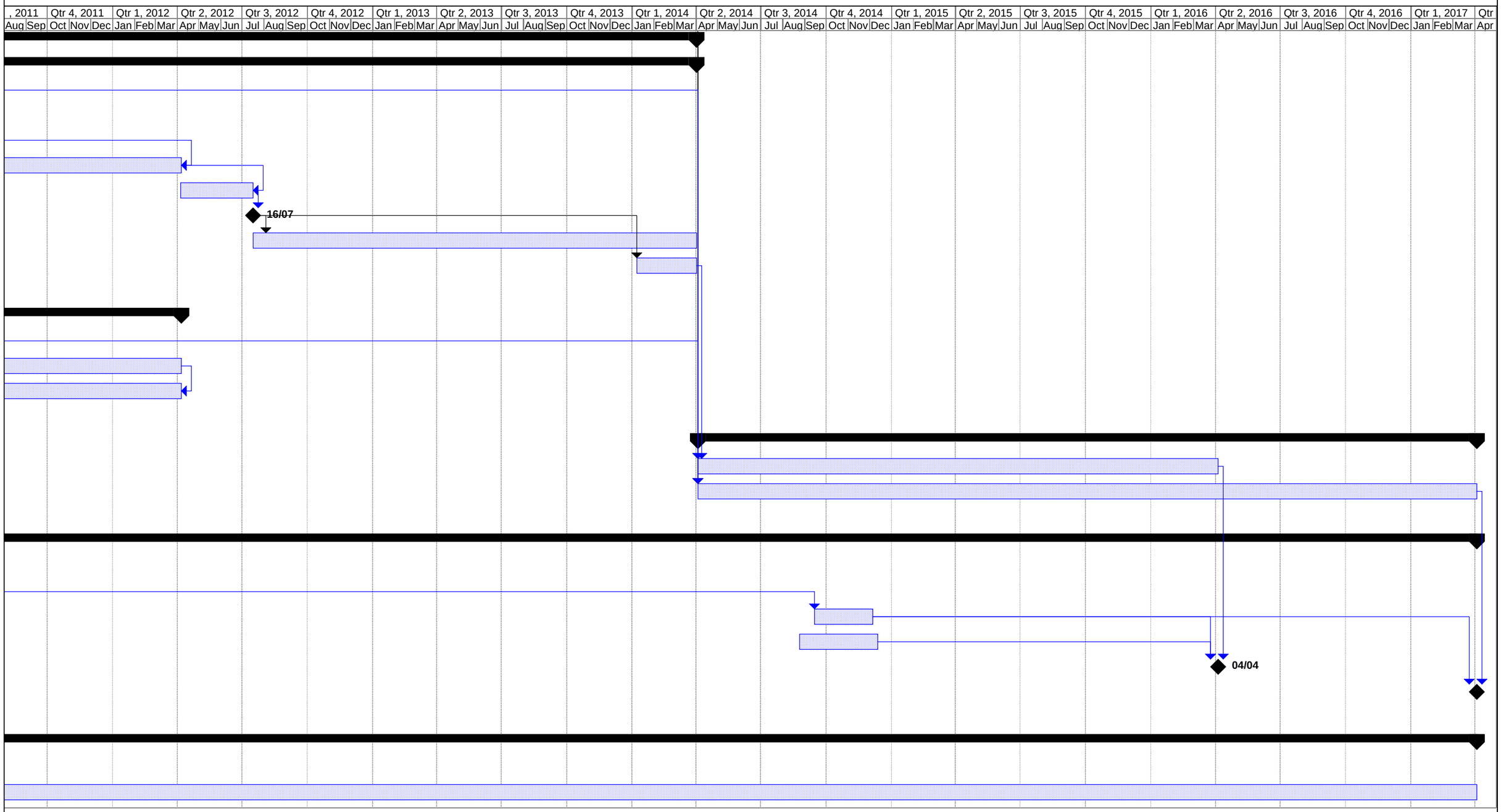

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