1. Summary of Performance 2018-19

- 1.1 In 2018-19 North London Waste Authority's (NLWA) (the Authority) budget was £66.752 million (m). This consisted of £48.511m funded through levies on boroughs and £8.510 million through charges to boroughs for non-household waste, £1.712m through charges to boroughs for chargeable household waste and £8.019m carried forward in balances from 2017-18. The net budget requirement was 2.44% higher than the budget set for 2017-18. However, after taking account of balances available, the average levy increase for boroughs was 1.17% above 2017-18.
- 1.2 Preventing waste is a key priority for the Authority it is better for the environment, reduces society's consumption of resources and saves on the costs of waste disposal. The Authority therefore took forward a major programme of activity to encourage residents to waste less, and to assist them in behaviour changes to achieve this aim. This included a successful food waste media campaign to "Save a Crust", which gained national media coverage. The project also gained positive feedback from participants in seven workshops in north London. The Authority's waste prevention programme also included new initiatives to help with the development of low plastic zones across north London. In addition, a range of events were delivered, directly reaching 17,000 residents and social media posts promoting food waste prevention were displayed more than 50,000 times on followers' news feeds.
- **1.3** There was a reduction in the amount of local authority-collected residual waste in 2018-19 treated by the Authority; 582,779 tonnes were treated, compared with 583,316 tonnes in 2017-18.
- 1.4 There was also a reduction in the amount of mixed dry recyclable waste sent for recycling and the amount of organic waste sent for composting or anaerobic digestion. There was an 11.1% reduction in the amount of waste delivered to RRCs by residents in 2018 (46,104 tonnes), compared to 2017-18 (51,842 tonnes).
- **1.5** The Authority has remained the shareholder of LondonEnergy Ltd, which was responsible for treating 768,201 tonnes of Authority waste.
- **1.6** The energy from waste plant owned and operated by LondonEnergy Ltd is now 49 years old. The Authority has continued to take forward its programme to develop a new facility that will provide a long term, sustainable route for disposing of residual waste. The new energy recovery facility is expected to become operational in 2025. Work has started on site in 2018-19 to develop a laydown area that can be used for storing and assembling materials for the major construction to come. In addition, the Authority has appointed a programme director to lead the North London Heat and Power Project (NLHPP) and has continued to build up programme management, procurement and delivery teams to increase the organisation's capacity to manage the project successfully.